

# Generating Sustainable Value.

Annual Report & Financial Statements for the year ended 31 December 2020





Venelle, France

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Front cover image:  
Merkur offshore wind farm, Germany



Merkur offshore wind farm, Germany



# 01

## Highlights and Chairman's Statement

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# 2020 Highlights

## Year ended

	2020	2019	2018	2017	2016
NAV per share <sup>1</sup>	115.3p	115.0p	108.9p	103.6p	100.1p
Directors' portfolio valuation <sup>2</sup>	£2,213m	£1,745m	£1,269m	£1,081m	£819m
Dividend target set for the following year <sup>3</sup>	6.76p	6.76p	6.64p	6.50p	6.25p
Portfolio generation capacity <sup>4</sup>	1,820MW	1,664MW	1,110MW	821MW	716MW
Number of projects <sup>4</sup>	77	74	62	57	53

1 The NAV per share at 31 December 2020 is calculated on the basis of the 1,903,402,338 Ordinary Shares in issue at 31 December 2020 plus a further 885,012 Ordinary Shares to be issued to the Managers in relation to part-payment of Managers' fees for H2 2020 and a NAV of £2,194.9m.

2 On an Expanded Basis. Please refer to Section 2.9 for an explanation of the Expanded Basis.

3 The 6.64p per share dividend relates to performance during the 2019 financial year, and the 6.76p per share dividends relates to performance during the 2020 financial year and targeted for 2021.

4 Including investment commitments as at 31 December 2020 for Beatrice offshore wind farm and Grönhult onshore wind farm, both announced after the year end.

## 2020 Key Statistics

# 1.3 million<sup>1</sup>

tonnes of carbon emissions avoided  
(2019: 1.1 million tonnes)

# 3,953 GWh

of power generated  
(2019: 3,036 GWh)

# £320m

gross equity capital raised  
(2019: £530m)

# £588m

investments made  
(2019: £508m)

# 6.1%

total return for the year  
(NAV per share appreciation plus  
dividends paid)

# 8.1%

total return since IPO NAV per share appreciation  
plus dividends paid

# -2.9%

total shareholder return on a share price  
basis (FTSE all share total shareholder  
return: -9.8% on the same basis)

# 9.3%

total shareholder return since IPO annualised  
on a share price basis (FTSE all share total  
shareholder return: 4.5% on the same basis)

1. On a committed basis at the date of this report, and based on average regional household electricity consumption figures and the IFI Approach to GHG Accounting for Renewable Energy. The Portfolio, in 2020, generated electricity capable of powering a million homes and displaced c. 1.2m tonnes of CO<sub>2</sub>.

# Chairman's Statement



**Helen Mahy CBE**  
Chairman

I am pleased to present the 2020 Annual Report & Financial Statements for The Renewables Infrastructure Group Limited ("TRIG" or "the Company"). In a year filled with uncertainty and challenges, the resilient performance of your company's assets underpinned by the Managers' portfolio enhancement initiatives, together with sustained market demand for renewable energy generating assets, have delivered NAV total return of 6.1% for the year. Acquisitions have continued to enhance and diversify TRIG's portfolio, and have reduced TRIG's power price exposure, thereby increasing the robustness of medium-term cash flow projections.

The Covid-19 pandemic dominated 2020 and persists into 2021. Throughout, the health, safety and welfare of the workforce of our Managers, site personnel and supply chain has remained paramount. I am pleased to report that Covid-aware practices were quickly implemented as the pandemic took hold. Operationally, we maintained our strong record of a low accident frequency rate. Generation was 1% ahead of budget, incorporating good asset availability in the context of Covid-19-related restrictions.

The limits on the movement and activities of people following the outbreak of the pandemic significantly depressed demand for electricity in 2020, contributing to greater power price volatility and lower overall power price forecasts. The timescale for recovery in economic activity is uncertain. Nonetheless, the threat of climate change persists. The decarbonisation agenda

has remained central to government policy across Europe, with increasing electrification of the energy system and renewables build-out at the core of further policy developments such as the EU's New Green Deal and the UK's 2020 Energy White Paper. Together, these factors are key drivers in resetting the sector's power price expectations and in 2020 we have seen an average 12% reduction in year-on-year power price forecasts across the markets in which TRIG has investments.

The Company draws on the expertise of its Managers: InfraRed, a leading infrastructure manager, and RES, the world's largest independent renewable energy company. They work on TRIG's behalf to ensure that portfolio diversification is maintained, performance of the portfolio is optimised, operations remain safe and efficient, and financial targets are achieved.

By investing in renewable energy, your company is helping to deliver a net-zero carbon future and playing an important role in mitigating climate change. TRIG's investment activities support progress towards many of the United Nations' Sustainable Development Goals ("SDGs") as well as increasing the share of renewable energy in the European energy mix. TRIG's generation capacity stands at 1.8GW<sup>1</sup>, which can generate enough renewable power for one million homes and avoid approximately 1.3m tonnes of carbon emissions per annum<sup>2</sup>.

- 1 Calculated based on each project's generation capacity pro-rated for TRIG's share of subordinated debt and equity capital. Capacity is from both generation and battery output and includes expected capacity arising from investment commitments as at 16 February 2021.
- 2 On a committed basis at the date of this report, and based on average regional household electricity consumption figures and the IFI Approach to GHG Accounting for Renewable Energy. The Portfolio, in 2020, generated electricity capable of powering a million homes and displaced c. 1.2m tonnes of CO<sub>2</sub>.

My fellow Directors and I remain grateful for the support of TRIG's shareholders as demonstrated through two oversubscribed fundraisings in which the Company raised £320m. This capital funded investments in the UK, France and Germany, across onshore wind, offshore wind and solar PV technologies, providing further economies of scale. Through InfraRed's disciplined and proactive investment process, we continue to see a pipeline of attractive investment opportunities.

### Financial Results

TRIG is notable amongst renewables investment companies for the combination of its scale with its portfolio diversification, both in terms of geography and technology. Diversification helps manage exposures to individual power markets, local weather patterns and regulatory risk (including different subsidy regimes), and resulted in a robust financial performance in 2020. Whilst the Covid-19 pandemic has affected all markets, it has had differing impacts on each European country where TRIG has an investment; for example, average power demand since 1 April 2020 compared to 'business as usual' has ranged from 2% less in Sweden to 6% less in the UK, with even greater short-term variability.

TRIG's net asset value ("NAV") per share was 115.3p at 31 December 2020, up from 113.0p at 30 June 2020 and 115.0p at 31 December 2019. The portfolio was valued at £2,213m as at 31 December 2020 (2019: £1,745m), with significant growth in the portfolio following investment activities and fundraising in the year. Valuation gains were buoyed by on-going demand for the asset class resulting in a reduction in valuation discount rates, as well as the Managers' portfolio and asset-level initiatives. However, gains were dampened by the reduction in power price forecasts across the geographies in which TRIG invests.

Profit before tax was £100m (2019: £162m) and earnings per share were 5.9p (2019: 11.4p). Cash received from the portfolio by way of distributions<sup>3</sup> was £148m (2019: £129m). Cash receipts were affected by lower power prices, caused by the Covid-19-related restrictions reducing energy demand; the potential impact was largely mitigated as the majority of asset-level revenues in the year were linked to fixed electricity pricing or subsidies.

TRIG continued to be acquisitive and the portfolio continued to grow with investments totalling £588m made and disposals<sup>4</sup> of £118m in 2020. Investments were funded by a combination of the proceeds of equity fundraisings and cash reserves including the reinvestment of surplus cash generated from the Company's portfolio. At 31 December 2020, the Company was drawn £40m under its renewed, three-year ESG-linked £500m revolving credit facility. TRIG has current investment commitments of £392m, of which £313m are expected to fall due by the end of H1 2021, including the completion of the Beatrice offshore wind farm acquisition and investments into construction projects (Blary Hill and Grönhult onshore wind farms).

<sup>3</sup> Including dividends, interest and loan repayments.

<sup>4</sup> Sale of the Erstråsk windfarm in Sweden back to Enercon following construction delays and the planned part sell down of TRIG's stake in Merkur offshore windfarm in Germany to minority co-investors.

TRIG's Ongoing Charges Percentage reduced to 0.94% (2019: 0.98%)<sup>5</sup>, reflecting the economies of scale of a bigger portfolio, including the tiered management fee, and is consistent with our strategy of providing value to our shareholders.

### Dividends

The Board has declared a fourth interim dividend for the year ended 31 December 2020 of 1.69p per share to bring the aggregate 2020 dividend to 6.76p per share, in line with the target set for the year.

During 2020, the Company paid a total of £107.0m of dividends in cash and, in addition, issued £6.6m scrip for shareholders who elected to receive their dividends in shares, making a total of £113.6m of dividends (2019: £94.3m).

The dividend was well covered at 1.13 times, or 1.20 times after scrip take-up; however, cover was less than in the previous year (2019: 1.21 times and 1.32 times after scrip take-up), principally because of lower than forecast electricity prices in 2020.

In respect of the dividend, the Board's priority remains to ensure that it is sustainable in the long term. Accordingly, the Company's dividend policy is to increase the dividend when the Board considers it prudent to do so, considering forecast cash flows, expected dividend cover, inflation across TRIG's key markets, the outlook for electricity prices and the operational performance of the Company's portfolio.

The timing and speed of the economic recovery from the Covid-19 downturn remains unclear, meaning it is uncertain whether the recent recovery in near-term power prices will endure; and medium-term forecast electricity prices have reduced materially in the year. Given this backdrop and priority of sustainable dividends, the Board maintains an unchanged aggregate dividend target<sup>6</sup> of 6.76p per share for the 2021 financial year. This represents a prospective yield of 5.3% relative to the 31 December 2020 closing share price of 127.8p.

The Company expects to pay the 2021 dividend in four equal quarterly instalments as usual. A scrip alternative will continue to be provided, details of which can be found in the Scrip Dividend Circular 2020 (on the Company's website).

### Investment Activity

TRIG continues to add selectively to its portfolio where the Investment Manager, InfraRed, identifies opportunities with attractive risk adjusted returns that complement the portfolio's diversification. These investments are scrutinised by the Managers through an investment process in which sustainability considerations are fully integrated. Disposals will be made when appropriate for portfolio balance and / or risk management, such as the accretive sale of the Erstråsk windfarm in Sweden back to Enercon following construction delays.

TRIG's acquisition focus remains unchanged, targeting investments in the UK and Europe (including France, Germany,

<sup>5</sup> Using the methodology of the Association of Investment Companies ("AIC").

<sup>6</sup> This is a target only and not a profit forecast. There can be no assurance that this target will be met.

# Chairman's Statement (continued)

Ireland, and the Iberian and Nordic regions) across onshore wind, offshore wind and solar PV technologies. Geographic and technological diversification avoids reliance on singular markets at risk of over-priced acquisitions due to scarcity premia; and the Company's exposure to any one regulatory regime, power price characteristics and weather system risk is reduced.

TRIG will have five investments in the offshore wind sector, once the investment in Beatrice in the UK is completed, having acquired stakes in Merkur in Germany and East Anglia 1 in the UK during 2020. These projects benefit from fixed, government-supported, electricity pricing for a term of eight to 15 years. These acquisitions, on a committed basis including that of Beatrice<sup>7</sup>, have been key to reducing the sensitivity of TRIG's NAV to a 10% decrease in the portfolio power price forecast from 7.4% of NAV at 31 December 2019 to 6.6% of NAV at 31 December 2020.

Offshore wind projects are fewer in number and significantly larger in scale than onshore renewables projects. This means that, with an increasing volume of capital looking to deploy into sustainable investment themes, they can be highly sought after, and that investment discipline is key. "Off-market" transactions sourced by InfraRed remain an important route to attractive opportunities.

The highly contracted nature of subsidised projects, including offshore wind, affords room to further diversify through selected non-subsidised assets, whilst retaining a balanced portfolio. The power price exposure of unsubsidised projects is typically managed through offtake agreements or hedging instruments. Such opportunities are most likely to come from the Nordic (onshore wind) and Iberian (solar PV) regions.

## Portfolio Performance

In 2020, the portfolio generated 3,953GWh of electricity, including compensated curtailments (2019: 3,036GWh), with the year-on-year increase primarily due to acquisitions. Overall, generation was 1% ahead of budget. Good weather resource in Great Britain and Sweden was offset by grid curtailments in the Republic of Ireland and Germany, reinforcing the benefits of TRIG's diversified portfolio.

Asset availability has remained solid despite the challenges of Covid-19-related restrictions across Europe. TRIG benefits from sophisticated remote monitoring undertaken by project company management teams and the Operations Manager, and having assets that are typically located away from densely populated areas where infection rates have been highest.

## Corporate Governance

Board composition is regularly discussed by the Board's Nomination Committee to ensure that the Company's non-executive Directors have a diverse range of relevant expertise and experience to apply to the oversight of the Company and to engage effectively with the Managers. I am pleased to welcome Tove Feld to the Board; she was appointed as a Non-Executive Director in March 2020 and brings with her significant experience in the offshore wind sector.

In 2022, the Company will reach the ninth anniversary of its IPO and three of the five Directors will have served nine years. The Nomination Committee has established a recruitment and orderly succession plan, which incorporates appropriate handover periods, the principles and provisions of the AIC Code<sup>8</sup>, and the recommendations of the Hampton-Alexander Review and the Parker Review. An external search process has commenced.

## Sustainability

The Board believes investing responsibly and the consideration of environmental, social and governance ("ESG") factors are essential to maintain a sustainable business model over the long term. In addition to mitigating climate change, TRIG's sustainability goals are to preserve our natural environment, positively impact the communities we work in, and maintain ethics and integrity in governance. This means, through the Managers, ensuring each portfolio company takes responsibility for its ESG impact, risks and opportunities.

TRIG's Sustainability Policy (published on the Company's website) is designed to provide an overview of the Company's approach to ESG considerations, including climate change risks and opportunities. It comprises a framework of ESG objectives that are designed to improve outcomes for TRIG's shareholders and its portfolio's stakeholders. We report against these objectives in Section 2.5 – Sustainability.

The Board has allocated an additional £500,000 to help address the Covid-19 impact on the local communities around our sites. This is in addition to the c. £900,000 that the portfolio companies contribute to their local communities each year.

TRIG is a supporter of the Task Force on Climate-related Financial Disclosures ("TCFD"), in line with our commitment to SDG 13 *Climate Action*. TRIG continues to expand its assessment of the potential impact, including opportunities and risks, of climate change and its TCFD reporting, which can be found in Section 2.11 – Risks and Risk Management.

Through the process of renewing TRIG's revolving credit facility, the Company has secured an ESG-linked loan. This incorporates adjustments to the facility margin and commitment fee based on ambitious but achievable ESG targets.

TRIG retains the London Stock Exchange's Green Economy Mark, which recognises companies that make a significant contribution to the transition to a zero-carbon economy.

I am pleased that the Board's ethos is shared by the Managers who both have a longstanding commitment to sustainable investment. InfraRed's infrastructure business has maintained its "A+" rating in its PRI<sup>9</sup> assessment for the sixth consecutive year and RES have continued to maintain strong ESG credentials as highlighted in their annual *Power for Good* report and commitment to the Science Based Targets Initiatives.

<sup>8</sup> The AIC Code has been endorsed by the Financial Reporting Council (FRC) and the Guernsey Financial Services Commission (GFSC).

<sup>9</sup> Principles for Responsible Investment, a United Nations-supported international network of investors.

<sup>7</sup> As announced in January 2021 and expected to complete later in Q1 2021.

### Principal Risks and Uncertainties

The Board and the Managers monitor and, where practicable, mitigate a range of risks to TRIG's strategy. The main risks for the Company continue to be:

- ▲ Regulation: government or regulatory support for renewables changing adversely;
- ▲ Power prices: electricity prices falling or not increasing as expected; and
- ▲ Production performance: portfolio electricity production falling short of expectations, including as a result of weather and asset availability.

2020 has seen the ambition of decarbonisation targets increase and begin to be translated into public policy, for example through the European New Green Deal, the European Covid-19 Recovery Fund and the UK Energy White Paper. Further detail is expected from governments across TRIG's target jurisdictions in the run up to the 26th UN Climate Change Conference of the Parties (COP26) in November 2021. The early pronouncements focussed on increasing the rollout of renewables, and are being followed by detailed policy aimed at delivering this. Public policy is now also beginning to set out the need on the demand side for new technologies and associated investment, such as renewables-fuelled 'green' hydrogen, charging infrastructure for electric vehicles, grid upgrades and long-duration storage to enable the transition to a net-zero carbon future; although the mechanisms for delivering this side of the equation are less clear.

Pressures on government budgets resulting from their response to the Covid-19 pandemic may result in fiscal action, such as regulatory change or increases in corporation tax rates. In France, a parliamentary proposal has been voted in to reduce certain historic tariffs on some older, higher feed-in-tariff solar projects. The tariff reductions have not yet been determined, but the impact is not expected to be significant for TRIG, affecting assets representing less than 1% of TRIG's portfolio by value. Countering the risk of retrospective regulatory action is governments' need to maintain investor confidence to support decarbonisation.

Power prices remain a key variable for the Company. Near-term power price forwards, which were dampened by reduced demand following the Covid-19 outbreak, began to recover towards the end of the year because of supply-side generation constraints and increasing gas prices. However, uncertainty remains with the risk of further movement restrictions across Europe. Medium and long-term power price forecasts are likely to be affected by the evolution of market expectations in respect of the power generation mix and the energy market structure. The impact of changes in power prices is reduced through management of the Company's power price sensitivity, which can be reduced through the acquisition of projects with government-backed, fixed power price revenues and fixing unsubsidised revenues through offtake agreements or hedging instruments. Following the completion of the acquisitions of Beatrice offshore wind farm and the Grönhult onshore wind farm, the power price for 78% of forecast revenues over the next five years will be fixed.

Production performance varies depending on weather and asset availability. The Operations Manager, RES, maximises availability through working with the respective on-site managers to ensure careful planning, execution of operations and timely repair works. In 2020, particular consideration has been given to Covid-aware working. This has meant enhanced asset condition monitoring and undertaking proactive works when government restrictions allow. The geographical and technological diversity of TRIG's portfolio provides resilience to varying weather conditions and spreads TRIG's exposure to different regulatory and power price markets, thus mitigating the key risks.

To date, the United Kingdom's departure from the European Union has had no material impact on TRIG. The consequences of potential supply chain disruption have been mitigated through ensuring appropriate levels of strategic spares at sites and by suppliers. Foreign exchange risk continues to be managed through the Investment Manager's application of the Company's hedging policy.

### Outlook

2021 will be a pivotal year for the climate change agenda, with the United States re-joining the Paris climate agreement and the UK set to host COP26 in November. Government policies around the world have shown renewable energy has a central role to play in decarbonising our energy usage. We are confident that the markets in which TRIG operates will continue to grow as government policy encourages the transition to a net-zero carbon future.

TRIG's focus remains investing in the UK and other European countries where there are stable renewable energy frameworks. Acquisitions will continue to follow our strategy of maintaining a balanced portfolio with an appropriate risk-return profile and complement our existing, diversified portfolio. The greatest investment activity in TRIG's key markets is expected from subsidised offshore wind in the North Sea and onshore wind in France, and unsubsidised onshore wind in the UK and Nordics and solar in Iberia. For investments made by TRIG in unsubsidised projects, we would expect, over time, to utilise offtake agreements or hedging instruments to manage power price risk.

The challenges of 2020 have resulted in a recognition that, when environmental, social and economic sustainability come together in a strong governance framework, they create the foundations for a sustainable, long-term investment proposition. These are core tenets of TRIG's purpose and Sustainability Policy, and are at the heart of our Managers' approaches, providing the bedrock for your company's future success.



**Helen Mahy CBE**  
Chairman

16 February 2021



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Chris

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XS361

Turbine delivery at Solwaybank, Scotland



# 02

## Strategic Report

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## 2.1 Objectives

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### **TRIG aims to generate sustainable returns from a diversified portfolio of renewables infrastructure that contribute towards a zero-carbon future.**

TRIG's diversified portfolio comprises predominantly operational wind farms and solar parks in the UK and Europe. The Company aims to provide its investors with long-term, stable dividends and to retain the portfolio's capital through re-investment of surplus cash flows after payment of dividends.

TRIG's key **financial objectives** are to provide its shareholders with:

- ▲ **an attractive, long-term, income-based return** by focusing on strong cash generation across a portfolio of mostly operational renewable energy assets;
- ▲ **prudent financial management** in terms of the approach to cost control, cash management, financing arrangements, foreign exchange and interest rate hedging; and
- ▲ **a diversified investment portfolio at scale** in order to spread risk, increase share liquidity, obtain efficiencies and enhance NAV per share for investors.

TRIG gives responsible investment great importance and places sustainability at the heart of the business. To maintain a sustainable business model over the long-term, we believe it is necessary to conduct all business responsibly.

TRIG's approach to Responsible Investment is underpinned by the Company's Environmental, Social and Governance objectives, which are to:

- ▲ **mitigate Climate Change;**
- ▲ **preserve our natural environment;**
- ▲ **impact positively the communities in which TRIG works; and to**
- ▲ **maintain ethics and integrity in governance.**

## 2.2 Business Model and Strategy

### Purpose

To generate sustainable returns from a diversified portfolio of renewables infrastructure that contribute towards a zero-carbon future.

### Introduction

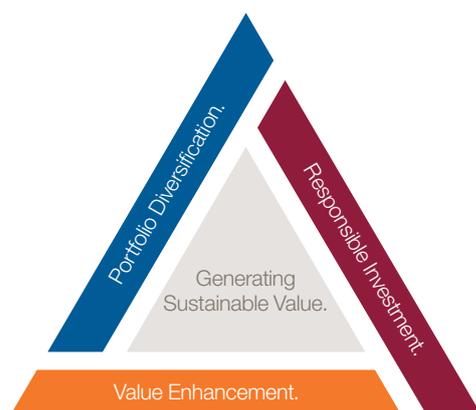
TRIG was one of the first investment companies investing in renewable energy infrastructure projects listed on the London Stock Exchange. TRIG completed its IPO in 2013 and has been a member of the FTSE-250 index since 2015. Its market capitalisation as at 31 December 2020 was approximately £2.4bn.

The growth in TRIG's portfolio since IPO has enabled the Investment Manager, InfraRed, to add diversification through technologies (onshore wind, offshore wind, solar PV and battery storage) and geographies (UK, Ireland, France, Germany and Sweden), with other geographies such as the Nordic, Benelux and Iberian regions being actively considered.

TRIG aims to provide its shareholders with long-term, sustainable returns from a diversified portfolio of renewables and related investments that contribute towards a net zero-carbon future whilst protecting the capital value of its investment portfolio through the re-investment of surplus cash flows after the payment of dividends.

### Strategy

TRIG seeks to enhance the long-term sustainability of shareholder returns in three ways:



**Portfolio Diversification:** A key element of TRIG's strategy is to reduce the risk of concentration of assets in single power markets, regulatory frameworks, weather patterns and technology classes. A well-diversified portfolio helps improve the resilience of the Company's ongoing financial performance and valuation, contributing to the sustainability of returns to shareholders.

**Responsible Investment:** Our investments are long-term (with asset lives which may be 30 years or more) and require a long-term view to be taken both in the initial investment decisions and in the subsequent asset management with sustainable business

practices. Through our commitment to our Sustainability Policy (available on the TRIG website), aligned to the United Nations Sustainability Development Goals and our own ESG goals, we place great importance on a responsible investment approach to deliver the Company's investment objective.

**Value Enhancement:** Extracting the most value from our portfolio includes actions targeted at both the preservation and the enhancement of value, whilst being mindful of ESG opportunities and risks. Proactive asset management is undertaken to optimise generation and minimise equipment downtime whilst operating safely with a prudent approach to risk and a disciplined approach to construction opportunities. Value maximisation underpins the generation of returns for shareholders.

### Management

The Company currently has a board of five independent non-executive Directors (details of whom can be found in Section 3). The Board's role is to manage the governance of the Company in the interests of shareholders and other stakeholders. In particular, the Board monitors adherence to the Investment Policy, determines the risk appetite of the Group, sets Group policies and monitors the performance of the Investment Manager, the Operations Manager and other key service providers.

The Board meets a minimum of four times per year for regular Board meetings and there are several ad hoc meetings dependent upon the requirements of the business. In addition, the Board has five committees covering the areas of Audit, Nominations, Remuneration, Management Engagement and Market Disclosure, chaired by respective members of the Board, which receive and consider specialist independent advisor reports and presentations.

The Board takes advice from the Investment Manager, InfraRed, as well as from the Operations Manager, RES, on matters concerning the market, the portfolio and new investment opportunities. Day-to-day management of the Group's portfolio is delegated to the Investment Manager and the Operations Manager, with investment decisions within agreed parameters delegated to an Investment Committee constituted by senior members of the Investment Manager.

**InfraRed Capital Partners Limited** ("InfraRed") is TRIG's Investment Manager. The role of InfraRed is to provide the day-to-day investment management of TRIG. InfraRed undertakes investment activities including acquisitions and financial structuring within parameters set by the Board; financial management and reporting including portfolio valuations and investor relations. InfraRed also advises on strategy, risk management and funding requirements of the Group.

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## 2.2

# Business Model and Strategy (continued)

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**Renewable Energy Systems Limited** (“RES”) is TRIG’s Operations Manager. The role of RES is to be responsible for overseeing the asset management of the portfolio. This includes oversight of operating and construction projects; operational reporting for all project companies; and designing and implementing portfolio performance optimisation plans. RES also provide support in the assessment of acquisition activities and investor relations



InfraRed is a leading international investment manager specialised in infrastructure and real estate. With over 190 employees and offices in London, New York, Hong Kong, Seoul and Sydney, InfraRed has a track record of around 20 years in raising and managing 17 infrastructure and real estate funds with over US\$12bn of equity under management.

InfraRed is also Investment Manager to HICL Infrastructure Company Limited, the largest London-listed infrastructure investment company with a market capitalisation of £3.3bn as at 31 December 2020. Further details can be found on the website at [www.ircp.com](http://www.ircp.com).

InfraRed is a part of SLC Management which is the institutional alternatives and traditional asset management business of Sun Life. Sun Life is a leading international financial services organization providing insurance, wealth and asset management solutions to individual and corporate clients. As of 30 September 2020, Sun Life had total assets under management of C\$1,186 billion. For more information please visit [www.sunlife.com](http://www.sunlife.com).



RES (“Renewable Energy Systems Limited”) is TRIG’s Operations Manager. RES is the world’s largest independent renewable energy company having developed and/or constructed over 19GW of projects, with operations in 10 countries and over 2,500 employees globally. RES is a pure-play renewables company with the expertise to develop, construct and operate projects around the globe across a range of technologies including onshore and offshore wind, solar, energy storage and transmission & distribution.

A large, dedicated team of RES staff provide portfolio-level operations management to the Company and its subsidiaries. RES also draws on the experience and skills of a much wider pool of expertise from within the company in order to fulfil its Operations Manager role, utilising nearly four decades of renewables experience to provide project-level services to TRIG and support the evaluation of investment opportunities for the Group.

RES is an expert at optimising energy yields, with a strong focus on safety and sustainability. Further details can be found on the website at [www.res-group.com](http://www.res-group.com).

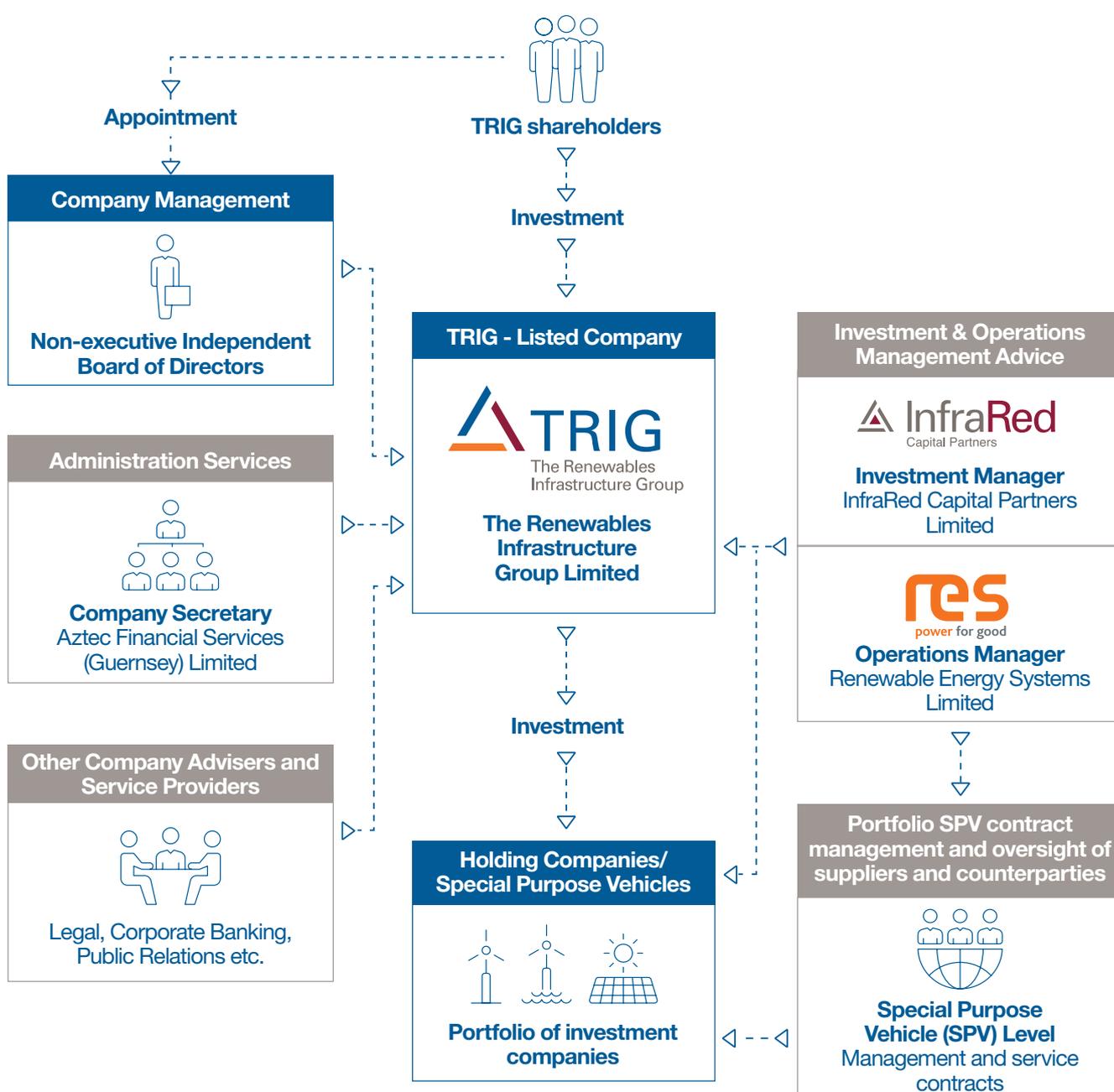
Other key service providers to the TRIG Group include Aztec Financial Services (Guernsey) Limited providing Company Secretarial and Administrative services, Investec Bank PLC and Liberum Capital Limited as joint brokers, Maitland/AMO as financial public relations advisers, Carey Olsen as legal advisers as to Guernsey law, Norton Rose Fulbright LLP as legal advisers as to English law, Link Asset Services (Guernsey) Limited as registrars and Deloitte LLP as auditor. Lenders to the Group’s Revolving Credit Facility are National Australia Bank, Royal Bank of Scotland International, ING Group, Sumitomo Banking Corporation, Barclays and Santander.

The Board reviews the performance of all key service providers, including adherence of the Investment Manager and Operations Manager with TRIG’s Sustainability Policy, on an annual basis through its Management Engagement Committee.

### Group Structure

Through the group structure, the Company owns a portfolio of renewable energy infrastructure investments in the UK, Ireland, France, Germany and Sweden. TRIG seeks to protect and enhance the income from and value of the existing portfolio through active management and sourcing of new investments that enhance the diversity and scale of the portfolio, utilising the expertise of the market-leading Investment and Operations Managers appointed by the Company. The Company has a 31 December year-end, announces interim results in August and full year results in February. The Company pays dividends quarterly.

TRIG's Group structure, including management structure and key service providers, is illustrated below.



## 2.2 Business Model and Strategy (continued)

The Company is a self-managed Alternative Investment Fund under the European Union's Alternative Investment Fund Managers Directive.

TRIG is a Guernsey-registered investment company (which is not uncommon for UK-listed investment companies). Tax is paid by the portfolio companies in the markets in which they operate and by the Company's shareholders on the dividends they receive (according to the jurisdiction and taxation status of each shareholder). The structure ensures investors are not in a disadvantageous tax position compared to direct investors in infrastructure projects; in effect this emulates the structure formalised for real estate investors by the creation in the UK of Real Estate Investment Trusts ("REITs"). A similar tax treatment can be achieved by UK Investment Trust Companies located onshore by applying the UK's Investment Trust (Approved Company) (Tax) Regulations (2011) with the company deeming a portion of its dividends paid to investors as interest distributions (although we note that for certain UK shareholders the tax treatment of interest income is different to dividend income).



### Investment Manager

- ▲ Monitoring financial performance against Group targets and forecasts
- ▲ Advising the Board on investment strategy and portfolio composition to achieve the desired target returns within the agreed risk appetite
- ▲ Sourcing, evaluating and implementing the pipeline of new investments for the portfolio
- ▲ Managing the investment cash flows from the Group's investments
- ▲ Minimising cash drag (having un-invested cash on the balance sheet) and improving cash efficiency generally
- ▲ Managing the process and analysis for semi-annual valuations of the Group's portfolio submitted to the Board for approval
- ▲ Ensuring good financial management of the Group, having regard to accounting, tax and debt covenants
- ▲ Hedging non-sterling investments
- ▲ Managing the Company's investor reporting and investor relations activities



### Operations Manager

- ▲ Day-to-day monitoring and oversight of the operations of the Group's portfolio of investments
- ▲ Provision of directors to project company boards
- ▲ Monitoring of service providers to project investment companies
- ▲ Facilitation of early resolution of operational issues as they arise, including performance and disputes
- ▲ Management of project-level financing including implementation and project-level debt covenants
- ▲ Management of power sales strategy including Power Purchase Agreements ("PPAs")
- ▲ Assisting on technical and commercial due diligence of projects being evaluated for acquisition by the Group
- ▲ Seeking of cost savings through contract variations and extensions
- ▲ Project-level ESG co-ordination including community relations and compliance with regulations affecting project companies

## 2.3 Investment Approach and Policy

### Investment Approach

TRIG's investment approach is based on the following two factors:

#### The renewables market opportunity

The long-term public and political commitment in European countries towards creating a cleaner, more secure and sustainable energy mix

The shortfall in power generation capacity due principally to the reduction in coal-fired and nuclear generation facilities due to emissions, safety and/or age

The EU-wide renewables target requiring 32% of energy to be generated from renewable sources by 2030, the UK's 2050 net-zero carbon target and broader United Nations initiatives to achieve challenging long-term de-carbonisation goals

Extensive opportunities for investment in the secondary market for renewable generation assets as utilities and others recycle their capital



#### The ability to construct a diversified portfolio across established, low-risk technologies, electricity markets, weather systems and revenue types

Diversification across predominantly operational assets providing a sustainable long-term investment proposition, delivering stable income together with NAV resilience

Proven operational track record including predictable operating costs

- ▲ future potential for incremental improvements in design, scale and efficiency
- ▲ focus on markets with a robust long-term energy demand outlook and a well-established political/regulatory commitment to renewables

Investing in established technologies, including wind and solar PV (which currently dominate new power capacity installations in the EU) providing

- ▲ proven operational track record including predictable operating costs
- ▲ future potential for incremental improvements in design, scale and efficiency

Variability of weather patterns across Europe adds to diversification provided by exposure to wind and solar energy sources

Stability of revenues enhanced by contract with utility counterparties and/or state subsidies in the short-to-medium term with greater power price exposure in the long term

## 2.3

# Investment Approach and Policy (continued)

### Investment Policy

In order to achieve its investment objective, the Company invests principally in operational assets which generate electricity from renewable energy sources, with a particular focus on wind farms and solar PV parks.

Investments will be made principally by way of equity and shareholder loans which will generally provide for 100% or majority ownership of the assets by the holding entities. In circumstances where a minority equity interest is held in the relevant portfolio company, the holding entities will secure their respective shareholder rights (including voting rights) through shareholder agreements and other transaction documentation.

The Group aims to achieve diversification principally through investing in a range of portfolio assets across a number of distinct geographies and a mix of renewable energy technologies.

### Limits

Investments are made in the UK and other European countries (including France, Ireland, Germany and Sweden with active consideration given to the Nordic, Benelux and Iberian regions) where the Directors, the Investment Manager and the Operations Manager believe there is a stable renewable energy framework. Not more than 65 per cent. of the Portfolio Value (calculated at the time of investment) may be invested in investments that are located outside the UK.

Investments will be made in onshore and offshore wind farms and solar PV parks, with the amount invested in other forms of energy technologies (or infrastructure that is complementary to, or supports the roll-out of, renewable energy generation) limited to 20 per cent. of the Portfolio Value, calculated at the time of investment.

In respect of investments in Portfolio Companies which have assets under development or construction (including the repowering of existing assets), the cost of works on such assets under development or construction (and not yet operational) to which Portfolio Companies are exposed may not in aggregate account for more than 15 per cent. of the Portfolio Value, calculated at the time of investment or commitment.

The Company will not invest more than 15 per cent., in aggregate, of the value of its total assets in other investment companies or investment trusts that are listed on the Official List<sup>1</sup>. In order to ensure that the Group has an adequate spread of investment risk, it is the Company's intention that no single asset will account for more than 20 per cent. of the Portfolio Value, calculated at the time of investment.

The Group may enter into borrowing facilities in the short term, principally to finance acquisitions. Such short-term financing is limited to 30 per cent. of the Portfolio Value. It is intended that any acquisition facility used to finance acquisitions is likely to be

repaid, in normal market conditions, within a year through further equity fundraisings.

Wind farms and solar parks, generally assumed to have operating lives in excess of 25 years, with 30 years or more increasingly being assumed, held within Portfolio Companies generate long-term cash flows that can support longer term project finance debt. Such debt is nonrecourse and typically is fully amortising over a 10 to 15-year period. There is an additional gearing limit in respect of such non-recourse debt of 50 per cent. of the Gross Portfolio Value (being the total enterprise value of such Portfolio Companies), measured at the time the debt is drawn down or acquired as part of an investment. The Company may, in order to secure advantageous borrowing terms, secure a project finance facility over a group of Portfolio Companies and may acquire Portfolio Companies which have project finance arranged in this way.

### Revenue

Generally, the Group will manage its revenue streams to moderate its revenue exposure to merchant power prices with appropriate use of power purchase agreements, Contracts-for-Difference, Feed-in-Tariffs and green certificates.

### Hedging

The Company may borrow in currencies other than Pounds Sterling as part of its currency hedging strategy. The Group may enter into hedging transactions in relation to currency, interest rates and power prices for the purposes of efficient portfolio management. The Group will not enter into derivative transactions for speculative purposes.

### Cash Balances

When the Company is not fully invested and pending reinvestment or distribution of cash receipts, cash received by the Group will be held as cash, or invested in cash equivalents, near cash instruments or money market instruments.

### Origination of Further Investments

Each of the investments comprising the portfolio complies with the Company's investment policy and further investments will only be acquired if they comply with the Company's investment policy. It is expected that further investments will include operational onshore wind and solar PV investments that have been originated and developed by Renewable Energy Systems Limited, the Company's Operations Manager. The Company will also review investment opportunities originated by third parties, including from investment funds managed or advised by the Investment Manager or its affiliates.

Pursuant to the First Offer Agreement, the Company has a contractual right of first offer, for so long as the Operations Manager remains the operations manager of the Company in respect of the acquisition of investments in projects of which the Operations Manager wishes to dispose and which are

<sup>1</sup> The list maintained by the Financial Conduct Authority (acting in its capacity as the UK Listing Authority) in accordance with Section 74(1) of the Financial Services and Markets Act 2000 (the Act) for the purposes of Part VI of the Act.

consistent with the Company's investment policy. It is envisaged that the Operations Manager will periodically make available for sale further interests in projects although there is no guarantee that this will be the case. Investment approvals in relation to any acquisitions of investments from the Operations Manager are made by the Investment Manager through the Investment Committee.

Furthermore, any proposed acquisition of assets by the Group from InfraRed Funds will be subject to detailed procedures and arrangements established to manage any potential conflicts of interest that may arise. In particular, any such acquisitions will be subject to approval by the Directors (who are all independent of the Investment Manager and the Operations Manager) and will also be subject to an independent private valuation in accordance with valuation parameters agreed between the InfraRed Funds and the Company.

A key part of the Company's investment policy is to acquire assets that have been originated by RES by exercising the Company's rights under the First Offer Agreement. As such, the Company will not seek the approval of Shareholders for acquisitions of assets from the Operations Manager or members of its group in the ordinary course of its Investment Policy. However, in the event that the Operations Manager is categorised as a substantial shareholder of the Company for the purposes of the Listing Rules (i.e. it holds 10 per cent. or more of the Company's issued share capital and for a period of 12 months after its shareholding first drops below this threshold), the related party requirements of Chapter 11 of the Listing Rules will apply to the acquisition of solar assets from the Operations Manager or any member of its group and accordingly the Company will seek Shareholder approval, as necessary, for such acquisitions. Further Investments will be subject to satisfactory due diligence and agreement on price which will be negotiated on an arm's length basis and on normal commercial terms. It is anticipated that any Further Investments will be acquired out of existing cash resources, borrowings, funds raised from the issue of new capital in the Company or a combination of the three.

### Repowering

The Company has the opportunity to repower the sites in some of the projects in the investment portfolio. For these purposes, repowering will include the removal of substantially all of the old electricity generating equipment in relation to a project, and the construction of new electricity generating equipment excluding, for the avoidance of doubt, repair, maintenance and refurbishment of existing equipment. Where the Company determines to repower a project originally acquired from the Operations Manager, the Operations Manager has the first option to repower such assets in partnership with the Company, whilst the Company has the right to acquire the newly constructed assets on completion, subject to satisfactory due diligence and for a price determined in accordance with a pre-agreed valuation mechanism and on normal commercial terms. Repowering projects will be treated as development or construction activity which, when aggregated with the cost of works to assets under development or construction to which Portfolio Companies are exposed, may not in aggregate account for more than 15 per cent. of the Portfolio Value, calculated at the time of investment or commitment.

### Material Amendments

Material changes to the Company's investment policy may only be made in accordance with the approval of the Financial Conduct Authority and the Shareholders (by way of an ordinary resolution) and, for so long as the Ordinary Shares are listed on the Official List, in accordance with the Listing Rules. The investment limits detailed above apply at the time of the acquisition of the relevant investment. The Company will not be required to dispose of any investment or to rebalance its investment portfolio as a result of a change in the respective valuations of its assets. Non-material changes to the investment policy must be approved by the Board, taking into account advice from the Investment Manager and the Operations Manager, where appropriate.

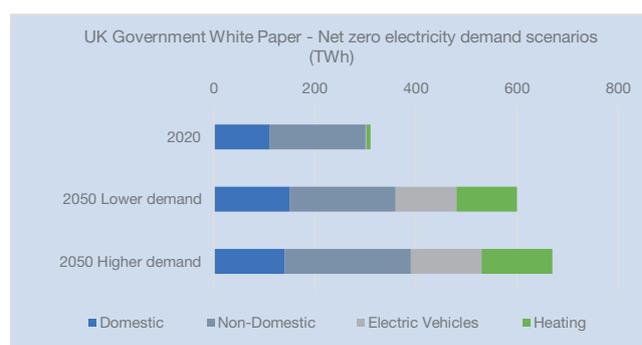
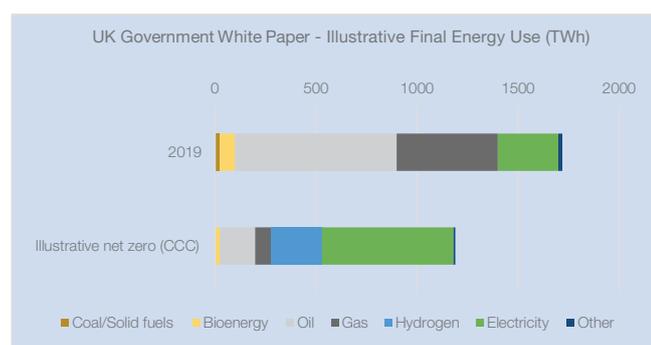
## 2.4 Market Development

### The role of electrification in achieving net zero<sup>1</sup>

Despite the ongoing global pandemic, 2020 has been an important year for the climate change agenda with a significant number of countries pledging to reduce their CO<sub>2</sub> emissions levels to help combat climate change in an effort to ensure global warming remains within 2 degrees celsius of pre-industrial levels by 2100.

Of the major global economies, during 2020 China and Japan joined the European Union and the UK in setting out targets to achieve net-zero emissions by 2060 and 2050, respectively. In the United States, President Joe Biden has led the country to re-join the Paris Agreement and to target net-zero carbon emissions by 2050. With a clear global tailwind behind the drive to reduce carbon emissions, policy decisions will be crucial to achieving these bold ambitions.

Importantly, there have been indications on the direction policy will take to achieving net-zero in the Company's core markets of the UK and Europe. For example, the UK Government's Energy White Paper "Powering our net zero future" provides a framework for the UK's path to net zero emissions. It includes significant electrification of heating and transport powered by renewable electricity bringing about a shift to electricity over other forms of power, whilst reducing overall energy consumption. The UK Government's analysis suggests electricity demand could double by 2050.



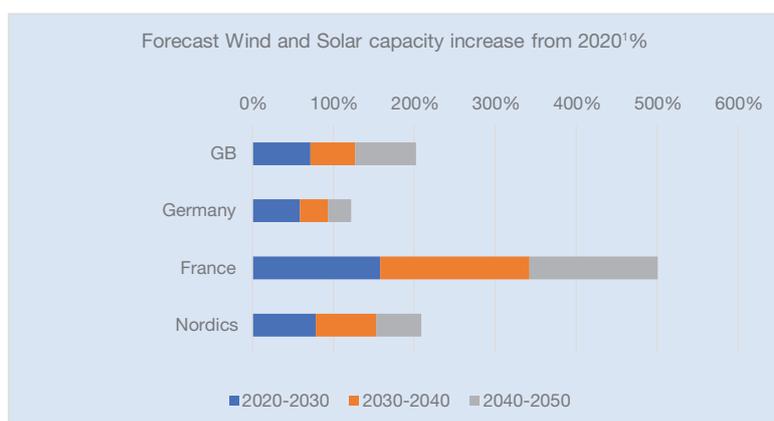
Similarly, in mainland Europe, significantly increasing electrification of energy use has been identified as essential in the EU's Strategy for Energy System Integration, published in summer 2020. The EU is also focusing on greater electrification of end-use sectors, specifically targeting heating and transport.

In both Europe and the UK, hydrogen has also been identified as a key tool for the decarbonisation of industry and buildings' energy usage where electrification is more difficult to achieve. Hydrogen is also a useful alternative for long-term energy storage to balance variable renewable electricity generation. The cleanest form of hydrogen production utilises renewable energy generation (commonly referred to as "green hydrogen"), though the development of technologies such as Carbon Capture Usage and Storage (CCUS) may also enable hydrogen to be produced using gas but capturing the carbon released by the process (commonly referred to as "blue hydrogen"). It is likely that both hydrogen production techniques will be necessary to decarbonise, with renewable electricity generation playing an essential long-term role in providing green hydrogen.

### Building the renewable capacity required for net zero

With renewable electricity demand clearly expected to accelerate as we move towards 2050, there have been a number of pledges made by governments across Europe for the build-out of renewable generation capacity to support this. Reducing capital costs and low operational costs now makes most renewables the cheapest form of electricity generation across Europe – a journey TRIG and its Managers have actively participated in during the last eight years since the Company's launch.

<sup>1</sup> Net zero refers to achieving a balance between the amount of greenhouse gas emissions produced and the amount removed from the atmosphere. There are two different routes to achieving net zero, which work in tandem: reducing existing emissions and actively removing greenhouse gases.



<sup>1</sup> Based on an average of capacity forecasts from leading energy market consultants

### United Kingdom

2020 saw the UK Government commit to holding regular Contract-for-Difference (“CfD”) auctions every two years, with the fourth allocation round scheduled for late 2021. This fourth allocation round will reintroduce subsidies for onshore wind and solar. The UK Government is seeking to double the overall capacity awarded in allocation round four to 12GW. TRIG and its Managers each responded to the UK Government’s consultation on the proposed amendments to the Contracts for Difference scheme, and will be submitting evidence to the ‘Enabling a High Renewable, Net Zero Electricity System: Call for Evidence’ consultation. TRIG’s Managers also engage directly with policy makers and indirectly through industry bodies such as the Global Infrastructure Investor Association, The Infrastructure Forum and RenewablesUK.

Whilst it is positive for the renewables market in the UK that subsidies will be re-introduced for new onshore wind and solar projects, due to onshore planning and physical constraints it is still expected that the vast majority of renewables capacity developed in the UK will be offshore wind. The UK Government also reiterated its 40GW offshore wind capacity target for 2030. This is juxtaposed with the December 2020 GB power price forecasts that incorporate an assumption of c. 30GW of UK offshore wind is deployed by 2030, which itself is a substantial increase from 10GW today. This difference reflects the ongoing debate regarding the practicalities of the rate of deployment achievable, such as permitting timescales and build capacity; although as industry scales up, faster assumed deployment would put downward pressure on power price forecasts. The power price forecasts are expected to continue to change as market events and the consequences of the commitment to net zero evolve.

During 2020, the UK Government, as part of its Ten Point Plan for a green economic recovery, also set a target of 5GW of low-carbon hydrogen capacity by 2030 aiming to attract £4bn of private investment, with a detailed hydrogen strategy to be published in early 2021. Increased demand for electricity would help mitigate the impact of faster renewables deployment on power price forecasts.

### Mainland Europe

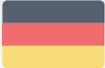
The most significant EU policy development during 2020 in respect of the net zero carbon transition was the €750bn NextGenerationEU recovery fund pledge, as part of the next EU budget, which includes near-term support for renewable auctions and support to meet hydrogen deployment plans of 40GW of electrolyser capacity by 2030. EU member states will now incorporate this funding into established renewables frameworks.

Germany has also published a detailed hydrogen strategy as part of its economic stimulus in response to the Covid-19 pandemic, with €9bn of funding for hydrogen projects. The strategy aims to have 5GW of hydrogen production capacity by 2030 with a further 5GW added by 2040. Importantly, the strategy emphasises that green hydrogen is the most sustainable form of hydrogen generation in the long term, which could support demand for excess renewable generation in Germany during periods of high renewable resource.

In 2020, Germany, the Netherlands and Portugal also held auctions for wind and solar co-located with storage – an increasingly important trend to support grid stability. Whilst the past year demonstrated that European grids are capable of managing high levels of variable renewable generation (solar generation peaked at 54% in Spain, whilst Germany saw levels of intermittent renewable generation as high as 57%), the high costs of system flexibility in 2020 highlighted that further investment into grid infrastructure will be essential to decarbonisation.

## 2.4 Market Development (continued)

Below is a table of the main subsidy regimes currently in place and capacity targets for the key European markets the Company is invested in:

Country	Technology	Current Subsidy mechanism for new developments	Capacity Gap between actual and target	Targets
 <b>United Kingdom</b>	 Onshore Wind	Contract for Difference fixed for 15 years and inflation indexed <sup>1</sup>	No explicit target	Net-zero carbon emissions by 2050
	 Offshore Wind	Contract for Difference fixed for 15 years and inflation indexed	32GW (to 2030)	
	 Solar	Contract for Difference fixed for 15 years and inflation indexed <sup>1</sup>	No explicit target	
 <b>Germany</b>	 Onshore Wind	FiT fixed for 20 years	15.9GW (to 2030)	80% renewable electricity consumption by 2050
	 Offshore Wind	20 years, with a FiT fixed for part followed by a floor for the remaining period	9.2GW (to 2030)	
	 Solar	FiT for 20 years	3GW (to 2021)	
 <b>France</b>	 Onshore Wind	FiT for up to 20 years, inflation indexed	8.6GW (to 2023)	32% renewable energy consumption by 2050
	 Offshore Wind	FiT for up to 20 years, inflation indexed	5.2 GW (to 2028)	
	 Solar	FiT for up to 20 years, inflation indexed	10GW (to 2024)	
 <b>Sweden</b>	 Onshore Wind	EI-certificates are issued for renewable energy which can be sold by suppliers. Price is market based and currently not significant compared to the power price <sup>1</sup>	No explicit target	100% renewable electricity by 2040
	 Offshore Wind	None	No explicit target	
	 Solar	None	No explicit target	

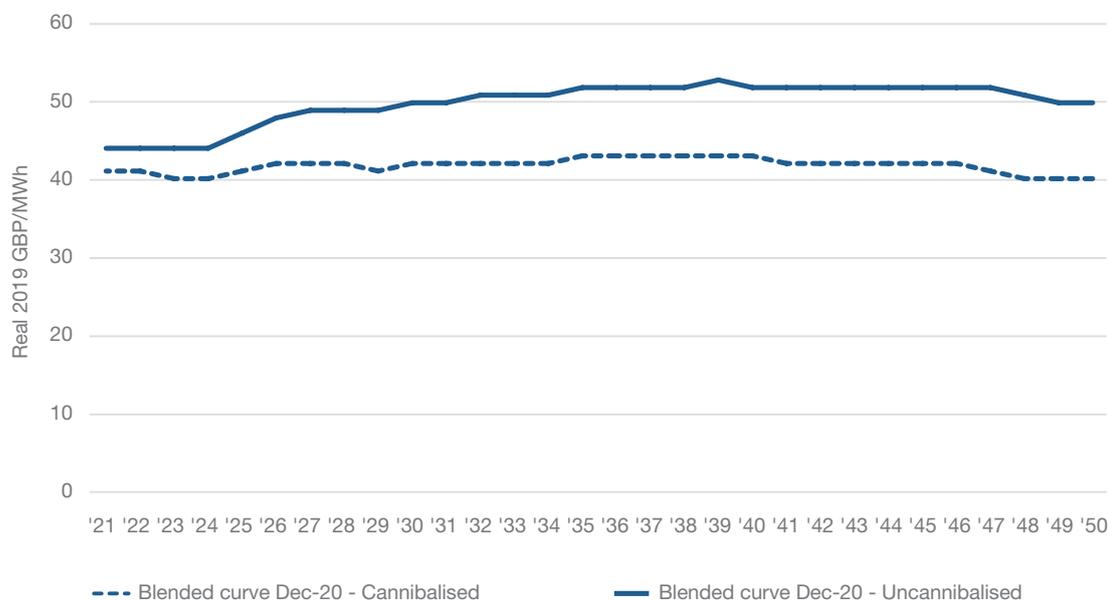
<sup>1</sup>Onshore wind and solar projects will be eligible to bid for CfD contracts from the next allocation round currently planned for 2021.

## Energy System Implications

With the increasing imperative to decarbonise energy consumption and utilise renewable electricity wherever possible, the European energy systems will need to adapt. Whilst the Covid-19 pandemic has provided insight into how a system with higher levels of renewable generation may operate, it has also highlighted the need for flexibility in the system as intermittent renewable generation becomes a greater proportion of the energy mix.

As well as the challenge of the physical integration of ever higher levels of intermittent generation, other market challenges will also

emerge. With the low marginal cost of renewable electricity, in instances where renewables can meet or exceed the required demand the power price is reduced significantly (“cannibalisation”) and can, at times, be negative. This results in increases in expected renewables deployment having a dampening effect on power price forecasts, as renewables are expected to set the power price more than previously expected over the long term. This phenomenon has been a factor behind the reduction in long-term power price forecasts seen over the year and reflected in the Company’s 2020 financial performance and portfolio valuation. We discuss this further in Section 2.8, Valuation of the Portfolio.



Given this dynamic, it is likely that market behaviours will need to change if the desired renewables build out is to be achieved. A suitable investment return is a prerequisite for private sector investment and whilst this return is achievable on current power price trajectories, if the market power price forecasts were to reduce to such an extent that a reasonable return were not achievable this would lead to a slowing in the expected capacity build out for renewables. Allowances are made in the power price forecasts used by TRIG for reductions in the base load prices where renewables set the marginal price more often and for the cannibalisation effect, reducing the captured prices beneath that which would be expected for a base load (i.e. “24/7”) generator. Such allowances increase over time in keeping with power price forecasters’ assumptions for renewables deployment.

This potentially negative impact on investment into renewables may be addressed by the expansion of subsidy mechanisms, but this may present upwards pressure on subsidy levels if the market power price is not providing sufficient pricing signals for returns to be achieved outside of subsidy periods. The UK Government’s call for evidence to enable a high renewable, net zero electricity

system is specifically consulting on many of these factors and demonstrates the UK Government’s appreciation for the requirement of private capital investment and the importance of a supportive market environment for existing and future investments in renewable capacity.

How society uses energy will necessarily change. Enabling users to shift their demand to react to power pricing in a dynamic way will be essential to the transformation of Europe’s energy system to address both physical and market requirements. Similarly, flexibility will also need to be provided through green hydrogen and other storage technologies, such as batteries, leading to smarter matching of the supply and demand for clean electricity. The transition to a net zero carbon energy system necessitates that currently separate networks for electricity, gas for heating and petrol or diesel for transport will increasingly need to become one system, as renewable electricity becomes the bedrock of the future energy system. In such a system, investment from companies such as TRIG will be fundamental to the future wellbeing of our societies and environment.

## 2.4 Market Development (continued)

Expectations in respect of renewables build-out and electricity demand assumptions will evolve as the path to net-zero carbon becomes clearer. Nonetheless, important markers have been laid down by policy makers that point to a substantial role for investors in renewable energy in the energy transition and the Company will continue to play its role in the decarbonisation of energy systems across its key markets.

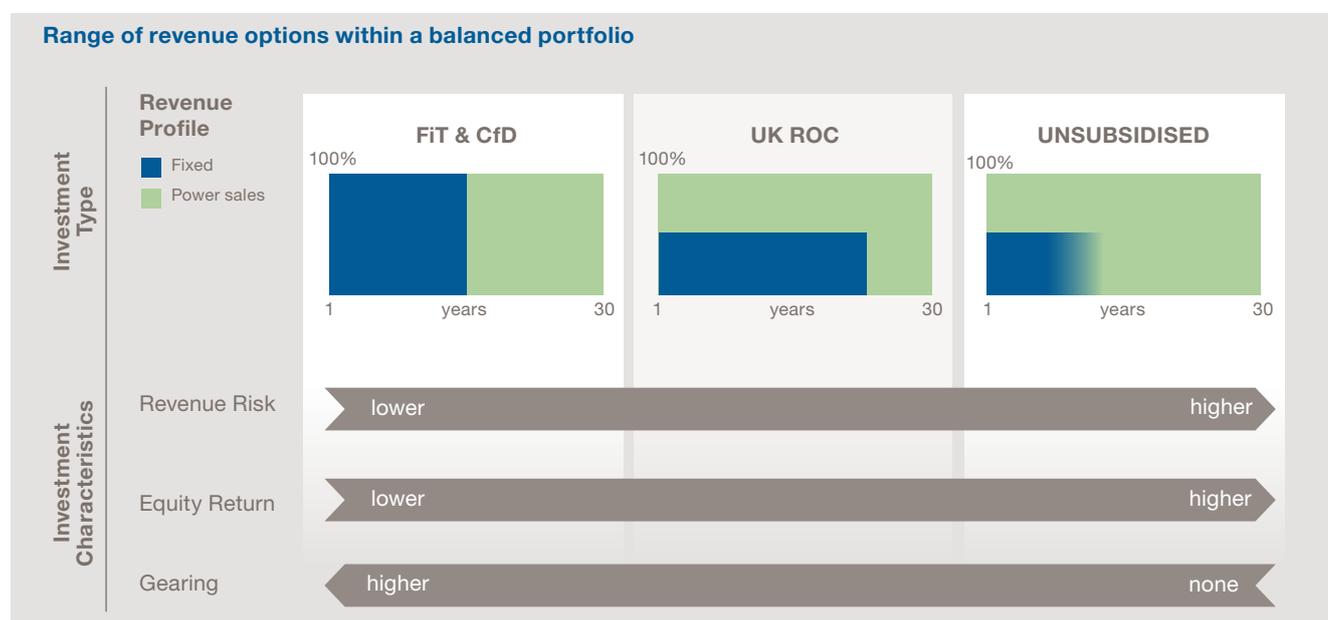
### Portfolio Construction

TRIG invests across Europe in geographies that have a stable regulatory framework in wind, solar and related technologies such as battery storage. Diversification of geography and technology gives the portfolio exposure to different weather systems, regulatory environments and electricity markets while avoiding reliance on any single market. This strategy of portfolio growth and diversification supports the long-term investment proposition of delivering stable and sustainable dividends together with NAV resilience.

Combining assets across the available range of revenue options (from fully subsidised to completely unsubsidised) allows returns to be maintained at attractive levels whilst keeping power price exposure consistent. Increasingly a greater range of tools are becoming available to manage power price risk on assets exposed to market power prices and provide options to hedge power prices at a portfolio level, reducing the overall risk to the portfolio. With the changing dynamics of the energy system, the Managers continue to focus on power price exposure as a key metric to mitigate the risk associated with reductions in power prices.

A consequence of the greater visibility of revenues in the structure of CfDs, such as those used for newer subsidised offshore wind investments, or Feed in Tariffs, is that these projects can accommodate higher levels of financial gearing relative to ROC-subsidised or unsubsidised projects.

This is shown as a simplified illustration below.



▲ **FiT & CfD<sup>2</sup>** contracts (France, Ireland, Germany and UK) typically have subsidy revenues of 15 years then market revenues for the balance of a project's life

- Least revenue risk (early on), scope for highest gearing, lower equity return

▲ **ROC<sup>2</sup>** projects (UK) have a mix of subsidy and market revenues for the first 20 years of a project's life

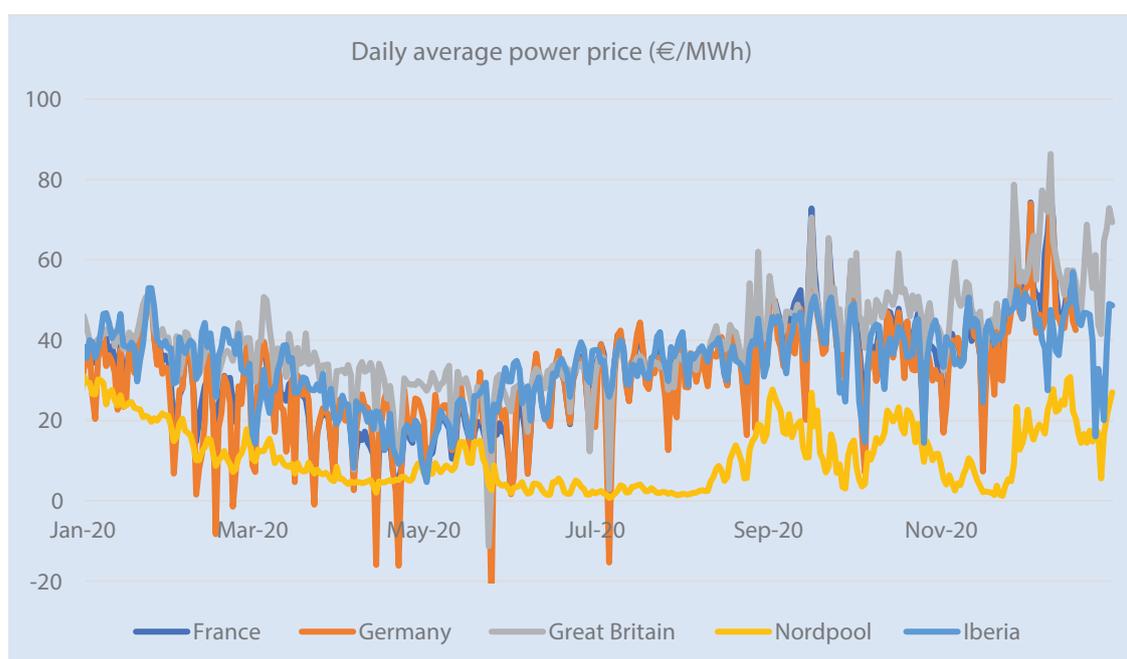
- Medium revenue risk, moderately geared, average returns

▲ **Unsubsidised** projects without subsidies (may have hedging or PPAs which mitigate power price exposure). Equity returns correlate with revenue risk, with safer capital structure

- Highest revenue risk (long term), least/no gearing, higher equity returns

## Market Outlook

2020 was a turbulent year for the European power sector with a reduction in economic output having a significant impact on the sector. Gas prices reached a low of €3 per megawatt hour whilst electricity consumption fell by significantly across Europe<sup>2</sup>. These factors, combined with record levels of renewable generation, served to depress European power prices through much of 2020. On occasions, a confluence of abundant renewable resource and lower than usual levels of demand due to reduced economic activity led to instances of power prices turning negative in Germany. In the Nordics, where hydro power has a significant impact on short term power prices, higher rainfall contributed to the depression in power prices, but helped to stabilise short term pricing in comparison to other markets.



Bloomberg New Energy Finance Covid-19 impact tracker

As economies begin to recover over the course of 2021, and with higher gas prices and thermal generation outages, European power prices are set to recover with forward prices significantly ahead of the troughs seen in early 2020; however, the timing and pace of this recovery is uncertain. In relation to the medium to long term, upcoming policy announcements addressing the plans for electrification will be key to providing the demand for their renewables build-out ambitions.

The Investment Manager's disciplined approach to portfolio construction ensures the Company has a balanced portfolio that is being selectively enhanced through diversifying investments whilst retaining a focus on the power price sensitivity of the portfolio's valuation. There is an attractive pipeline of opportunities after a material slow down in sale processes at the start of the pandemic and the Company, with the support of its shareholders, is in a strong position to benefit and to continue to provide sustainable, long-term returns to shareholders.

<sup>2</sup> According to the Bloomberg New Energy Finance Covid-19 impact tracker

## 2.5 Sustainability

The TRIG Board and its Managers believe that renewable energy is an asset class where it is possible to achieve long-term investment yield whilst making a material contribution to lower global carbon emissions.

For TRIG, investing responsibly is essential for us to maintain a sustainable business model over the long term. This goes further than our commitment to reducing carbon emissions through renewables investment but also includes other Environmental, Social and Governance (“ESG”) considerations.

TRIG has four ESG goals which we seek to fulfil with every investment we make and as we conduct ourselves on a day-to-day basis:

- ▲ Mitigate Climate Change
- ▲ Preserve our natural environment
- ▲ Positively impact the communities we work in
- ▲ Maintain ethics and integrity in governance



## ESG Objective: to mitigate climate change

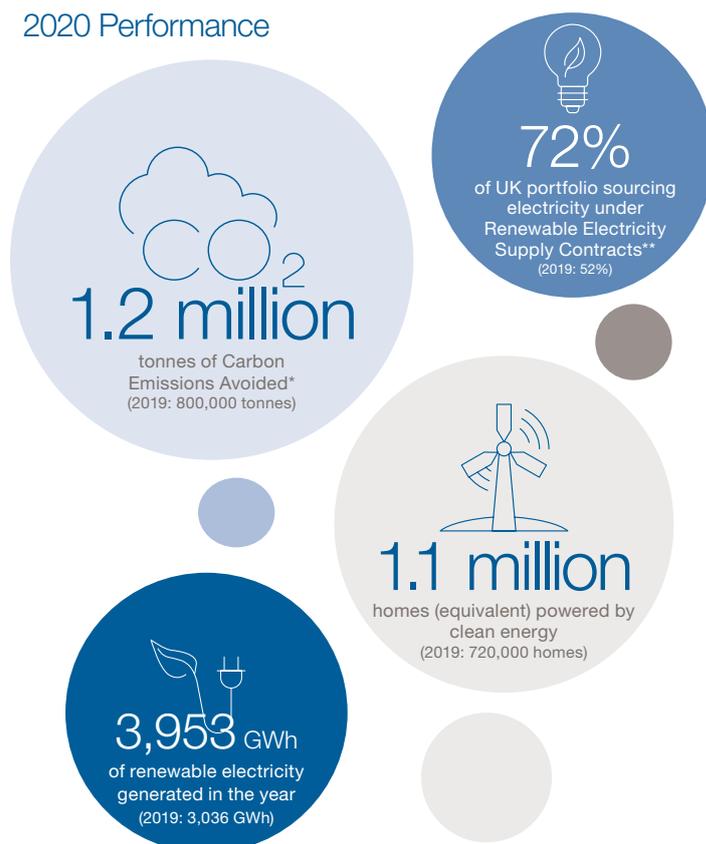
### Importance

Our business is focussed on owning and operating renewable energy assets. TRIG's primary sustainability goal is to mitigate climate change, and all investments in the portfolio contribute towards this. TRIG's Investment Policy only permits investment in renewables and other forms of infrastructure that is complementary to, or supports the roll-out of, renewable energy generation.

Reducing carbon emissions is core to TRIG and its Managers. InfraRed and RES are both carbon neutral companies and offset their business's carbon emissions, including those associated with electricity usage and business travel. In addition, emissions are offset for the TRIG Board for business travel.

RES has also officially committed to the Science Based Targets Initiative (SBTi), the leading standard for corporate emissions reduction targets. This SBTi net-zero strategy aligns with both Managers' vision and TRIG's purpose.

### 2020 Performance



### Case Study New ESG-Linked Revolving Credit Facility

In December, TRIG refinanced and expanded its revolving credit facility ("RCF"). This new loan is one of the first ESG-linked SONIA loans of its kind and sets TRIG ambitious but achievable targets, noted below. This underlines TRIG's commitment to sustainability and helps align TRIG's interests with those of its debt and equity investors.

The interest charged in respect of the renewed RCF is linked to the Company's ESG performance. TRIG will incur a premium or reduction to its margin and commitment fee based on performance against defined sustainability targets. Those targets include:

- ▲ **Environmental:** increase in the number of homes powered by clean energy from TRIG's portfolio

- ▲ **Social:** increase in the number of community funds supported by TRIG
- ▲ **Governance:** maintaining a low Lost Time Accident Frequency Rate (LTAFR)

The LTAFR is a key metric monitored by asset owners that measures the number of personnel injured and unable to perform their normal duties for seven days or more for each hundred thousand hours worked. The inclusion of this target aligns the cost of the renewed RCF with a key metric for TRIG: safety at work.

Performance against these targets will be measured annually from 2021 with the cost of the RCF being amended in the following year.

\*Actual values calculated in accordance with the IFRS Approach to GHG Accounting for Renewable Energy. Portfolio at year end is capable of mitigating 1.3m tonnes of carbon emissions p.a.

\*\*this relates to electricity used on site

## 2.5 Sustainability (continued)

### The carbon payback of windfarms



Elements of a renewable energy project's lifecycle result in carbon emissions, such as construction. Nonetheless, renewable energy projects make a positive contribution towards decarbonisation and limiting global warming to the science based target of 1.5C by offsetting significantly more carbon emissions than they create.

The carbon payback period of onshore wind farms ranges from six to 12 months. This range includes the carbon associated with decommissioning the site, such as machinery for dismantling on site or transportation of people and waste to and from site. This means that a typical project's carbon emissions are offset in a much shorter timeframe than the intended lifetime of a wind farm.

This carbon payback range for different wind farms depends on the location and environment in which the wind farm has been built. For instance, the carbon payback period of windfarms in the UK is expected to lengthen as the electricity mix continues to decarbonize, thereby reducing the amount of carbon available to be displaced. Site windiness or the disturbance of peat on site also have a major influence on the carbon payback period.

Offshore wind farms have a slightly longer payback period, due to the use of vessels throughout the life cycle of the project, where the distance to shore is a major influence. Material extraction is one of the most carbon intensive aspects of wind turbines. Whilst there is more work to be done by the industry to improve the position further, particularly in respect of blades, overall the materials remain highly recyclable, providing an offset to the emissions at end-of-life if the carbon value of the materials is considered.

Overall, with wind farms expected to have an operational life which is often 30 years or more, the carbon payback ensures that the turbines deliver a net reduction in carbon emissions over the vast majority of their operating lives.

“The carbon payback period of onshore wind farms ranges from six to 12 months.”



### Mapping TRIG's contribution to the United Nations Sustainable Development Goals

### SUSTAINABLE DEVELOPMENT GOALS\*

#### 7 AFFORDABLE AND CLEAN ENERGY



TRIG supports increasing the share of renewable energy in the global energy mix, which has a lower marginal cost, helping to keep wholesale electricity prices low. While TRIG constructs some assets, it generally acquires operational assets enabling developers to recycle capital into the build-out of more renewables.

#### 9 INDUSTRY, INNOVATION AND INFRASTRUCTURE



TRIG is responsible for a reliable, sustainable and resilient portfolio which makes renewable energy more affordable for all and supports increased renewables penetration. Where possible, TRIG seeks to upgrade its assets to increase resource use efficiency and with greater adoption of clean and environmentally-sound processes. In doing so, the aim is to improve efficiency and asset longevity, and to use the best, often innovative, operations & maintenance techniques to enhance asset productivity.

\*<https://www.un.org/sustainabledevelopment>

## ESG Objective: to preserve the natural environment

### Importance

RES as Operations Manager works with asset managers to preserve the natural environment by executing environmental management plans agreed with the authorities during the project consenting process, undertaking vegetation surveys, preventing biodiversity loss, recycling where possible and careful usage of materials. Further opportunities with landowners and other stakeholders are also sought. These activities are carried out in accordance with site specific Construction Method Statements and Habitat Management plans where applicable.

### 2020 Performance



### Mapping TRIG's contribution to the United Nations Sustainable Development Goals

### SUSTAINABLE DEVELOPMENT GOALS\*\*



In its day-to-day asset management and operations maintenance, TRIG uses materials in a sustainable and efficient way where possible. Site managers collaborate across the supply chain to manage materials used by improving waste management, recycling and innovation in construction. When managing TRIG's assets, consideration is given as to how to limit waste through prevention, reduction, recycling and re-use.



Many of TRIG's assets have implemented measures to reduce the degradation of natural habitats and to protect local flora and fauna, including endangered species.

\*number of operational TRIG sites engaged in pro-active habitat management plans that exceed standard environmental maintenance

\*\*<https://www.un.org/sustainabledevelopment>

## 2.5 Sustainability (continued)



### Case Study Garreg Lwyd

Hedgerow monitoring and maintenance is an important part of Garreg Lwyd's Habitat Management Plan.

The plant failure rate is well below the expected failure rate of 10-15% due to the ground and exposure conditions in the location. Other habitat management activities that continue to be surveyed at the site include stream corridors and ponds with associated habitat. These are monitored alongside other key

receptors such as bat, dormouse, and great crested newt populations.

BSG Ecology surveyed the site in 2020 and confirmed the ecological success of the plan.

**BSG** | ecology



*Measures are taken to protect native wildlife such as dormice and bats*



## ESG Objective: to impact positively the communities in which TRIG works

### Importance

We are sensitive to the impact that a large renewables asset could have on a local community. It is important that our assets make a positive contribution both to the environment and local communities. TRIG's assets are often in rural areas where communities may experience unemployment as well as limited social and health facilities. Local initiatives can produce tangible local benefits. Examples include:

- ▲ Using local employment and sourcing materials locally where possible;
- ▲ The Local Electricity Discount Scheme (LEDS), whereby properties closest to certain wind farms are eligible for a discount on their electricity bills;
- ▲ Educating the next generation about sustainability and renewable energy through school education days on TRIG sites; and
- ▲ Supporting local good causes, often via community funds, such as donating to help fund social hubs, local healthcare, schools and entertainment.

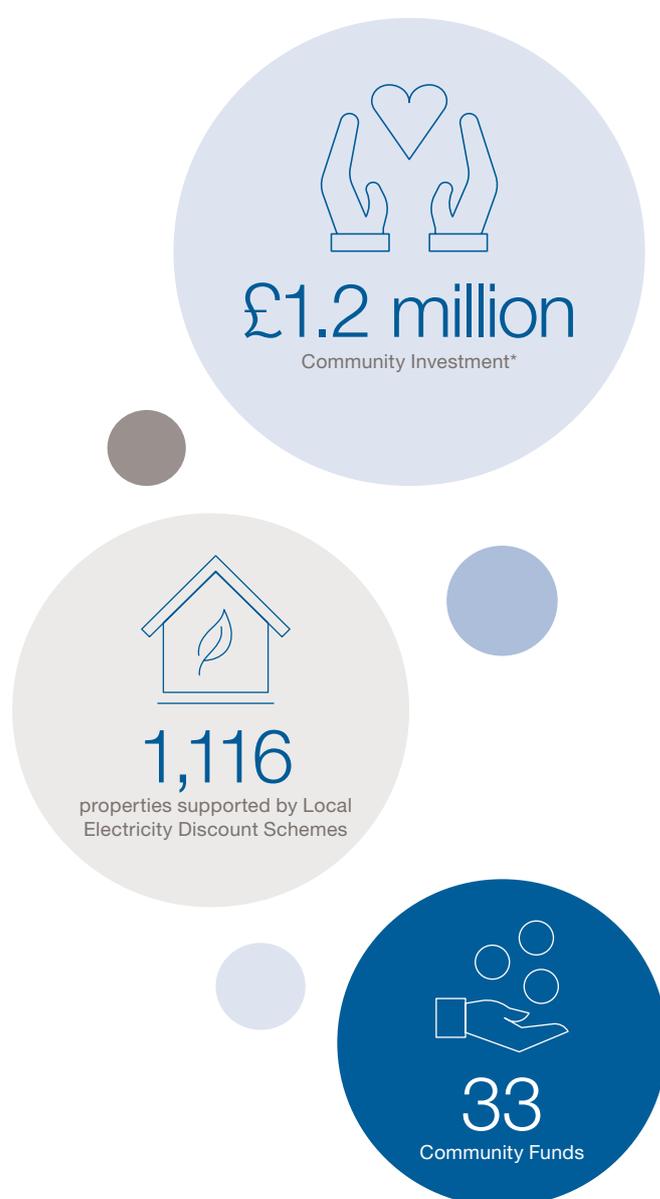
The Blary Hill project, which commenced construction in the year, is an example of community engagement in action:

- ▲ As part of the Covid-19 management plan, RES used a local contractor to limit the number of people travelling to site from outside the area and to benefit local businesses.
- ▲ Prior to works commencing on site, the project team engaged with the chair of the local community council to address any concerns in respect of working practices during the Covid-19 outbreak, with a follow up letter being sent to local residents.
- ▲ In July 2020, the Blary Hill project team held a virtual 'Meet the Buyer' event during the lockdown to identify further local businesses and suppliers to support the project.

TRIG's Operations Manager RES and its asset managers proactively engage with the community, meeting with the public on a regular basis and has protocols in place to govern community benefit arrangements which are administered by local organisations who are best placed to understand local priorities.

\*Including amount distributed so far via additional TRIG Covid funding

### 2020 Performance



# 2.5 Sustainability (continued)



## Case Study

### Educational site visits

The TRIG Covid-19 Recovery Fund continues to provide important financial support to charities, not-for-profit and voluntary organisations across the UK and Ireland, impacted by Covid-19. Around £300,000 has now been distributed providing an array of services including conservation, education, alleviation of fuel poverty and emergency medical intervention. The remaining monies are expected to be distributed early in 2021.

### Wells Community Support Hub, supported by Egmere Solar Farm

The Wells Community Hospital is a local charity that provides health and wellbeing services to the community. In response to the pandemic, a support hub was created with early services including prescription delivery, shopping and other similar services to serve the community. As the pandemic continued, the support hub evolved their services to include signposting to appropriate services, financial help and support, befriending and provision of free hot meals in partnership with a local arts organisation. With local foodbanks unable to cover the Wells area, a food parcel delivery service was initiated in partnership with the Trussell Trust.

The support hub has also been instrumental in the development of a local Good Neighbour Scheme, an initiative of Community Action Norfolk. To promote community cohesion, once regulations allow, all people supported through the hub will be invited to social meetings within the grounds of the hospital where they have a landscaped sensory garden. A donation of £3,500 was made to the support hub to help them continue their important work.



### Keep Northern Ireland Beautiful, supported by Lough Hill Wind Farm

Keep Northern Ireland Beautiful is an independent charity dedicated to creating a cleaner and more sustainable Northern Ireland by improving environmental education,

increasing public engagement for communities in need and raising environmental standards.

As a direct response to Covid-19, Keep Northern Ireland Beautiful ran their pilot “Food for Thought” programme. Over 500 food growing packs were distributed to those identified as most in need, followed by a course of 12 webinars covering growing and caring for their homegrown food and healthy cooking classes using this produce. Covid-19 has reinforced the need for localisation and food sustainability and the TRIG Covid Fund has provided £10,000 for an expansion to the “Food for Thought” initiative with the “Fruit for Thought” scheme. The scheme will plant two community orchards at two schools within the Lough Hill Wind Farm catchment area. Benefits of the planting scheme include education in fruit growing and cookery and improved biodiversity to the area.

Workshops will be delivered at both schools covering engagement, site planning and then prepping and planting. These workshops will be followed up with sessions on maintenance and preserving the sites and its produce so both schools will be in a good position to manage their own orchards once established.

## Mapping TRIG’s contribution to the United Nations Sustainable Development Goals



TRIG implements measures to improve the quality of life for the local communities in which it operates, for example through hiring local contractors to improve local employment or donating to community funds. Such measures enable communities to be inclusive, safe and sustainable.



TRIG is able to help local schools add colour to their curriculum relating to climate change, energy and renewables and also to inspire young people about potential careers in an evolving industry. This is especially important because many of TRIG’s assets are located in rural areas where employment options are limited.

\*<https://www.un.org/sustainabledevelopment>

## ESG Objective: to maintain ethics and integrity in governance

### Importance

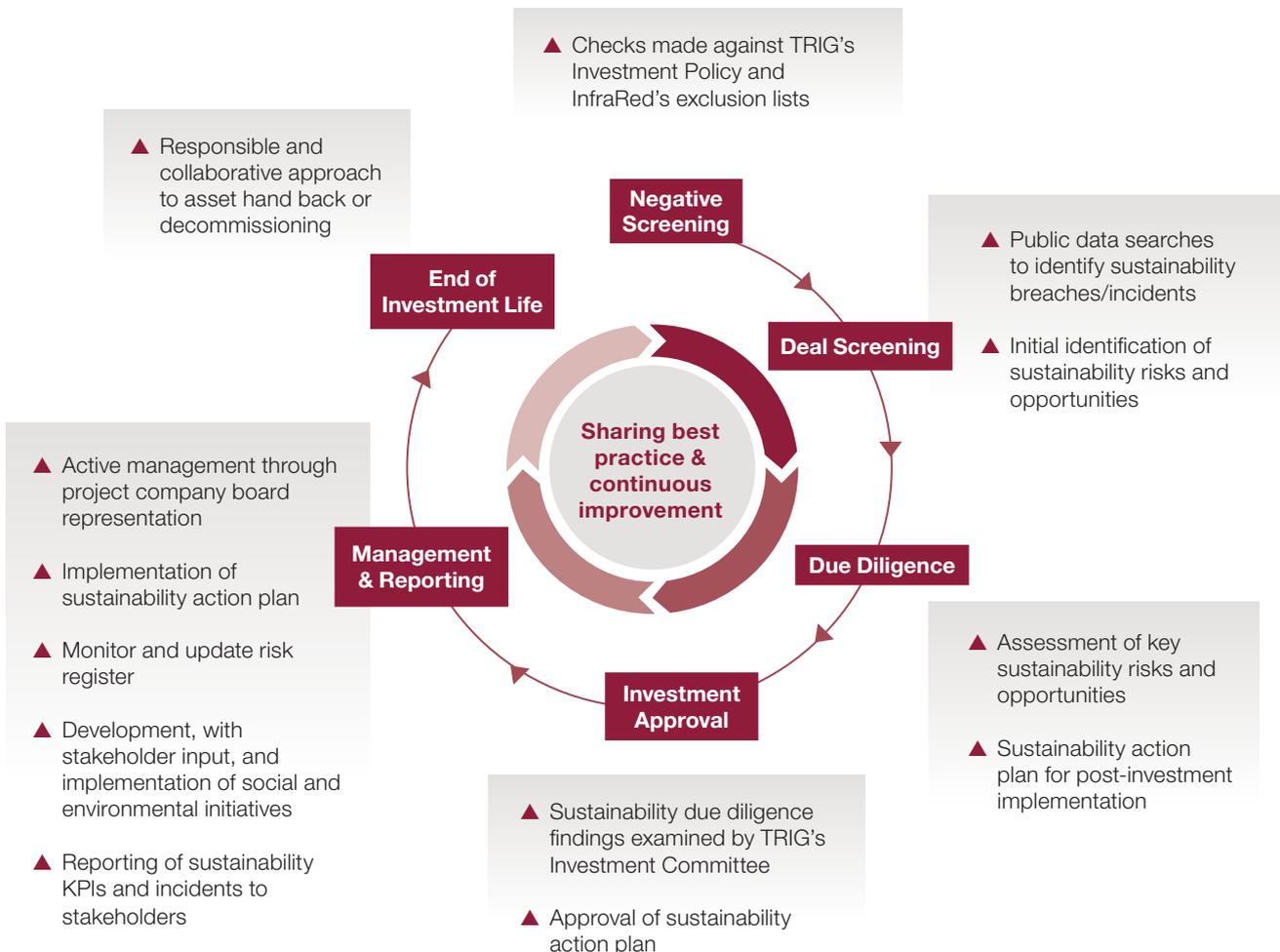
For TRIG to perform its fiduciary function for its shareholders and to continue to operate over the longer-term, it is essential that TRIG is run responsibly and that the highest standards of ethics and integrity in governance are maintained across all areas including health and safety, managing conflicts of interests, and maintaining policies.

Sustainability is integrated into each stage of InfraRed's investment process, as shown in the diagram below.

The Board has overall responsibility for TRIG's Sustainability Policy ([www.trig-ltd.com/investor-relations/reports-publications](http://www.trig-ltd.com/investor-relations/reports-publications)) and its application, whilst the day-to-day management of the portfolio is delegated to both Managers.

InfraRed, the Investment Manager publishes its own sustainability policy, including its approach to the integration of sustainability considerations into the investment cycle, on InfraRed's website ([www.ircp.com/sustainability-policy](http://www.ircp.com/sustainability-policy)).

RES work together with InfraRed to ensure that Sustainability considerations are also prioritised in the ongoing management and reporting of the assets throughout the ownership period. The Project Company Boards maintain a responsibility to review and update SPV policies on an annual basis. This includes HSQE, Tax, ESG, and Cybersecurity.



## 2.5 Sustainability (continued)

RES, the Operations Manager, leads management of project level ESG policies and activities, whilst actively overseeing the ESG KPIs, community outreach activities, and health and safety standards.

Both Managers stress ethics and integrity in their own governance and believe it is vital to consider the needs of all stakeholders. They maintain policies on Sustainability, Modern Slavery, Diversity & Inclusion, and Whistleblowing and publish their own Sustainability Reports available on both the InfraRed and RES websites.

RES also achieved a new accreditation under ISO 55001 within 2020. ISO (International Organisation for Standardization) accreditation is an independently recognized standard for quality management systems. Certification to ISO 55001 provides a tangible measure of the capability and approach of RES as an asset manager, providing assurance to stakeholders through on-going validation of the value improvement process through external audits.

ISO 55001 provides a framework to:

- ▲ Provide end-to-end lifecycle asset management;
- ▲ Successfully optimise asset management;
- ▲ Optimise plant and equipment;
- ▲ Adopt a risk-based approach;
- ▲ Identify opportunities for value improvement;
- ▲ Identify and manage asset risks;
- ▲ Improve ESG performance.

Achieving and maintaining ISO accreditation demonstrates a commitment to providing consistently high quality services. RES is one of the first renewables asset managers in the UK and Ireland to achieve this standard.

RES already holds accreditation to various ISO management standards that provide assurance of a high level of service for TRIG sites including:

- ▲ ISO 9001 – Quality Management
- ▲ ISO 18001 – Environmental Management
- ▲ ISO 45001 – Health & Safety Management

ISO 55001 compliments these standards and is intrinsically linked to work together.



### 2020 Performance



#### Ethical governance

An investment opportunity was declined during the year, following due diligence findings in respect of birdlife protection. The findings meant that it was not clear whether the investment economics, particularly in respect of environmental permitting, could be delivered. Therefore, the opportunity did not present appropriate risk-reward dynamics for TRIG.

\*The LTAFR is calculated on the basis of the number of accidents which have occurred in the period divided by the number of hours worked multiplied by 100,000 to give a rate for every 100,000 hour worked. Whilst all accidents are recorded by RES, only accidents that have resulted in a worker being unable to perform their normal duties for more than seven days are included in this calculation in line with reportable accidents as defined by UK HSE RIDDOR regulation. 'As previously reported, the HSE considers the central estimate for the 'All Industries' injury frequency rate to be 1.24 per 100,000 hours (2014 value). The UK renewables industry is working to create industry specific benchmarks to compare with moving forward.



## Case Study

### TRIG's Managers

Over 2020 InfraRed and RES have made further progress in enhancing and delivering their sustainability programmes in line with industry best practices.

InfraRed highlights of 2020 include:

- ▲ Introducing new sustainability reporting framework across InfraRed to measure performance against a wider base of Sustainability KPIs.
- ▲ Refining investment processes to include the introduction of early sustainability screening to ensure that InfraRed only pursues opportunities that align with its Sustainability Policy and key risks and opportunities are identified at the outset. While TRIG has its own Sustainability Policy, InfraRed's policy is also applied to the management of TRIG and its portfolio.
- ▲ All InfraRed partners and employees have been set a sustainability objective reflective of their role, which directly impacts their performance assessment and overall remuneration.
- ▲ InfraRed appointed a full-time Sustainability Manager to oversee the wider sustainability programme at InfraRed, but foremost to ensure investment and asset management processes comprehensively incorporate sustainability risks and considerations.
- ▲ InfraRed became a certified CarbonNeutral® company, effective from 1 January 2019, and will remain carbon neutral as it firstly reduces, then offsets future carbon emissions.
- ▲ InfraRed became a Supporter of the recommendations of the Task Force on Climate-related Financial Disclosures.



## 2.5 Sustainability (continued)



Sustainability has been at the heart of RES' activities since it commenced operation since 1982 as a pioneer in the development and deployment of wind energy projects, which has expanded over the years to encompass solar, offshore wind, storage as well as involvement in many other renewable technologies.

**RES has:**

- ▲ Committed to the Science Based Targets Initiative. This initiative champions the adoption of "science-based" GHG emission reduction targets in-line with what the latest climate science says is necessary to meet the goals of the Paris Agreement;
- ▲ Developed and produced annual Power for Good Report ([https://www.res-group.com/media/342469/powerforgoodreport\\_2020.pdf](https://www.res-group.com/media/342469/powerforgoodreport_2020.pdf));
- ▲ Continued efforts in its Technology Recycling TaskForce, to maximise recycling in multiple technologies from turbine blades and PV modules to batteries;
- ▲ Signed the New Plastics Economy Global Commitment, led by the Ellen MacArthur Foundation. As a signatory, RES will continue to work to eliminate unnecessary plastic.

### Mapping TRIG's contribution to the United Nations Sustainable Development Goals



**13** CLIMATE ACTION



TRIG supports Climate Action primarily by integrating climate change measures into its policies and planning and by seeking to raise awareness of how to mitigate climate change. For example, climate change related risks are considered in the investment process and ongoing management of TRIG's assets. TRIG makes climate change risk disclosures in line with the Taskforce for Climate-related Financial Disclosure ("TCFD").

**5** GENDER EQUALITY



TRIG's Board have chosen to adopt definitive policies with quantitative targets for Board diversity.

The Managers report to the Board their progress on inclusion and diversity in the workplace.

**3** GOOD HEALTH AND WELL-BEING



Health and Safety matters are reported to the Board on a quarterly basis. Asset managers

and operations and maintenance contractors are required to have appropriate health and safety procedures in place and these are monitored on a regular basis.

\*<https://www.un.org/sustainabledevelopment>

## 2.6 Portfolio

The TRIG portfolio as at 31 December 2020 plus Beatrice Offshore wind farm and Grönhult onshore windfarm (both announced subsequent to the financial year end), includes 77 investments in the UK, Republic of Ireland, France, Sweden and Germany comprising 47 wind projects, 28 solar PV projects, one battery storage project and one mezzanine debt investment in a mixed portfolio

Project	Market (Region) <sup>1</sup>	TRIG's Equity Interest <sup>2</sup>	Net Capacity (MW)	Year Commissioned <sup>3</sup>
<b>Onshore wind Farms</b>				
Roos	GB (England)	100%	17.1	2013
Grange	GB (England)	100%	14.0	2013
Tallentire	GB (England)	100%	12.0	2013
Garreg Lwyd	GB (Wales)	100%	34.0	2017
Crystal Rig 2	GB (Scotland)	49%	67.6	2010
Hill of Towie	GB (Scotland)	100%	48.3	2012
Mid Hill	GB (Scotland)	49%	37.2	2014
Blary Hill <sup>4</sup>	GB (Scotland)	100%	35.0	2022
Paul's Hill	GB (Scotland)	49%	31.6	2006
Crystal Rig 1	GB (Scotland)	49%	30.6	2003
Solwaybank	GB (Scotland)	100%	30.0	2020
Green Hill	GB (Scotland)	100%	28.0	2012
Little Raith	GB (Scotland)	100%	24.8	2012
Roths 1	GB (Scotland)	49%	24.8	2005
Freasdail	GB (Scotland)	100%	22.6	2017
Roths 2	GB (Scotland)	49%	20.3	2013
Earlseat	GB (Scotland)	100%	16.0	2014
Meikle Carewe	GB (Scotland)	100%	10.2	2013
Neilston	GB (Scotland)	100%	10.0	2017
Forss	GB (Scotland)	100%	7.5	2003
Altahullion	SEM (N. Ireland)	100%	37.7	2003
Lendrum's Bridge	SEM (N. Ireland)	100%	13.2	2000
Lough Hill	SEM (N. Ireland)	100%	7.8	2007
Pallas	SEM (Rep. of Ireland)	100%	55.0	2008
Taurbeg	SEM (Rep. of Ireland)	100%	25.3	2006
Milane Hill	SEM (Rep. of Ireland)	100%	5.9	2000
Beennageeha	SEM (Rep. of Ireland)	100%	4.0	2000
Haut Vannier <sup>4</sup>	France (North)	100%	43.0	2022
Venelle	France (North)	100%	40.0	2020
Epine	France (North)	100%	36.0	2019
Rosières	France (North)	100%	17.6	2018
Energie du Porcien	France (North)	42%	16.3	2012
Montigny	France (North)	100%	14.2	2018
Les Vignes	France (North)	42%	5.2	2009
Fontaine-Mâcon	France (North)	42%	5.1	2011
Haut Languedoc	France (South)	100%	29.9	2006
Haut Cabardes	France (South)	100%	20.8	2006
Cuxac Cabardes	France (South)	100%	12.0	2006
Roussas-Claves	France (South)	100%	10.5	2006
Rully	France (North)	42%	5.0	2010
Val de Gronde	France (North)	37%	4.5	2011
Jädraås	Sweden	100%	212.9	2013
Grönhult	Sweden	100%	67.0	2022
<b>Total onshore wind at 31 December 2020 incl. Grönhult</b>			<b>1,210.5</b>	
<b>Offshore wind Farms</b>				
East Anglia 1	GB (England)	14.3%	102.1	2020
Sheringham Shoal	GB (England)	14.7%	46.6	2012
Beatrice <sup>5</sup>	GB (Scotland)	17.5%	102.9	2018
Merkur	Germany	25%	99.0	2019
Gode Wind 1	Germany	25%	82.5	2017
<b>Total offshore wind at 31 December 2020 incl. Beatrice</b>			<b>433.1</b>	

## 2.6 Portfolio (continued)

Project	Market (Region) <sup>1</sup>	TRIG's Equity Interest <sup>2</sup>	Net Capacity (MW)	Year Commissioned <sup>3</sup>
<b>Solar Photovoltaic Parks</b>				
Parley Court	GB (England)	100%	24.2	2014
Egmere Airfield	GB (England)	100%	21.2	2014
Stour Fields	GB (England)	100%	18.7	2014
Tamar Heights	GB (England)	100%	11.8	2014
Penare Farm	GB (England)	100%	11.1	2014
Four Burrows	GB (England)	100%	7.2	2015
Parsonage	GB (England)	100%	7.0	2013
Churchtown	GB (England)	100%	5.0	2011
East Langford	GB (England)	100%	5.0	2011
Manor Farm	GB (England)	100%	5.0	2011
Marvel Farms	GB (England)	100%	5.0	2011
Midi	France (South)	51%	6.1	2012
Plateau	France (South)	49%	5.9	2012
Puits Castan	France (South)	100%	5.0	2011
Chateau	France (South)	49%	1.9	2012
Broussan	France (South)	49%	1.0	2012
Pascialone	France (Corsica)	49%	2.2	2011
Olmo 2	France (Corsica)	49%	2.1	2011
Santa Lucia	France (Corsica)	49%	1.7	2011
Borgo	France (Corsica)	49%	0.9	2011
Agrinerie 1 & 3	France (Réunion)	49%	1.4	2011
Chemin Canal	France (Réunion)	49%	1.3	2011
Ligne des 400	France (Réunion)	49%	1.3	2011
Agriso <sup>1</sup>	France (Réunion)	49%	0.8	2011
Agrinerie 5	France (Réunion)	49%	0.7	2011
Logistisud	France (Réunion)	49%	0.6	2010
Sainte Marguerite	France (Guadeloupe)	49%	1.2	2011
Marie Galante	France (Guadeloupe)	49%	1.0	2010
<b>Total solar at 31 December 2020</b>			<b>156.3</b>	
<b>Battery Energy Storage/ Mixed portfolio</b>				
Broxburn Energy Storage	GB (Scotland)	100%	20.0	2018
Phoenix SAS Mezzanine Loan <sup>6</sup>	France	0%	-	2015
<b>Total Portfolio at 31 December 2020 incl. Beatrice and Grönhult (77 assets)<sup>5</sup></b>			<b>1,819.9</b>	
<b>Operating assets</b>			<b>1,644.9</b>	
<b>Construction assets<sup>4</sup></b>			<b>175.0</b>	
<b>Contracted to acquire<sup>5</sup></b>			<b>169.9</b>	
<b>Total Portfolio at 31 December 2020 incl. Beatrice and Grönhult (77 assets)<sup>5</sup></b>			<b>1,819.9</b>	

1 SEM refers to the Irish Single Electricity Market.

2. This is TRIG's equity share of the nominal capacity of the asset.

3. Where a project has been commissioned in stages, this refers to the earliest commissioning date. For construction assets, this refers to expected completion date.

4. Blary Hill and Haut Vannier are under construction.

5. An investment in Beatrice offshore wind farm was announced in January 2021 and is expected to complete later in Q1 2021, and an investment in the construction project Grönhult onshore wind farm was announced in February 2021.

6. This investment is in the form of mezzanine level bonds where the Company does not have an equity stake. The portfolio comprises five onshore wind farms in Northern France with a combined capacity of 74MW and four operational solar parks with battery storage located on the islands of Corsica and La Réunion with a combined capacity of 29MW ("the Portfolio"). All the Portfolio assets are backed by the French government's Feed-in-Tariff subsidy and have an average year of commission of 2015.

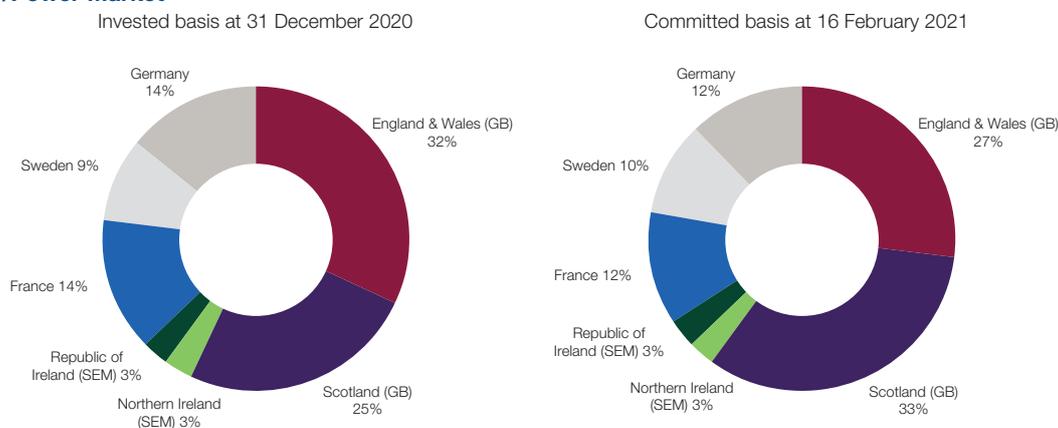
## Portfolio Diversification

The TRIG portfolio benefits from being diversified across jurisdictions, power markets and generating technologies providing multiple revenue sources (contracted and/or subsidy sources and merchant sales into wholesale markets) as well as a variety of geographic areas with differing meteorological conditions (affecting wind speeds and solar irradiation applicable to each of TRIG's projects) and regulations. This is illustrated in the tables below, which is presented by project value as at 31 December 2020.

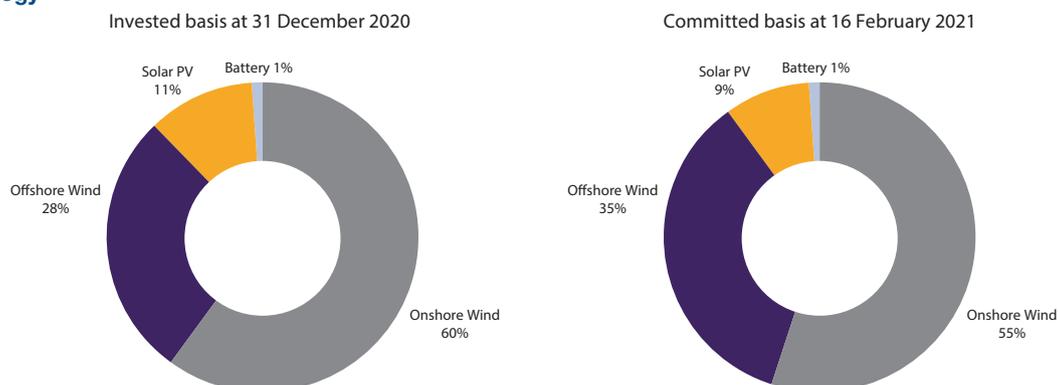
The charts below include all assets on a fully invested basis as at 31 December 2020 including the mezzanine level debt investment in Phoenix SAS and separately a fully committed basis including Beatrice and Grönhult. Acquisitions are explained further on page 41.

### Portfolio as at 31 December 2020

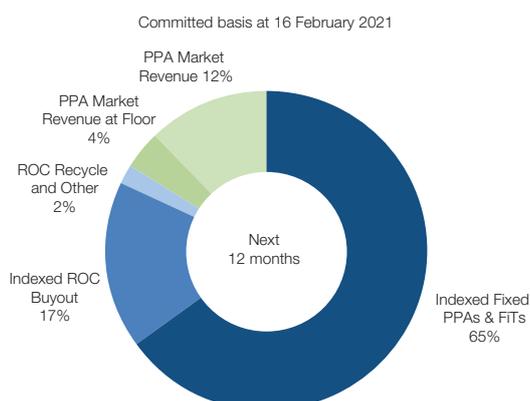
#### By Country/Power Market<sup>1,2</sup>



#### By Technology<sup>1</sup>



#### By Project Revenue Type



1 The segmentation above for investment commitments (on the right hand side) includes Beatrice as well as Grönhult and Blary Hill which are under construction.  
2 Northern Ireland and the Republic of Ireland form a Single Electricity Market, distinct from that operating in Great Britain.

## 2.6 Portfolio (continued)

### Revenue Profile

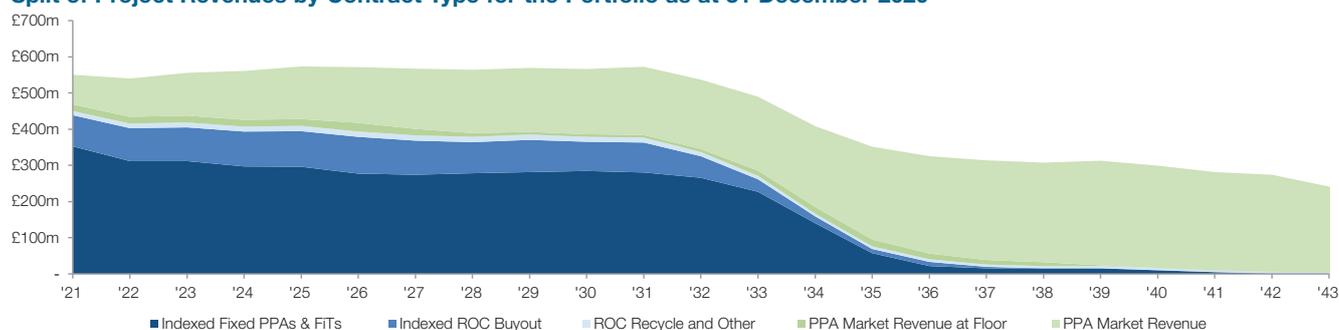
TRIG has the benefit of being diversified across several separate power markets: Great Britain, the Single Electricity Market (of The Republic of Ireland and Northern Ireland), France and Germany (which sit within the main continental European power market) and Sweden (which sits in the Nordic electricity market).

The TRIG portfolio has substantial near-term protection in cash revenues from movements in wholesale power prices as the portfolio receives a high proportion of its revenue from selling electricity generated via Power Purchase Agreements (“PPAs”) with fixed prices and from government subsidies such

as Feed-in-Tariffs (“FITs”), Contract for Differences (“CfDs”), Renewable Obligation Certificates (“ROCs”) or from other hedges.

In the longer term, based on its current portfolio, TRIG is expected to have greater exposure to future wholesale electricity prices as subsidies and contracts with pre-determined pricing run-off. As existing fixed-price contracts expire, the replacement contracts may also have fixed-price elements, and any future additions to the portfolio may have subsidies, decreasing the merchant proportion shown below. The chart reflects the portfolio on a committed basis, and therefore includes revenues expected from construction projects and from the Beatrice offshore wind farm investment.

### Split of Project Revenues by Contract Type for the Portfolio as at 31 December 2020



### Acquisitions and Outstanding Commitments

The Group made gross investments in the year totalling £588m (excludes Beatrice offshore wind farm investment announced in January 2021 and Grönhult Onshore wind farm investment announced in February 2021), with divestment proceeds of £118m relating to the disposal of Estrask and the partial sell-down of Merkur, resulting in net investments made of £470m.

As at the date of this report, The Group has commitments of £392m relating to Blary Hill wind farm (in construction), Beatrice offshore wind farm and Grönhult onshore wind farm. The investments in Beatrice and Grönhult were announced after the year end. The investment in Beatrice is expected to complete later in Q1 2021, whilst the investment in Grönhult, a construction asset, will occur over the period of construction.

## Investments Made

Date Acquired	Project	Investment type	Year commissioned	Equity Share	Net Capacity (MW) <sup>1</sup>	Revenue Type <sup>2</sup>	Location	% of portfolio on a committed basis <sup>3</sup>
January 2020	Blary Hill onshore wind farm	New investment	2022 (currently under construction)	100%	35MW	Wholesale market	UK	2%
May 2020	Merkur offshore wind farm	New investment	June 2019	24.6%	99.0MW	Feed-in-Tariff	Germany	7%
May 2020	Fujin onshore wind farm portfolio	Incremental	2009-2012	Increased from 35% to 42%	36MW	Feed-in-Tariff	France	1%
October 2020	Haut Vannier onshore wind farm	New Investment	Due 2022 (currently under construction)	100%	43MW	Contract-for-Difference	France	1%
November 2020	East Anglia 1 offshore wind farm	New Investment	2020	14.3%	102.1MW	Contract-for-Difference	UK	9%
December 2020	Phoenix SAS onshore wind, solar & battery portfolio	New Investment – mezzanine debt	2015 (Weighted average)	0% <sup>4</sup>	74MW	Feed-in-Tariff	France	2%
Announced after 31 December 2020								
January 2021	Beatrice offshore wind farm	New Investment	2018	17.5%	102.9MW	Contract-for-Difference	UK	12%
February 2021	Grönhult onshore wind farm	New Investment	Due 2022 (currently under construction)	100%	67MW	Wholesale Market	Sweden	3%

## Outstanding Commitments

	H1 2021	H2 2021	H1 2022	Total
Outstanding Commitments (£m)	313	26	53	392

At the date of this Annual report and following the initial investment in the Grönhult onshore wind farm which was announced in February 2020 and which is in construction, the Company is £65m drawn on its Revolving Credit Facility, having been £40m drawn at 31 December 2020. The Company has commitments falling due in H1 2020 of £313m mainly relating to the completion of the investment in the Beatrice offshore wind farm.

### Projects Under Construction

By acquiring assets at an earlier stage in their development, TRIG seeks to access improved returns and enhanced deal flow. Moreover, TRIG has been able to seek value by capitalising on its Managers' expertise in the construction process: InfraRed as greenfield investor across its unlisted vehicles over many years and RES as a developer and/or constructor of over 16GW of renewable assets globally.

Vannier, the second project acquired from Envision, has commenced construction – but is currently on hold due to a challenge against an environmental permit. With commercial protection in place, the turbines are still being shipped from China, whilst legal proceedings

<sup>1</sup> This is TRIG's equity share of the nominal capacity of the windfarm

<sup>2</sup> The main revenue type during the subsidy period. Thereafter all revenues are wholesale power market.

<sup>3</sup> The segmentation above is on a fully committed basis and includes assets under construction at the time the investment was committed.

<sup>4</sup> The Phoenix SAS portfolio investment is made in the form of mezzanine level bonds where the Company does not have an equity stake. The portfolio comprises five onshore wind farms in Northern France with a combined capacity of 74MW and four operational solar parks with battery storage located on the islands of Corsica and La Réunion with a combined capacity of 29MW ("the Portfolio"). All the Portfolio assets are backed by the French government's Feed-in-Tariff subsidy and have an average year of commission of 2015.

## 2.6 Portfolio (continued)

continue. During 2020 TRIG acquired and commenced construction on the Blary Hill and Haut Vannier projects, in the UK and France respectively, as shown in the table of investments made during the year and post balance sheet date.

During 2020 construction was successfully completed by RES on Solwaybank, a UK onshore wind farm acquired in June 2018 and by Envision on Venelle, a French onshore wind farm acquired in March 2019, despite the challenges presented by the Covid-19 and the requirement to switch turbine supplier at Solwaybank.

6% of TRIG's portfolio by value, on a fully committed basis i.e. including investment commitments in Beatrice and Grönhult, was allocated to investments in construction assets, against an investment policy limit of 15%.

### Ten Largest Investments

Set out below are the ten largest investments in the portfolio. As at 31 December 2020, the largest investment (East Anglia 1) accounted for approximately 10% of the portfolio by value. In total, the 10 largest projects accounted for approximately 55% of the project portfolio by value (2019: 52%).

Ten Largest Investments – Invested to date basis				
Project	Location	Type	% of portfolio by value at	
			31 December 2020	31 December 2019
East Anglia 1	England	Offshore Wind	10%	–
Jädraås	Sweden	Onshore Wind	9%	11%
Merkur	Germany	Offshore Wind	8%	–
Gode	Germany	Offshore Wind	6%	9%
Garreg Lwyd	Wales	Onshore Wind	5%	7%
Solwaybank	Scotland	Onshore Wind	4%	3%
Sheringham Shoal	England	Offshore Wind	4%	5%
Crystal Rig II	Scotland	Onshore Wind	3%	4%
Pallas	Ireland	Onshore Wind	3%	5%
Mid Hill	Scotland	Onshore Wind	2%	3%
<b>December 2020 largest ten investments</b>			<b>55%<sup>5</sup></b>	<b>46%</b>
Altahullion	N. Ireland	Onshore Wind	2%	3%
Little Raith	Scotland	Onshore Wind	2%	3%
<b>December 2019 largest ten investments</b>				<b>52%</b>

Ten Largest Investments – Committed to date basis				
Project	Location	Type	% of portfolio by value at	
			31 December 2020	
Beatrice	Scotland	Offshore Wind	12%	
East Anglia 1	England	Offshore Wind	9%	
Jädraås	Sweden	Onshore Wind	7%	
Merkur	Germany	Offshore Wind	7%	
Gode	Germany	Offshore Wind	5%	
Garreg Lwyd	Wales	Onshore Wind	5%	
Solwaybank	Scotland	Onshore Wind	4%	
Grönhult	Sweden	Onshore Wind	3%	
Sheringham Shoal	England	Offshore Wind	3%	
Crystal Rig II	Scotland	Onshore Wind	3%	
<b>December 2020 largest ten investments</b>			<b>57%<sup>5</sup></b>	

<sup>5</sup> Does not add due to casting differences.

## 2.7 Operational Review

The Company sets out below its key metrics which it utilises to track its performance over time against its objectives.

### Operational Metrics

Metrics		Largest single investment	Largest ten investments	Operating history (portfolio weighted average) years	Electricity Production % increase	Average Revenue (£/MWh)
		as % of portfolio by value <sup>1</sup>				
(Year to) 31 December	2020	10%	55%	4.7 years	3,953GWh +30%	96.22
	2019	11%	52%	5.6 years	3,036GWh +51%	90.55
	2018	9%	51%	5.4 years	2,042GWh +16%	105.63
	2017	10%	52%	5.7 years	1,766GWh +20%	92.44
	2016	11%	52%	6.7 years	1,469GWh +9%	82.83
	2015	12%	56%	5.9 years	1,344GWh +65%	78.63
	2014	10%	65%	5.0 years	814GWh +136%	84.43

### TRIG Portfolio Update

The portfolio performed well across the year, delivering a 1.3% positive generation variance to budget, ultimately stemming from the exceptional first quarter. Very strong production in January to March arose from good wind resource in all regions. Whilst the Scandinavian wind assets and solar assets continued to perform well, the positive impact of the first quarter was partially offset by below budget production from April to June and from August to the end of the year. Good wind resource dominated the beginning of the year, while grid unavailability dampened performance over the latter part of the year.

### Regional Commentary

The table below shows the TRIG share of production by region against budget across the year.

Year ended 31 December 2020			
Portfolio	Production		
	Actual MWh	Budget MWh	Var. %
GB Wind	1,321,076	1,250,173	6%
Offshore	905,604	971,589	-7%
Scandinavia	707,097	635,810	11%
France Wind	505,002	519,253	-3%
Ireland Wind	341,907	358,653	-5%
Solar	171,963	168,320	2%
<b>Total</b>	<b>3,952,648</b>	<b>3,903,798</b>	<b>1.3%</b>

### GB Wind

Generation was 6% above budget due to high wind resource in the first quarter. Operational performance for the year has been positive for all sites, with the exception of Little Raith.

Little Raith was acquired in late 2019 and suffered availability issues, for which compensation will be provided by the operations and maintenance provider. The availability issues were linked to pitch faults, which have been resolved through a series of planned upgrades performed in the second half of the year reducing the associated downtime and positioning the site well for the year ahead.

Solwaybank wind farm, located just north of Gretna in western Scotland, was commissioned in December 2020 and has entered the operational phase. During construction the site made good use of local stone and has planted more than 90,000 trees of varying variety including 14,000 native non-commercial broadleaf trees. The site has started active habitat management with water quality monitoring, peat dam surveys and habitat surveys.

<sup>1</sup> On an invested basis

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## 2.7

# Operational Review (continued)

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Construction has started at Blary Hill wind farm on the Kintyre Peninsula in western Scotland and is progressing well with the targeted commercial operation date in January 2022.

### Offshore Wind

TRIG's offshore generation was hampered by a month-long grid outage at Gode in the German North Sea, with Merkur also suffering grid outages earlier in the year. Within the UK North Sea, Sheringham Shoal ended the year up on budget.

At Gode, the combination of wind, negative pricing events and grid availability resulted in negative budget variance for the year. Merkur saw the introduction of a new Service Operation vessel this year which should lead to improved availability at the site.

### Scandinavia Wind

Scandinavia performed strongly with production well above budget due to high wind resource with good availability.

As previously disclosed within the interim accounts, TRIG exercised its right to return the Ersträsk project (part of which was operational and part of which was under construction), to Enercon following a series of construction delays. Due to the contractual measures in place, the Company bore no construction or delay risks and therefore suffered no financial loss.

### France Wind

Good availability from the newer sites in the north ensured the region benefited from the strong wind resource in the first and fourth quarter of 2020. The older sites in the south faced some operational challenges in the first half of the year. There were minor delays to repairs due to Covid-19 which have since been rectified with much improved availability and repowering work progressing well. In October, Envision achieved full commissioning of Venelle despite significant Covid-19-related delays, with the original take-over targeted in January 2020.

Vannier, also being built by Envision, has commenced construction, but is currently on hold due to an unexpected technical challenge against an environmental permit. It is hoped that this will be rectified in the coming months enabling construction to restart, and TRIG has the benefit of contractual protection. The project accounts for 1% of TRIG's portfolio.

### Northern Ireland and Republic of Ireland Wind

The Ireland region enjoyed good wind resource but ended the year 5% below budget due to high regional grid curtailments, which had an approximate 10% impact upon production. TRIG has been represented by RES grid specialists throughout the year within an IWEA<sup>2</sup> working group, seeking grid improvements on curtailment and constraint issues across Ireland.

Despite restricted movement and health and safety guidelines relating to Covid-19, all Irish sites continued operating well with major component replacements being performed as required, benefitting from RES O&M stepping in for essential major component work on sites throughout the year.

### GB Solar

GB solar generation was above budget due to high irradiation in the first half of the year. Rectification works and associated packages were completed at Penare, with Parley and Egmore sites due to follow during 2021, but are currently delayed due to Covid-19. As solar parks in some areas of England have increasingly been targeted by thieves, stealing panels or cabling, a range of advanced security measures are being applied across much of the GB portfolio.

A program of proactive inverter replacements was completed across the Cornwall Solar sites, replacing inverter technology which had performance issues, which will further improve the operating resilience of the portfolio.

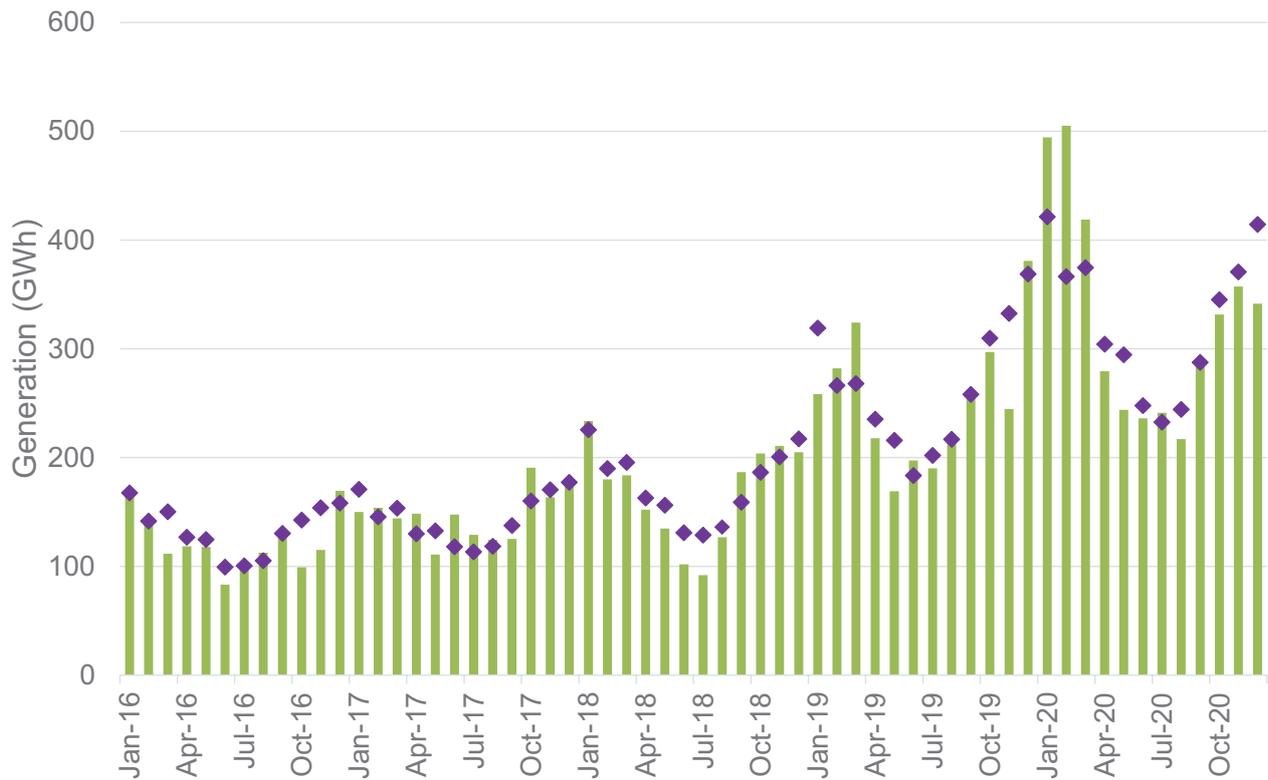
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<sup>2</sup> Irish Wind Energy Association

### Long-term Portfolio Performance against Budget

While there is some variance from month to month and year to year, performance during 2020 remains within long-term expectations. The geographical and technological diversity of the TRIG portfolio has provided good resilience to varying weather conditions, with total production close to budget since IPO.

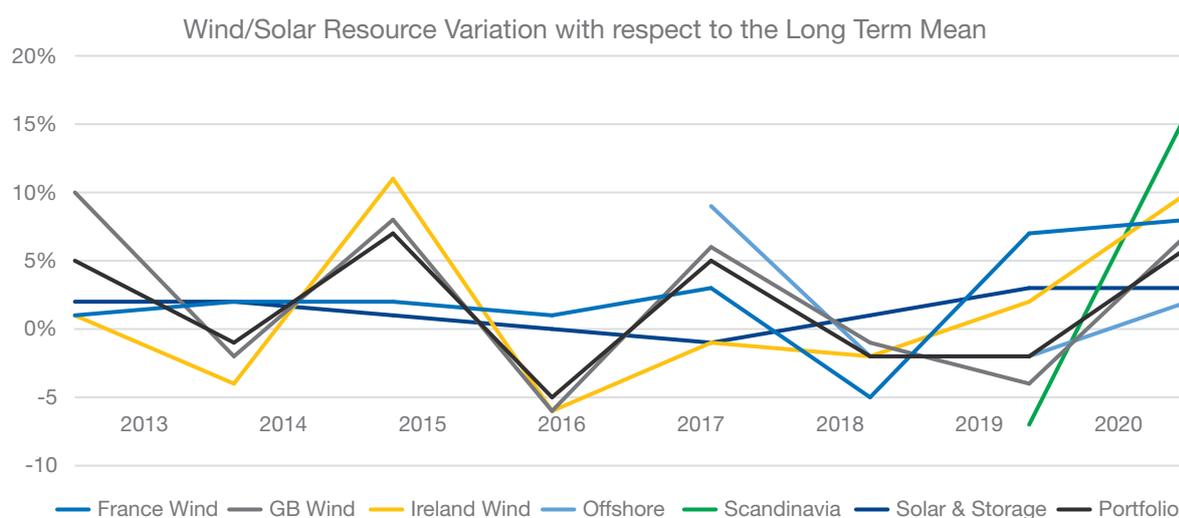
### Monthly Generation against P50 budget – 5 year history



## 2.7 Operational Review (continued)

### Weather Analysis

The graphs below show monthly percentage variances of wind and solar resource against the long-term average resource available to TRIG's operating portfolio.



### Operational Enhancements

As Operations Manager, RES is dedicated to enhancing the value of the portfolio through both commercial and technical initiatives. RES has a structured enhancements framework that fosters a culture of innovation, with opportunities regularly identified and assessed both at individual site level and portfolio level.

Examples of some of the commercial and technical value enhancements secured in 2020 include:

- ▲ *Yield-enhancing turbine upgrades*: potential yield uplifts were assessed and implemented across the portfolio, including:
  - ▲ High Wind Ride Through upgrade at Crystal Rig 2, Rothes 2 and Mid Hill, increasing production by enabling turbines to continue generating at higher wind speeds
  - ▲ Energy Thrust upgrade at Meikle Carewe, increasing production through employing sensors to change the operating parameters dynamically as weather conditions change
  - ▲ Winter Ice Operation Mode implementation at recent acquisition Little Raith, improving turbine performance during icy periods, with site-specific technical assessment conducted to ensure the site continues to be operated safely.
- ▲ *Protecting revenue*: RES' fast response to National Grid's Optional Downward Flexibility Management scheme enabling multiple projects to participate, protecting revenue during periods of oversupply and removing the risk of an emergency disconnection.
- ▲ *Enhancing revenue*: additional revenue streams were secured for TRIG's first subsidy-free GB windfarm, Blary Hill, through a 15-year Capacity Market contract.
- ▲ *Reducing operational costs through technical expertise*: grid settings were promptly rectified on a recent operational acquisition reducing ongoing grid charges, and bespoke CCTV solution implemented for French windfarms at significantly reduced cost.
- ▲ *Optimising contractual structures*: new O&M contracts were put in place at three French projects, designed to improve performance and reduce costs.

Condition monitoring coupled with a robust approach to strategic spares across the portfolio continues to enable components to be proactively replaced ahead of failure, reducing downtime and repair costs.

### The impact of Covid-19

Covid-19 was an important consideration across the full range of operation and maintenance, asset management and portfolio management teams that keep TRIG's sites running. Activities in the Covid-19 response effort can be broadly split into the following categories:

- ▲ *People:* ensuring business continuity, but more importantly, the safety of employees, customers, suppliers and the wider community that interacts with TRIG. Strong resilience was demonstrated whilst changes were applied to working practices, with flexible and remote working embraced. Neither of the Managers has accessed any of the government's Covid-19 financial support programmes nor accessed the UK government's furlough scheme. Both Managers have continued to hire more resource to contribute towards the ongoing improvement in the day-to-day management of TRIG.
- ▲ *Operations:* RES activated business continuity plans on both the operational and construction aspects of TRIG's assets, which are designated as critical renewable energy infrastructure. Site level management plans were modified to ensure safety of contractors, staff and the local community. At the construction sites, such as Solwaybank and Blary Hill, this includes temperature checks, continuous cleaning of shared spaces and rotating lunch breaks to minimise interactions. Additionally, contractors distanced themselves from the local community by staying in self-catering properties. RES' rigorous approach to strategic spares as well as condition monitoring, which helps to predict failures in advance, has minimised additional downtime due to Covid-19 restrictions. These measures along with other measures that RES undertook to also prepare for any potential risks associated with Brexit, also helped to secure services and TRIG's supply chain.
- ▲ *Control Centre:* The RES global control centre in Glasgow maintained normal service despite the rapid transition to remote and home working. Investment in the control centre capability and retro-fitting older sites with new equipment to broaden the remote monitoring and reset capability for turbines and solar sites, has reduced the need for travel to operational sites.
- ▲ *Systems and technology:* Prior to the pandemic, all of InfraRed's staff and 94% of RES staff already had laptops to support remote working. In RES case, further IT provision was rapidly made for the remainder, with computer-based telephony also already in place. Previous investment in system architecture and an enhanced and integrated suite of software to support communications and collaboration, facilitated the strong continuity of service to TRIG.
- ▲ *On-going evolution:* As the virus and government responses continue to evolve, so do the site systems of work and wider support provided, to ensure that personnel are kept physically safe.

### Health and Safety

A high standard of Health and Safety ("H&S") has always been essential in TRIG's operations. Covid-19 management, response and mitigation plans were developed at the start of the pandemic for the construction and operational sites and these were reviewed and updated through the year.

Reportable incidents and accidents are tracked and accident frequency rates are calculated so trends in performance can be seen.

The different asset managers across the portfolio continue to meet twice a year to share experiences on their sites, discuss matters impacting the industry and to promote best practice. Additionally, many of the asset managers ran their own initiatives such as the 'Don't Risk It' campaign within RES. Site specific H&S activities have also been undertaken such as the helicopter emergency rescue drill at the Merkur offshore project.

This year the annual quality assurance audits were undertaken remotely but still provided an opportunity to ensure that adequate emphasis, support and resources are given to H&S administration of the TRIG portfolio whilst ensuring compliance with current legislation and guidelines.

## 2.8 Valuation of the Portfolio

### Introduction

The Investment Manager is responsible for carrying out the fair market valuation of the Group's investments which is presented to the Directors for their approval and adoption. A valuation is carried out on a six-monthly basis as at 30 June and 31 December each year.

For non-market traded investments (being all the investments in the current portfolio), the valuation is based on a discounted cash flow methodology and adjusted in accordance with the European Venture Capital Association's valuation guidelines where appropriate to comply with IFRS 13 and IFRS 10, given the special nature of infrastructure investments. Where an investment is traded, a market quote is used.

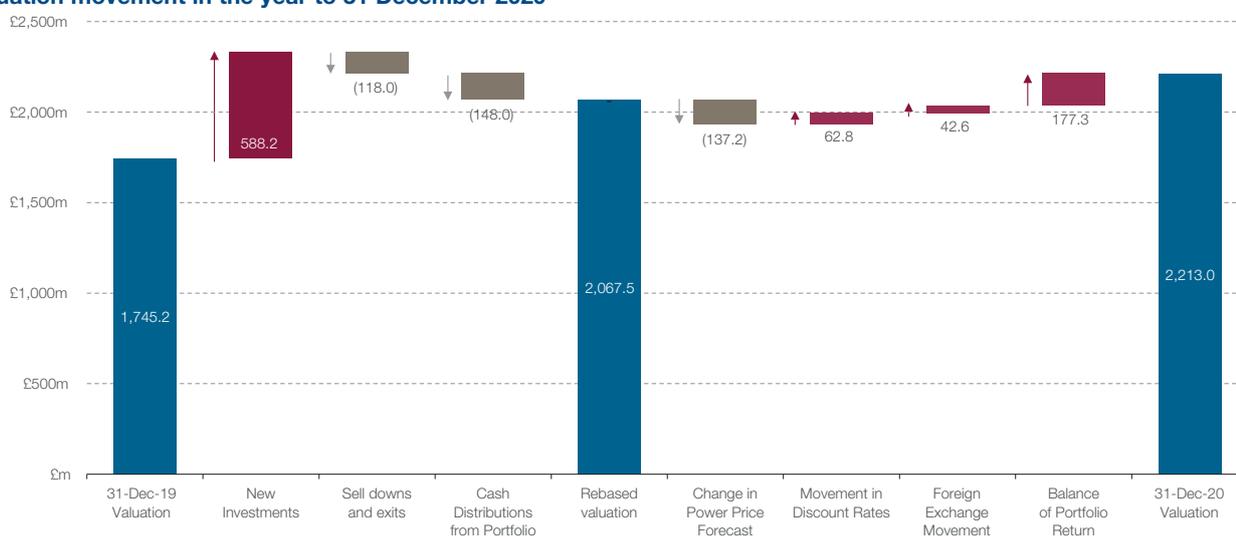
The valuation for each investment in the portfolio is derived from the application of an appropriate discount rate to reflect the perceived risk to the investment's future cashflows to give the present value of those cash flows. The Investment Manager exercises its judgement in assessing the expected future cashflows from each investment based on the project's expected life and the financial model produced by each project entity. In determining the appropriate discount rate to apply to a given investment the Investment Manager takes into account the relative risks associated with the revenues which include fixed price per MWh income (lower risk) or merchant power sales income (higher risk). As a refinement to the process of determining the appropriate discount rate, in view of the increasing variation of project ages and revenue mixes within the portfolio, where a project has both income types a theoretical split of future receipts has been applied, with a different (higher) discount rate used for an investment's return deriving from the merchant income compared to the fixed price income, equivalent to using an appropriate blended rate for the investment.

The Directors' Valuation of the portfolio as at 31 December 2020 was £2,213.0m. This valuation compares to £1,745.2m as at 31 December 2019 and £2,009.3m at 30 June 2020.

### Valuation Movements

A breakdown of the movement in the Directors' valuation in the year is illustrated in the chart and set out in the table below.

#### Valuation movement in the year to 31 December 2020



## 1. Includes change in deposit rates

Valuation movement during the period to 31 December 2020	£m	£m
<b>Valuation of portfolio at 31 December 2019</b>		<b>1,745.2</b>
Cash investments	588.2	
Sell downs / exits	(118.0)	
Cash distributions from portfolio	(148.0)	
<b>Rebased valuation of portfolio</b>		<b>2,067.5</b>
Changes in power prices forecast	(137.2)	
Movement in discount rates	62.8	
Foreign Exchange Movement	42.6	
Balance of portfolio return	177.3	
<b>Valuation of portfolio at 31 December 2020</b>		<b>2,213.0</b>

(does not cast due to rounding differences)

The opening valuation at 31 December 2019 was £1,745.2m. Allowing for investments of £588.2m, cash receipts from investments of £148.0m and the proceeds of disposals of £118.0m, from the sell down of Merkur<sup>1</sup> and exit from Ersträsk, the rebased valuation as at 31 December 2020 was £2,067.5m.

Cash investments of £588.2m during the year comprise the following investments:

Investment during 2020	% of committed Portfolio Value <sup>2</sup>
Incremental acquisition on Fujin	Less than 1%
Solwaybank (construction funding)	1%
Haut Vannier	1%
Blary Hill	1%
Phoenix SAS	2%
Merkur (gross)	10% <sup>3</sup>
East Anglia 1	10%

Further detail on each investment is included in section 2.6.

Each movement between the rebased valuation of £2,067.5m and the 31 December 2020 valuation of £2,213.0m is considered in turn below:

### (i) Forecast power prices:

Forecasts for wholesale power prices have reduced materially across the forecast period (c.12% reduction from December 2019), having the impact of decreasing the valuation of the portfolio at 31 December 2020 by a net £137.2m. The valuation uses updated power price forecasts for each of the markets in which TRIG invests.

During the year the impact of Covid-19, the associated measures taken to combat its spread and the resultant impact on large sectors of national economies pushed down current and forecast electricity demand with knock on reductions in gas and carbon prices across most markets. These impacts compounded an already well supplied gas market, further exacerbated by particularly strong renewable generation during Q1 2020, pushing prices to low levels most noticeably during summer 2020.

<sup>1</sup> The percentage of committed Portfolio value for Merkur (net) is 7%

<sup>2</sup> Committed Portfolio Value is £2,629.8m and includes £392m of investment commitments outstanding at the Balance Sheet date, as described on page 52.

<sup>3</sup> The percentage of committed Portfolio value for Merkur (net) is 7%

## 2.8 Valuation of the Portfolio (continued)

Relaxations in the public health restrictions, coupled with developments in vaccinations and treatments and seasonal weather effects, led to a recovery in achieved power prices over H2 2020. In GB recent disruptions and delays to existing and planned interconnectors, coupled with some periods of low wind, resulted in increased gas consumption than would otherwise have been expected - this has increased short-term GB pricing. Colder temperatures and increased carbon prices have also added to near term electricity forward contracts.

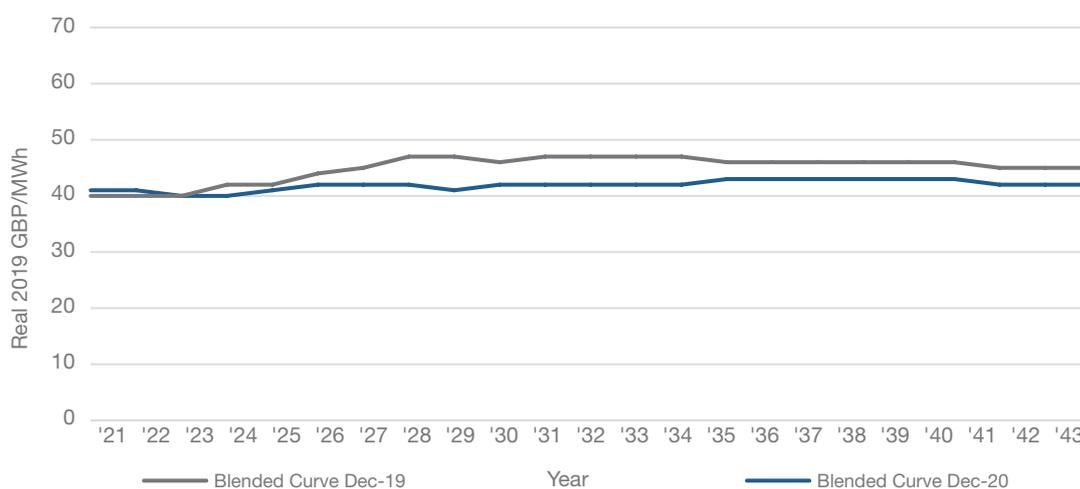
Whilst over the medium and longer term forecasters expect global gas demand to increase in excess of supply which, in turn, forecasters expect to increase power prices, these increases are taking place from a lower baseline than expected in December 2019 as a result of economic contraction brought about by the Covid-19 pandemic. Furthermore the focused government stimulus packages and heightened attention on renewable energy as part of preventing climate change have also resulted in some assumed increases in renewables penetration for some of the markets TRIG invests in. The resulting curve is broadly flat in real terms and significantly lower than December 2019, reflecting a reduction of approximately 12%, primarily driven by the above. Please refer to Section 2.11 Risks and Risk Management for further analysis within the TCFD disclosure.

Power prices are one of the key risks faced by the Company: a number of factors go into power price forecasting to estimate electricity demand including the mix of generation technology meeting this demand and each technology's associated costs of supply. As such, it is inherently difficult to estimate and then apply these factors to accurately forecast the outcome of this dynamic market.

Material factors influencing the movement in the forecasts are an expectation for greater volumes of renewables within the generation mix (which has a low marginal cost so has the effect of reducing power price forecasts), reductions in the forecast cost of gas (reducing the costs of gas generation and therefore expectations for power prices when gas generation is the marginal price setter) offset by increases in the price of carbon (increasing the cost of thermal (gas & coal) generation and therefore expectations for power prices where these are the marginal price setters).

The weighted average power price used to determine the Directors' valuation is shown below in real terms – this is comprised of the blend of forecasts for each of the power markets in which TRIG is invested after applying expected PPA power sales discounts and reflecting cannibalisation<sup>4</sup>.

### Illustrative blended power price curve (real prices) for TRIG's portfolio<sup>5</sup>



<sup>4</sup> Cannibalisation describes the effect that renewables (an intermittent generator) can have on the overall power prices, whereby the marginal cost of generation, which in turn drives the power prices, is lower than the average which would be expected of a continuous base load generator as a result of the additional supply when renewables are generating. Rates differ over time and between markets but all are affected.

<sup>5</sup> Power price forecasts used in the Directors' valuation for each market are based on analysis by the Investment Manager using data from leading power market advisers. In the illustrative blended price curve, the power price forecasts are weighted by the P50 estimate of production for each of the projects in the 31 December 2020 portfolio. Forecasts are shown net of assumptions for PPA discounts and cannibalisation. The average level of reduction to the baseload forecast power price assumed to renewable generation across the portfolio is approximately 15%.

Region	Average 2021-2025	Average 2026-2050
GB (Real £/MWh)	44	42
Average of 4 euro jurisdictions* (Real EUR/MWh)	42	46

\*France, SEM, Germany and Sweden SE3

Cannibalisation is assumed within the adopted power price forecasts across each jurisdiction. The reduction in captured wholesale electricity power prices is forecast to be further impacted in each geography over time as the proportion of production coming from renewables in each market increases.

*(ii) Foreign Exchange Movement:*

Over the year, sterling has depreciated by 5% versus the euro, leading to a £42.6m valuation gain on foreign exchange in relation to the euro-denominated investments located in Germany, Sweden<sup>6</sup>, France and the Republic of Ireland, which reduces to a net £21.7m gain after the impact of hedges held outside the portfolio at company level. At 31 December 2020, euro-denominated investments comprised 40% of the portfolio. Once the investments in Beatrice (UK), and Blary Hill (UK) and Grönhult (Sweden) wind farms are complete, the proportion of euro denominated investments based on the current portfolio will decrease to 37%.

*(iii) Movement in valuation discount rates:*

The weighted average portfolio valuation discount rate as at 31 December 2020 was 6.7% (31 December 2019: 7.25%). The discount rates used for valuing each investment represent an assessment of the rate of return at which infrastructure investments with similar risk profiles would trade on the open market. In addition, the mix of investments made in the year in lower risk projects decreased the discount rate by approximately 0.1% and achievement of construction completion on Solwaybank and Venelle resulted in a reduction in discount rates applied to each asset.

During the year we have observed continuing strong competition for renewables infrastructure, which remains a very sought-after asset class, and we continued to see new entrants to the market seeking to buy assets. This has resulted in a continued reduction in the prevailing discount rates applied to renewables investments. Other factors include the continued abundance of low-cost debt and very low risk-free returns. Overall the Investment Manager, based on its experience of bidding and transacting in the secondary market for renewable infrastructure assets, has applied an average reduction of 0.4% to discount rates across the portfolio compared to 31 December 2019.

During the year, the Company engaged an independent valuation of the portfolio and a further review of the discount rates adopted for the December 2020 valuation, which confirmed that the rates used were appropriate. This change in assumption has led to an increase in the valuation of the investments of £62.8m.

*(iv) Balance of portfolio return:*

This refers to the balance of valuation movements in the year (excluding (i) to (iii) above) and represents an uplift of £177.3m, equivalent to an 8.5% increase over the rebased value of the portfolio. The balance of portfolio return comprises the expected return, reflecting the net present value of the cash flows brought forward by a year at the average prevailing portfolio discount rate (7.25% before the discount rate reductions in the year), and outperformance comprising exceptional value enhancing items.

Value enhancing items include:

- ▲ *Solar asset life extensions:* Following a detailed review of the portfolio of solar assets in H2 2020, the assumed lives of some assets were extended. Extension was considered on a case-by-case basis factoring in economic, technical and commercial constraints with a maximum life assumed of 40 years, some asset lives were not extended and others were extended less than the maximum. The assumed extensions incorporated the potential for increased maintenance requirements, reductions in availability, additional inverter replacements, the physical degradation of the panels and the inherent risks of the merchant revenues, including cannibalisation. The impact of extending assumed solar asset lives across the portfolio was an additional £8.0m of value as at 31 December 2020 and the weighted average asset life of the portfolio as at 31 December 2020 is 30 years with an average of 29 years for the wind portfolio and 37 years for the solar portfolio
- ▲ *Reduced maintenance costs:* on renewal of O&M contracts and improved power purchase agreement terms
- ▲ *Reduced grid costs:* removing Balancing Services Use of System ('BSUoS') charges from transmission connected assets as of 1 April 2023. BSUoS charges represent the recovery of costs incurred by the network operator to keep the network balanced,

<sup>6</sup> The majority of Jädraås wind farm income is from wholesale power sales which in the Nord Pool are denominated in Euros. Accordingly, the investment is treated as Euro denominated notwithstanding that the smaller subsidy element of the revenues and some operating costs are denominated in Swedish Krona.

## 2.8

# Valuation of the Portfolio (continued)

these are currently being recovered from both consumers and generators, however from April 2023 this will solely be recovered from consumers. This impacts the larger wind farms in the portfolio<sup>7</sup> which have seen reduced forecast operating costs, however this change also contributed to a reduction in the GB price curve by lowering the marginal cost of generation in the forecasts

- ▲ *Reduction of discount rates post-construction:* following the completion of construction at Venelle and Solwaybank the construction risk premia applied to the valuation discount rate for both assets has been reduced

### Other items include:

- ▲ *Deposit rates:* Over the year, there has been a reduction in interest rates assumed across all jurisdictions. This is a reflection of current macroeconomic projections. As at 31 December 2020, deposit rates assumptions remain at 0.25% and 0.00% in the short term (up to March 2023) in the UK and Europe respectively. These rates are then assumed to increase to 1.00% and 0.50% thereafter. The portfolio is relatively insensitive to changes in interest rates

This is an advantage of TRIG's approach of favouring long-term structured project financing, rather than shorter-term corporate debt. Structured project financing is secured against the underlying assets, with the substantial majority benefitting from long-term interest rate swaps which fix the interest cost to the projects. As such, the overall impact of deposit rate changes are negligible

- ▲ *Solar FIT potential charges:* in France a parliamentary proposal has been voted in to reduce certain historic tariffs on some older higher FIT solar projects. The tariff reductions have not yet been determined, but the impact is not expected to be significant for TRIG, affecting assets representing less than 1% of TRIG's portfolio by value

### Investment Obligations

At the balance sheet date, the Company had outstanding investment commitments in relation to the construction of Blary Hill wind farm.

Name	Announced	Net MW	Status	Completion Date	Outstanding Commitment*	Value (fully committed)*
Blary Hill	Jan-20	35.0	Construction	Q1 2022	1%	2%

After the balance sheet date, the Company entered into investment commitments in relation to two wind farms.

Name	Announced	Net MW	Status	Completion Date	Value (fully committed)*
Beatrice	Jan-21	102.9	Operational	Q2 2019	12%
Grönhult	Feb-21	67.2	Construction	Q4 2022	3%

\*Expressed as a percentage of fully committed valuation of £2,629.8m

The timeline of outstanding commitments is presented below:

	H1 2021	H2 2021	FY 2022	Total
Outstanding Commitments (£m)	312.6	25.7	53.6	391.8

### TRIG's Construction Wind farms

The three construction projects being managed by the company are as follows and represent 3% of the fully committed portfolio value at year end and 6% (including Grönhult) at the reporting date.

Name of Asset	Location	Capacity (MW)	Expected Completion Date
Vannier	France (North)	42.5	Q1 2022
Blary Hill	GB (Scotland)	35	Q1 2022
Grönhult	Sweden (South)	67.2	Q4 2022

### Fully Invested Portfolio Valuation

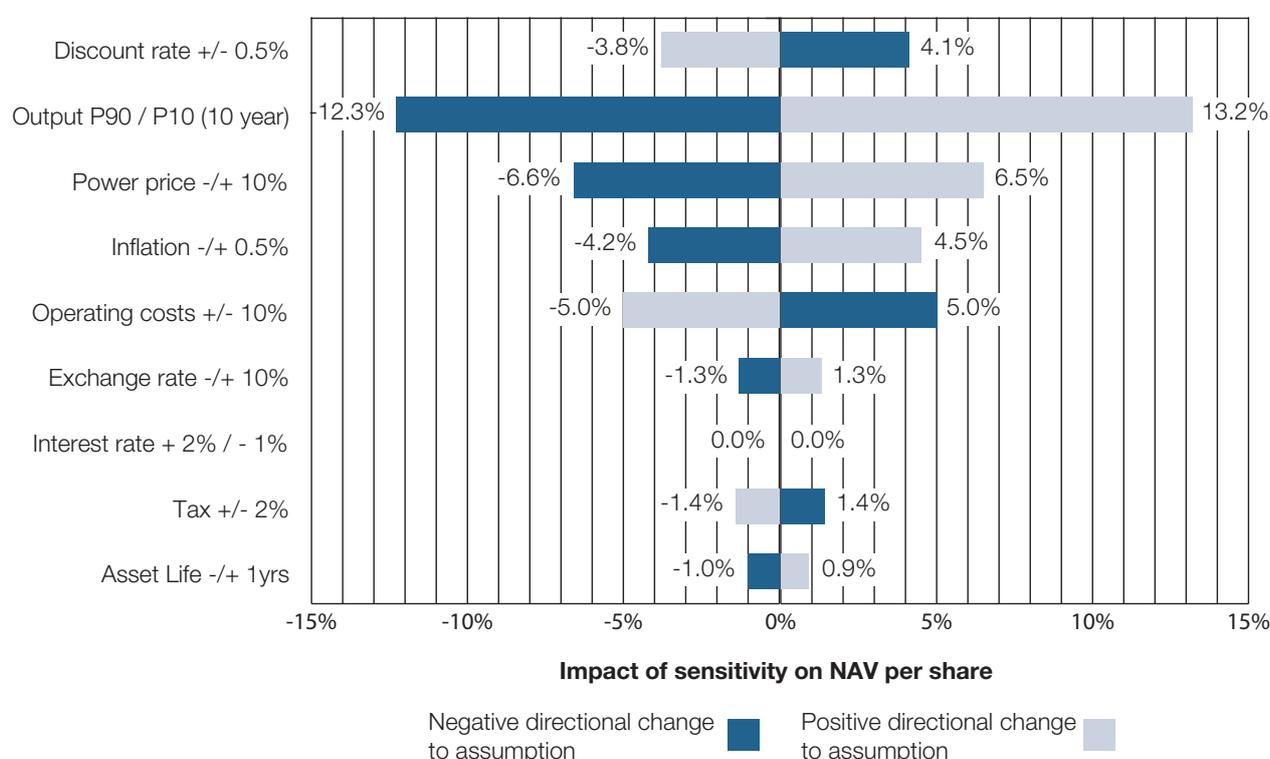
The valuation of the portfolio on a fully invested basis can be derived by adding the valuation at 31 December 2020 and the expected outstanding commitments as follows:

<sup>7</sup> Includes Sheringham, Freasdale and Crystal Rig II

Portfolio valuation 31 December 2020	£2,213.0m
Initial investment in Grönhult (February 2021)	£25.0m
Future investment commitments	£391.8m
Portfolio valuation once fully invested	£2,629.8m

### Key Sensitivities

The following chart illustrates the sensitivity of TRIG's NAV per share to changes in key input assumptions (with the labels indicating the impact on the NAV in pence per share of the sensitivities):



For each of the sensitivities, it is assumed that potential changes occur independently of each other with no effect on any other base case assumption, and that the number of investments in the portfolio remains static throughout the modelled life.

The sensitivities assume the portfolio is fully invested and hence the Portfolio Value for the sensitivity analysis is the sum of the Portfolio Valuation at 31 December 2020 (£2,213.0m), the initial investment in Grönhult made in February 2021 (£25m) and the outstanding investment commitments as set out above (£391.8m), i.e. £2,629.8m.

Accordingly, the NAV per share impacts shown above assumes the issue of further shares to fund the balance of these commitments.

All of TRIG's sensitivities above are stated after taking into account the impact of project level gearing on returns.

The output sensitivity above incorporates an updated calculation of the portfolio effect which reduces the variability as a result of the diversification of the portfolio. The increased diversification of the portfolio has increased this effect and consequently reduced the sensitivity of the portfolio.

## 2.9

# Analysis of Financial Results

At 31 December 2020, the Group had investments in 75 projects. As an investment entity for IFRS reporting purposes, the Company carries these 75 investments at fair value. The results below are shown on a statutory and on an “expanded” basis as we have done in previous years. See the box below for further explanation.

### Basis of preparation

In accordance with IFRS 10 the Group carries investments at fair value as the Company meets the conditions of being an Investment Entity. In addition, IFRS 10 states that investment entities should measure their subsidiaries that are themselves investment entities at fair value. Being investment entities, The Renewables Infrastructure Group (UK) Limited (“TRIG UK”) and The Renewables Infrastructure Group (UK) Investments Limited (“TRIG UK I”), the Company’s subsidiaries, through which investments are purchased, are measured at fair value as opposed to being consolidated on a line-by-line basis, meaning their cash, debt and working capital balances are included as an aggregate number in the fair value of investments rather than the Group’s current assets. In order to provide shareholders with more transparency into the Group’s capacity for investment, ability to make distributions, operating costs and gearing levels, adjusted results have been reported in the pro forma tables below.

The pro forma tables that follow show the Group’s results for the year ended 31 December 2020 and the prior year on a non-statutory “Expanded basis”, where TRIG UK and TRIG UK I are consolidated on a line-by-line basis, compared to the Statutory IFRS financial statements (the “Statutory IFRS basis”).

The Directors consider the non-statutory Expanded basis to be a more helpful basis for users of the accounts to understand the performance and position of the Company because key balances of the Group including cash and debt balances carried in TRIG UK and TRIG UK I and expenses incurred in TRIG UK and TRIG UK I are shown in full rather than being netted off.

The necessary adjustments to get from the Statutory IFRS basis to the non-statutory Expanded basis are shown for the primary financial statements. The commentary provided on the primary statements of TRIG is on the Expanded Basis.

### Income Statement

The Statutory IFRS basis nets off TRIG UK and TRIG UK I’s costs, including overheads, management fees and acquisition costs against income. The Expanded basis includes the expenses incurred within TRIG UK and TRIG UK I to enable users of the accounts to fully understand the Group’s costs. There is no difference in profit before tax or earnings per share between the two bases.

### Balance Sheet

The Statutory IFRS basis includes TRIG UK and TRIG UK I’s cash, debt and working capital balances as part of portfolio value. The Expanded basis shows these balances gross. There is no difference in net assets between the Statutory IFRS basis and the Expanded basis.

The majority of cash generated from investments had been passed up from TRIG UK and TRIG UK I to the Company by 31 December 2020.

At 31 December 2020, TRIG UK I was £40m drawn on its revolving credit facility (2019: £nil drawn) equalling the difference between the Statutory IFRS basis and the Expanded basis.

### Cash Flow Statement

The Statutory basis shows cash movements for the top company only (TRIG Limited). The Expanded basis shows the consolidated cash movements above the investment portfolio which are relevant to users of the accounts. Differences include income received by TRIG UK and TRIG UK I applied to reinvestment and expenses incurred by TRIG UK and TRIG UK I that are excluded under the Statutory IFRS basis.

The purchase of investments on the Expanded basis is funded by both the company’s revolving credit facility and amounts passed down after capital raises. The remaining balance is that of reinvestment.

## Income statement

Summary income statement	Year to 31 December 2020 £'million			Year to 31 December 2019 £'million		
	Statutory IFRS Basis	Adjustments <sup>1</sup>	Expanded Basis	Statutory IFRS Basis	Adjustments <sup>1</sup>	Expanded Basis
Operating income	119.2	26.6	145.8	145.6	16.7	162.3
Acquisition costs	–	(0.8)	(0.8)	–	(2.1)	(2.1)
<b>Net operating income</b>	119.2	25.8	145.0	145.6	14.6	160.2
Fund expenses	(1.8)	(18.2)	(20.0)	(1.6)	(14.2)	(15.8)
Foreign exchange (loss)/ gains	(17.0)	(3.9)	(20.9)	18.3	2.4	20.7
Finance costs	(0.2)	(3.7)	(3.9)	(0.3)	(2.8)	(3.1)
<b>Profit before tax</b>	100.2	–	100.2	162.0	–	162.0
EPS <sup>2</sup>	5.9p	–	5.9p	11.4p	–	11.4p

1. The following were incurred within TRIG UK and TRIG UK I; acquisition costs, the majority of expenses and acquisition facility fees and interest. The income adjustment offsets these cost adjustments.

2. Calculated based on the weighted average number of shares during the year being approximately 1,712.0 million shares.

### Analysis of Expanded Basis financial results

Profit before tax for the year to 31 December 2020 was £100.2m, generating earnings per share of 5.9p, which compares to £162.0m and earnings per share of 11.4p for the year to 31 December 2019.

The EPS of 5.9p reflects lower valuation growth in the year versus a particularly strong period of valuation growth in the comparative period. The most significant adverse movement in valuation for the year has been due to a reduction in power price forecasts across all geographies. This is mostly attributable to the fall in demand and near to medium term forecast demand for electricity and the primary commodities that support wholesale electricity prices (gas, carbon and to some extent coal) caused by the worldwide Covid-19 crisis.

The adverse impact of power prices has been offset by favourable foreign exchange movements, a valuation discount rate reduction, efficient portfolio management and other valuation enhancements.

Operating Income reflects the portfolio value movement in the year and is more fully described in Section 2.6.

An increase in fund expenses in the year to 31 December 2020 as compared to the year to 31 December 2019 reflects the increase in the size of the portfolio.

Fund expenses of £20.0m (2019: £15.8m) includes all operating expenses and £16.9m (2019: £14.3m) fees paid to the Investment and Operations Managers. Management fees are charged at 1% of Adjusted Portfolio Value up to £1bn, 0.8% of Adjusted Portfolio Value in excess of £1bn and 0.75% of Adjusted Portfolio Value in excess of £2bn as set out in more detail in the Related Party and Key Advisor Transactions note, Note 14 to the financial statements.

During the year sterling weakened against the euro resulting in positive foreign exchange valuation movements for existing euro denominated assets resulting in a gain of £42.6m (2019: £42.3m loss), partially offset by loss on foreign exchange hedges and cash and debt balances held at Company level of £20.9m (2019: £20.7m gain). The net foreign exchange gain in the period is hence £21.7m (2019: £21.6m loss).

Finance costs relate to the interest and fees incurred relating to the Group's revolving credit facility. The finance costs in the period are higher than the comparative period reflecting the full amortisation of remaining capitalised arrangement fees in relation to the previous revolving credit facility as a result of the Company's increased and extended facility signed at the end of the year to 31 December 2020.

## 2.9

# Analysis of Financial Results (continued)

Acquisition costs relate to wind farm investments in the year, mostly attributable to the investments in Blary Hill, Merkur, and East Anglia.

	Year to 31 December 2020 (£'million)	Year to 31 December 2019 (£'million)
Acquisition costs	0.8	2.1
Total Acquisition commitments made in the year	516.8	612.1
Acquisition costs as % of investments	0.1%	0.3%

The company has future commitments relating to Blary Hill, Beatrice<sup>1</sup> and Grönhult<sup>2</sup> as follows.

	H1 2021 (£'m)	H2 2021 (£'m)	2022 (£'m)	Total (£'m)
Outstanding Commitments	313	26	53	392

### Ongoing charges

Ongoing Charges (Expanded Basis)	Year to 31 December 2020 £'000s	Year to 31 December 2019 £'000s
Investment and Operations Managers' fees	16,945	14,263
Audit fees	185	164
Directors' fees and expenses	286	237
Other ongoing expenses	1,521	1,161
Total expenses <sup>3</sup>	18,937	15,825
Average net asset value	2,014,672	1,610,883
Ongoing Charges Percentage (OCP)	0.94%	0.98%

3. Total expenses excludes £1.1m (2019: £nil) of lost bid costs incurred during the year.

The Ongoing Charges Percentage is 0.94% (2019: 0.98%). The ongoing charges have been calculated in accordance with AIC guidance and are defined as annualised ongoing charges (i.e. excluding acquisition costs and other non-recurring items) divided by the average published undiluted net asset value in the year. The Ongoing Charges Percentage has been calculated on the Expanded Basis and therefore takes into consideration the expenses of TRIG UK and TRIG UK I as well as the Company's.

The reduction in OCP level includes the benefit of growth in net assets: as the fixed costs of the Company are being spread over a larger capital base and the reduction in Manager fees charged on incremental acquisitions as the portfolio has become larger. Managers' fees for incremental assets are charged at a lower rate of 0.80% in respect of asset value above £1bn and 0.75% for incremental value above £2bn. The management fee will further reduce (to 0.70%) for incremental acquisitions should the portfolio value grow beyond £3bn. There is no performance fee paid to either of the Managers.

1 TRIG announced in January 2021 that it had exchanged contracts to purchase a stake in Beatrice offshore wind farm from Copenhagen Infrastructure Partners alongside other investors. Completion is expected in the following weeks upon receipt of regulatory and lender consents.

2 TRIG announced in February 2021 that it has exchanged contracts to acquire ready-to-build Grönhult onshore wind farm from Vattenfall who will also manage the construction process. Construction will begin in Q2 2021 and is expected to be operational at the end of Q4 2022.

## Balance sheet

Summary balance sheet	As at 31 December 2020 £'million			As at 31 December 2019 £'million		
	Statutory IFRS Basis	Adjustments	Expanded Basis	Statutory IFRS Basis	Adjustments	Expanded Basis
Portfolio value	2,160.9	52.1	2,213.0	1,741.5	3.7	1,745.2
Working capital	12.3	(12.9)	(0.6)	1.7	(3.9)	(2.2)
Hedging Liability/Asset	(1.4)	–	(1.4)	12.6	–	12.6
Debt	–	(40.0)	(40.0)	–	–	–
Cash	23.1	0.8	23.9	127.6	0.2	127.8
<b>Net assets<sup>1</sup></b>	<b>2,194.9</b>	<b>–</b>	<b>2,194.9</b>	<b>1,883.4</b>	<b>–</b>	<b>1,883.4</b>
Net asset value per share	115.3p	–	115.3p	115.0p	–	115.0p

### Analysis of Expanded Basis financial results

Portfolio value grew by £467.8m in the year to £2,213.0m, primarily as a result of the investments made in the year to 31 December 2020 as described more fully in the “Valuation Movements” section of this Strategic Report.

Hedging assets and liabilities represent the value of outstanding foreign exchange derivatives used to manage the Company’s risk to movements in the foreign exchange rate between Sterling and Euro. Working capital amounts include debtors, liabilities and capitalised financing costs.

Group cash at 31 December 2020 was £23.9m (2019: £127.8m) and acquisition facility debt drawn at 31 December 2020 was £40.0m (2019: £nil). The 2019 year end cash balance included equity capital raise proceeds subsequently deployed in 2020 of around £100m.

Net assets grew by £311.5m in the year to £2,194.9m. The Company raised £317.3m (after issue expenses) of new equity during the year and produced a £100.2m profit in the year, with net assets being stated after accounting for dividends paid in the year (net of scrip take up) of £107.0m. Other movements in net assets totalled £1.0m, being the Managers’ shares accrued at 31 December 2020 and to be issued on or around 30 March 2021.

Net asset value (“NAV”) per share as at 31 December 2020 was 115.3p compared to 115.0p at 31 December 2019.

### Net asset value (“NAV”) and Earnings per share (“EPS”) reconciliation

	NAV per share	Shares in issue (m)	Net assets (£m)
Net assets at 31 December 2019	115.0p	1,637.5	1,883.4
Profit/EPS to 31 December 2020	5.9p <sup>1</sup>	–	100.2
Shares issued (net of costs) <sup>2</sup>	1.1p <sup>3</sup>	260.9	317.3
Dividends paid in 2020	(6.7)p	–	(113.7)
Scrip dividend take-up <sup>4</sup>	–	5.0	6.6
H2 2020 Managers’ shares to be issued	–	0.9	1.0
Net assets at 31 December 2020	115.3p	1,904.3	2,194.9

1. Calculated based on the weighted average number of shares during the year being 1,712.0m shares

2. Includes shares issued to managers (less costs) during the year.

3. The increase in net assets per share of 1.1p was the result of accretive share issues where shares were issued above the Company’s net asset value per share.

4. Scrip dividend take-up comprises nil shares in March 2020 due to Scrip Dividend Alternative cancellation, 1.0 million shares in June 2020, equating to £1.2m, 2.6m shares in September 2020, equating to £3.5m, and 1.5m shares in December 2020, equating to £2.0m issued in lieu of dividends paid.

## 2.9

# Analysis of Financial Results (continued)

### Cash flow statement

Summary cash flow statement	Year to 31 December 2020 £'million			Year to 31 December 2019 £'million		
	Statutory IFRS Basis	Adjustments	Expanded Basis	Statutory IFRS Basis	Adjustments	Expanded Basis
Cash received from investments	120.6	27.4	148.1	84.8	44.0	128.8
Operating and finance costs	(1.7)	(17.5)	(19.3)	(1.1)	(13.8)	(14.9)
Cash flow from operations	118.9	9.9	128.8	83.7	30.2	113.9
Debt arrangement costs	–	(4.3)	(4.3)	–	–	–
Foreign exchange gains/ (losses)	(3.4)	(3.5)	(6.9)	3.4	3.2	6.6
Issue of share capital (net of costs)	318.3	(1.9)	316.4	523.8	(1.9)	521.9
Acquisition facility drawn/(repaid)	–	40.0	40.0	–	–	–
Portfolio refinancing and exit proceeds	68.2	49.8	118.0	–	64.6	64.6
Purchase of new investments (including acquisition costs)	(499.5)	(88.8)	(588.9)	(413.8)	(96.0)	(509.8)
Distributions paid	(107.0)	–	(107.0)	(86.3)	–	(86.3)
Cash movement in year	(104.5)	0.5	(103.9)	110.8	0.1	110.9
Opening cash balance	127.6	0.2	127.8	16.8	0.1	16.9
Net cash at end of year	23.1	0.7	23.9	127.6	0.2	127.8

### Analysis of Expanded Basis financial results

Cash received from investments in the year was £148.1m (2019: £128.8m). The increase in cash received compared with the previous year reflects the increase in the size of the portfolio. The adjustment reflects working capital movements and cashflow available for reinvestment and proceeds in the year.

Dividends paid in the year totalled £107.0m (net of £6.6m scrip dividends). Dividends paid in the prior year totalled £86.3m (net of £8.0m scrip dividends).

Cash flow from operations in the year was £128.8m (2019: £113.9m) and covers dividends paid of £107.0m in the year (2019: £86.3m) by 1.2 times (or 1.13 times without the benefit of scrip take up), or 2.0 times before factoring in amounts invested in the repayment in project-level debt. The Group repaid £98m of project-level debt (pro-rata to the Company's equity interest) in the year.

Share issue proceeds (net of costs) totalled £316.4m (2019: £521.9m) reflecting the net proceeds of the 260m shares issued during the year through the proceeds of two tap issues.

In the year, £588.9m was invested in acquisitions. These were funded through surplus cash at 31 December 2019 of around £100m, the May and December tap issues (net proceeds of £316.4m), drawings on the Company's acquisition facility of £40.0m, £118.0m raised through the exit of Erstråsk and sell-down of Merkur, as well as the reinvestment of surplus cashflows.

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The Company's acquisition facility was drawn in the year to fund the investments in Merkur. The facility was fully repaid in Q3 as the Company sold down part of the Merkur investment and exited its investment in Ersträsk. The facility was drawn again at year end to fund the acquisition of East Anglia 1.

At the date of this report following the completion of Grönhult, the Company is £65m drawn on its revolving credit facility.

Blary Hill and Grönhult wind farms are projects in construction with investments commitments outstanding and construction activity to be carried out over 2021 and 2022.

Beatrice wind farm is operational, and TRIG and its other shareholders have exchanged contracts to acquire the investment. Completion of the investment is expected to complete shortly following receipt of regulatory and lender consents.

### **Going Concern**

The Group has the necessary financial resources to meet its obligations. The Group benefits from a range of long-term contracts with various major UK and European utilities and well-established suppliers across a range of infrastructure projects. In addition, it maintains a working capital component of £30m as part of its revolving credit facility (recently increased from £340m to £500m and limited to 30% of Portfolio Value). The Group's project-level external debt is non-recourse to the Company and is limited to 50% of Gross Portfolio Value. As a consequence, the Directors believe that the Group is well placed to manage its business risks successfully.

The directors do not believe that there is a significant risk to the business as a result of the Covid-19 pandemic but will continue to monitor any future developments. Thus they continue to adopt the going concern basis of accounting in preparing the Annual Financial Statements.

### **Related Parties**

Related party transactions are disclosed in note 18 to the condensed set of financial statements.

## 2.10

# Financial KPIs and Review of the Year

	(Year to 31 Dec 2020	(Year to 31 Dec 2019	(Year to 31 Dec 2018	(Year to 31 Dec 2017	(Year to 31 Dec 2016	(Year to 31 Dec 2015	(Year to 31 Dec 2014
Dividend per share (declared)	6.76p	6.64p	6.50p	6.40p	6.25p	6.19p	6.08p
Share price	127.8p	138.4p	113.2p	108.6p	109.6p	102.3p	104.00p
Net Asset Value per share	115.3p	115.0p	108.9p	103.6p	100.1p <sup>2</sup>	99.0p <sup>2</sup>	102.4p
Total Shareholder Return <sup>3</sup> for the year (share price basis)	-2.9% (FTSE All Share: -9.8%)	+29.3% (FTSE All Share: +19.2%)	+10.7% (FTSE All Share: -9.5%)	+ 5.11% (FTSE All Share: +13.1%)	+ 15.8% (FTSE All Share: + 16.8%)	+ 4.4% (FTSE All Share: + 1.0%)	+ 7.5% (FTSE All Share: + 1.2%)
Portfolio Value	£2,213m	£1,745m	£1,269m	£1,081m	£819m	£712m	£473m
Year-on-year growth	+27%	+38%	+17%	+32%	+15%	+51%	+57%
Number of projects	77 <sup>1</sup>	74	62	57	53	36	29
Aggregate capacity	1,820MW	1,664MW <sup>1</sup>	1,110MW	821MW	710MW	658MW	439MW
Market capitalisation	£2,432.6m	£2,265.0m	£1,333.9m	£1028.8m	£912.9m	£749.7m	£432.1m
Year-on-year growth	+7.4%	+70%	+30%	+13%	+28%	+73%	+36%
Number of shares in issue at year end	1,904.4m	1,636.5m	1,178.4m	947.3m	833.0m	732.8m	415.5m
Ongoing Charges Percentage	0.94%	0.98%	1.12%	1.11%	1.10%	1.20%	1.25%

1 Including investment commitments as at 31 December 2020 in Beatrice offshore wind farm.

2 NAV per share in 2015 was in particular affected by the removal, in the UK's 2015 Summer Budget, of the benefit to renewables generators of selling Levy Exemption Certificates, effective 1 August 2015. NAV per share in 2016 is expressed after the payment of an additional quarter's worth of dividends as a result of the switch to quarterly dividends from semi-annual dividends. In aggregate, 7.7975p per share of dividends were paid in 2016.

3 Total Shareholder Return ("TSR") measures the internal rate of return based on the share price at the beginning and end of the financial year together with dividends per share reinvested in the Company.

The weighted average portfolio discount rate is 6.7%. Adjusted to take account of fund-level costs, the weighted average portfolio discount rate implies the expected level of return to investors from a theoretical investment in the Company made at NAV per share.

### Financing

The Group's £500m revolving credit facility is with Royal Bank of Scotland International, National Australia Bank, ING Bank NV, Sumitomo Mitsui Banking Corporation, Santander and Barclays. The facility expiry date is 31 December 2023 with an option to extend for up to an additional 24 months. Margins on the facility when drawn are 1.85%. The facility can be drawn in Sterling or Euros.

The revolving credit facility enables the Group to fund new acquisitions and to provide letters of credit for future investment obligations should they be required. The facility includes a £30m working capital element.

The short-term financing provided by the revolving credit facility is limited to 30% of the portfolio value. It is intended that any facility used to finance acquisitions is repaid, in normal market conditions, within a year through equity fundraisings.

The acquisition facility was drawn down in the year to fund investments and subsequently repaid following capital raises.

In addition to the revolving credit facility, the projects may have underlying project level debt. There is an additional gearing limit in respect of such debt, which is non-recourse to TRIG, of 50% of the Gross Portfolio Value (being the total enterprise value of such portfolio companies), measured at the time the debt is drawn down or acquired as part of an investment. The Company may, in order to secure advantageous borrowing terms, secure a project finance facility over a group of portfolio companies.

The project-level gearing at 31 December 2020 across the portfolio was 43% (2019: 36%). Principal repayments in the year totalled £98m, as the debt is retired over the project's subsidy periods. Notwithstanding this repayment, the overall gearing has increased

mainly due to the mix of the acquisitions. Notably, TRIG made sizable investments in 2020 in Merkur and East Anglia 1 which are younger and have greater subsidy revenues (giving lower power price sensitivity) than the portfolio average but consequently carry greater leverage. The inclusion of Beatrice and Grönhult in the portfolio (which were not invested at 31 December) has a limited impact on portfolio gearing, as while Beatrice is geared at a level above the portfolio average, Grönhult is ungeared, with the resulting gearing level unchanged at 43%.

The vast majority of the debt is fixed and has an average cost of 3.4% (including margin). The project level debt is fully amortising and repaid in each case over the period of the subsidy term. The portfolio weighted average subsidy life remaining is 12 years.

### Foreign Exchange Hedging

At the year-end, 40% of the portfolio was located within France, the Republic of Ireland, Sweden<sup>1</sup> and Germany and hence is invested in euro-denominated assets. Once the committed investments in Beatrice, Blary Hill and Grönhult wind farms are fully subscribed the proportion of euro-denominated investments based on the current portfolio and valuation will decrease to 37%.

The Group enters into forward hedging contracts against expected income from the euro-denominated investments' distributions up to four years ahead. In addition, the Group aims to enter into further forward hedging contracts such that, when combined with the "income hedges", the overall level of hedge achieved in relation to the euro-denominated assets is at least 50% of their aggregate value. The group may also make drawings under the revolving credit facility in euros which provides further foreign exchange hedging.

During the majority of 2020 the Group targeted hedging of approximately 60% to 80% of the overall euro portfolio value. The Group has been maintaining this increased hedging level since H2 2019 in light of the increased exchange rate volatility.

The Investment Manager keeps under review the level of euros hedged, with the objective of minimising variability in shorter-term cash flows and reducing NAV volatility. It seeks to maintain a balance between managing the sterling value of cash flow receipts and mark-to-market cash outflows.

As well as addressing foreign exchange uncertainty on the conversion of the expected euro distributions from investments, the hedge also provides a partial offset to foreign exchange movements in the portion of the portfolio value relating to the euro-denominated assets.

The impact on NAV per share of a 10% movement in the euro exchange rate after the impact of hedges held by the Group outside of the investment portfolio is 1.4p assuming an effective euro foreign exchange hedge of 60% – this is explained in more detail in Section 2.7 and Note 4 in the Notes to the Financial Statements (Valuation Sensitivities – euro/sterling exchange rate).

<sup>1</sup> The majority of the Jädraås wind farm income is from wholesale power sales which in the Nord Pool are denominated in Euros. Accordingly, the investment is treated as Euro denominated notwithstanding that the smaller subsidy element of the revenues and some operating costs are denominated in Swedish Krona.

# 2.11

## Risks and Risk Management

### Risk Management

The Company has a risk management framework in place covering all aspects of the Group's business. Given the nature of the Company (being an Investment Company where the Company outsources key services to the Investment Manager, Operations Manager and other service providers), reliance is placed on the Group service providers' own systems and controls.

The identification, assessment and management of risk are integral elements of the Investment Manager's and the Operations Manager's work in both managing the existing portfolio and in transacting new investment opportunities.

The Managers and Board discuss and consider what emerging risks there are to the Company at the board meetings. The Company has a range of advisers in addition to its Managers. These advisers report on key topics and potential events which may present potential risks that the Board and the Manager need to monitor and, where possible, mitigate. In addition, the Company and its Managers are registered with various industry bodies which alert both the Board and the Managers of emerging risks as key events and news items unfold.

The inherent risk of each existing and emerging risk is assessed based on their likelihood of occurring and their potential impact should they manifest. Where necessary and possible, mitigation plans are developed to reduce the residual risk.

The Managers utilise their systems, their policies, oversight of the supply chain and third-party input to manage these risks. The strength of mitigants and controls is applied to the inherent risk to determine the residual risk, which is classified as 'high', 'medium', 'low' or 'insignificant'. If a new risk arises or the likelihood of a risk occurring increases, a mitigation strategy is, where appropriate, developed and implemented together with enhanced monitoring by the Investment Manager and / or Operations Manager.

The Managers review and consider the Group's key and emerging risks with the Board on a quarterly basis. Given the stability of the Company's investment policy and focus of its strategy (i.e. investments in renewable energy infrastructure projects in the UK or Europe), the risks in the Group are not expected to change materially from quarter to quarter. Nonetheless, risks relating to the Covid-19 pandemic have emerged in the year and risks relating to the UK's exit from the EU have manifested at year-end. More detail in respect of each of these is set out below.

Detailed reporting in line with the recommendations of the Task Force on Climate-related Financial Disclosures ("TCFD") is set out later in this Risks and Risk Management section. This reporting includes linking the potential risks associated with climate change to the Company's principal risks.

The Board's Management Engagement Committee also reviews the performance of the Investment Manager and Operations Manager (as well as all key service providers) annually, which includes a consideration of the Managers' internal controls and their effectiveness and the maintenance of a risk control matrix.

### Risks and Uncertainties

The Board and the Managers have considered and reviewed the key risks. Risks relating to the Covid-19 pandemic have emerged in the year and risks relating to the UK's exit from the EU ("Brexit") have manifested at year-end. Both have the potential to affect the Company in 2021. The risks arising from these two events are embedded in the risk framework and the risk factors already identified by the Board and the Managers, and are extracted in the tables below. As such, the Board and the Managers have concluded that there has been no material change to the key risks or their residual risk classifications in the year.

### Risks relating to the Covid-19 pandemic

Risk factor	Key mitigants
 <p><b>Health and safety</b></p>	<p>▲ Enhanced Covid-19 site practices were promptly implemented for the supply chain to adhere to, and remain under on-going review, including testing crew boarding vessels, temperature checking on-site and when entering buildings, segregation of work teams, dedicating work vehicles to specified individuals and working from home. Operationally, this has meant we have maintained our strong record of a low accident frequency rate in our supply chain</p>
 <p><b>Energy yield</b></p>	<p>▲ Maintaining asset availability through enhanced asset condition monitoring and undertaking proactive works when government restrictions allow</p>

Risk factor	Key mitigants
 <b>Electricity pricing</b>	<ul style="list-style-type: none"> <li>▲ The power price in much of 2020 was dampened by reduced demand following the Covid-19 outbreak. The impact was reduced through a significant portion of revenues being linked to fixed electricity pricing or subsidies in the year</li> <li>▲ The potential impact of grid curtailments at periods of high renewables generation was principally reduced by the portfolio's diversification across energy markets. In the UK, compensation was obtained for some of the portfolio through participation in the Optional Downward Flexibility Management scheme</li> </ul>
 <b>Political / regulatory</b>	<ul style="list-style-type: none"> <li>▲ Pressures on government budgets resulting from their response to the Covid-19 pandemic may result in fiscal action</li> <li>▲ In France, a proposal has been voted in to reduce certain historical tariffs. Further detail is provided in Section 2.8 – Valuation of the Portfolio. This affects assets representing less than 1% of TRIG's portfolio, by value, and is not expected to have a significant financial impact on the overall portfolio</li> <li>▲ Further retrospective action in Europe to existing subsidy arrangements is mitigated as governments look to maintain investor confidence to support decarbonisation</li> </ul>
 <b>Taxation</b>	<ul style="list-style-type: none"> <li>▲ Increased risk across the portfolio arising from governments' response to the economic and social consequences of the Covid-19 pandemic, which may result in an increase in tax rates to fund their expenditure</li> <li>▲ The sensitivity of the Company's NAV to changes in taxation rates is provided in Section 2.8 – Valuation of the Portfolio</li> </ul>

## Risks relating to Brexit

Risk factor	Key mitigants
 <b>Political / regulatory</b>	<ul style="list-style-type: none"> <li>▲ Brexit may affect the relationship between Scotland and the UK as a whole. An independent Scotland's energy policies may impact the renewables market, potentially including future new capacity deployment, the treatment of historical subsidies or the trajectory of power prices. The relationship between the Scottish devolved government and the UK's government at Westminster is monitored</li> <li>▲ Changes to UK fiscal policy may arise following Brexit. The UK government's policy agenda is monitored</li> <li>▲ Additional administration has been introduced for goods, including parts, crossing the UK border. It is expected that this will become integrated into 'business as normal' as familiarity with new processes and procedures increases</li> </ul>
 <b>Electricity pricing</b>	<ul style="list-style-type: none"> <li>▲ Power prices in GB's two day-ahead auctions were previously linked to a European-wide algorithm. These are now de-coupled from each other resulting in market inefficiencies. The risk of additional price volatility is reduced through a significant portion of TRIG's near-term portfolio-level revenue benefits from government-backed subsidies. The auctions may be re-coupled as part of new market mechanisms by 2022</li> <li>▲ As noted in the UK Government's Energy White Paper, their intention is to establish a new net zero carbon cap and trade Emissions Trading Scheme ("ETS"). This will replace the UK's current ETS, which replaced the UK's participation in the EU ETS on 1 January 2021. Government policy will continue to be monitored</li> </ul>

## 2.11 Risks and Risk Management (continued)

Risk factor	Key mitigants
 <p><b>Sub-contractor delivery</b></p>	<ul style="list-style-type: none"> <li>▲ The risk of sub-contractor delivery failure or delay arising from Brexit related border controls is mitigated through a dedicated programme by the Operations Manager of ensuring the assets in TRIG's portfolio and their sub-contractors hold critical spares and that proactive monitoring and maintenance was being undertaken to reduce risk of failure</li> </ul>
 <p><b>Macroeconomic factors</b></p>	<ul style="list-style-type: none"> <li>▲ Foreign exchange risk continues to be managed through the Investment Manager's application of the Company's hedging policy</li> </ul>

### Risks identified in the Company's risk management framework

This section sets out the key risks faced by the Group categorised by their residual risk rating.

The table below sets out the Company's principal risk with a 'high' residual risk categorisation. They relate to macro factors driven by externalities where the common mitigant is the diversification within TRIG's portfolio.

#### RESIDUAL RISK - 'HIGH'

Risk factor	Key mitigants
 <p><b>Energy yield</b> Portfolio electricity production falling short of expectations</p>	<ul style="list-style-type: none"> <li>▲ Diversification of the portfolio across a variety of geographies, therefore weather systems, and renewables technologies, including the complimentary seasonal bias of solar production</li> <li>▲ Established nature of wind and solar technologies; typical levels of availability in a given year are around 96% to 99%</li> <li>▲ Experience of Operations Manager in monitoring portfolio production and delivering asset availability</li> <li>▲ Utilisation of the Operations Manager's and third-parties' expertise when assessing energy yield estimates during acquisition due diligence</li> <li>▲ Improvements in technology providing future opportunities for enhancement, life extensions and repowering</li> <li>▲ The sensitivity of the Company's NAV to deviations from energy yield expectations is provided in Section 2.8 – Valuation of the Portfolio</li> </ul>

## RESIDUAL RISK - 'HIGH'

Risk factor	Key mitigants
<p><b>Electricity pricing</b></p> <p>Electricity prices moving adversely, including as a result of renewables build-out exceeding the growth in electricity demand, the volume of renewables in the energy mix increasing resulting in greater power price 'cannibalisation', and lower natural gas and carbon prices</p> <p>A summary of the impact of market development on electricity pricing is provided in Section 2.4 - Market Development</p> 	<ul style="list-style-type: none"> <li>▲ A significant portion of TRIG's near-term portfolio-level revenue benefits from a government-backed subsidies (e.g. renewable obligation certificates, feed in tariffs and contracts for difference) or power price fixes</li> <li>▲ Diversification of the portfolio across a variety of geographies means that electricity is sold into distinct electricity markets (GB, Irish SEM<sup>1</sup>, France, Nordics and Germany), each with different factors influencing the regional electricity price</li> <li>▲ Long-term nature of revenues and forward pricing mechanisms, including through offtake agreements with utility or corporate counterparties and hedging instruments with financial institutions, provides some protection against short-term fluctuations</li> <li>▲ The weighted average power price forecast used to determine the Directors' valuation is comprised of a blend of the forecasts for each of the power markets in which TRIG is invested after applying expected power purchase agreement sales discounts and reflecting cannibalisation</li> <li>▲ In the longer term, transition risks associated with climate change, including the impact of greater or faster renewables build-out assumptions, may be mitigated through: <ul style="list-style-type: none"> <li>• Storage technologies enabling renewables to become partly dispatchable and able to capture higher prevailing prices at times of higher demand</li> <li>• The increasing electrification of the transport and heating sector and the commercial development of renewables-generated 'green' hydrogen could support long-term demand for power</li> <li>• Detailed reporting in line with the recommendations of the Task Force on Climate-related Financial Disclosures ("TCFD") is set out later in this Risks and Risk Management section</li> </ul> </li> <li>▲ The sensitivity of the Company's NAV to changes in power price forecast assumptions is provided in Section 2.8 – Valuation of the Portfolio</li> </ul>
<p><b>Political / regulatory</b></p> <p>Government or regulatory support for renewables changes adversely, including retrospective changes to contracted tariffs or established cost frameworks</p> <p>A summary of public policy frameworks is set out in Section 2.4 - Market Development</p> 	<ul style="list-style-type: none"> <li>▲ UK and European economies where opportunities fall within TRIG's acquisition focus are expected to continue to demonstrate a robust approach to grandfathering commitments<sup>2</sup> to existing installed capacity</li> <li>▲ Future subsidies generally track the fall in development costs of maturing technologies, providing appropriate public value-for-money</li> <li>▲ With the reductions in costs of deploying renewables driving renewable energy to grid parity, unsubsidised assets are being developed, particularly in the Nordic (onshore wind) and Iberian (solar PV) regions</li> <li>▲ Emphasis on energy security as a key item on the public agenda, in light of both dwindling North Sea fossil fuel production and broader geopolitical concerns</li> <li>▲ Strong public and political momentum in TRIG's markets of focus towards meeting long-term United Nations, European Union and national decarbonisation efforts (e.g. the EU's New Green Deal and the UK's Energy White Paper)</li> </ul>

<sup>1</sup> SEM refers to the Irish Single Electricity Market

<sup>2</sup> Notwithstanding in France where a proposal has been voted in to reduce certain historical tariffs. Further detail is provided in Section 2.8 – Valuation of the Portfolio. This affects assets representing less than 1% of TRIG's portfolio, by value, and is not expected to have a significant financial impact on the overall portfolio

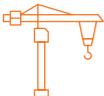
# 2.11

## Risks and Risk Management (continued)

### RESIDUAL RISK - 'MEDIUM'

Risk factor	Key mitigants
 <p><b>Liquidity / treasury management</b></p>	<ul style="list-style-type: none"> <li>▲ The Investment Manager's policies and controls in relation to cash management</li> <li>▲ Regular cash monitoring by the Board and Investment Manager</li> <li>▲ Regular cash flow forecasting and stress testing prepared by the Investment Manager and considered by the Board in setting dividend targets and declaring dividends</li> <li>▲ Revolving credit facility provides liquidity to finance acquisitions between equity capital markets fundraising</li> </ul>
 <p><b>Counterparty credit</b></p>	<ul style="list-style-type: none"> <li>▲ Diversification of counterparty exposure through several component suppliers and service sub-contractors</li> <li>▲ The Managers have dedicated credit monitoring functions. Their analysis is reported to the Board quarterly</li> <li>▲ Managers prepare contingency plans when credit quality deteriorates to prepare for an event of counterparty failure</li> <li>▲ Credit quality of project counterparties is assessed as part of the acquisition due diligence process</li> <li>▲ Further detail on the portfolio's counterparty exposure is provided below</li> </ul>
 <p><b>Taxation</b></p>	<ul style="list-style-type: none"> <li>▲ Corporation and local tax rates are changed by governments and local authorities from time to time. Some mitigation is achieved as a result of the diversification across geographies and therefore different government policies</li> <li>▲ Relevant tax rules are closely monitored, utilising third-party advisers where necessary</li> <li>▲ The sensitivity of the Company's NAV to changes in taxation rates is provided in Section 2.8 – Valuation of the Portfolio</li> </ul>
 <p><b>Sub-contractor delivery</b></p>	<ul style="list-style-type: none"> <li>▲ The Operations Manager, RES, typically sits on the boards of the project companies. Through this role, and reporting information provided, the Operations Manager reviews projects and their sub-contractors' performance</li> <li>▲ Where RES is a sub-contractor to a project or in other specific circumstances, representatives of the Investment Manager, InfraRed, will sit on the board of the project company</li> <li>▲ The Operations Manager maintains a regular dialogue with major sub-contractors to ensure challenges and issues are resolved proactively</li> <li>▲ In extremis, sub-contractors can be terminated for poor performance. Replacement sub-contractors are generally readily available</li> </ul>
 <p><b>Macroeconomic factors</b></p>	<ul style="list-style-type: none"> <li>▲ Foreign exchange: hedging policy established and adhered to</li> <li>▲ Inflation: the income from the portfolio has a correlation with inflation. Most of the subsidy regimes and some costs are linked to inflation. It is expected that power prices have some positive correlation with inflation in the longer term</li> <li>▲ Interest rates: fixed-rate debt or interest rate swaps to reduce interest rate exposure at project level; limited exposure at Company level</li> <li>▲ The sensitivity of the Company's NAV to changes in macroeconomic factors is provided in Section 2.8 – Valuation of the Portfolio</li> </ul>

## RESIDUAL RISK - 'MEDIUM'

Risk factor	Key mitigants
 <b>Construction projects</b>	<ul style="list-style-type: none"> <li>▲ Through the acquisition process, the Investment Manager, with input from the Operations Manager, undertakes risk allocation and counterparty due diligence when determining the appropriate valuation for, and whether to proceed with, the opportunity, utilising input from third-party legal and technical advisers where necessary</li> <li>▲ The Operations Manager sits on the boards of the project companies. Through this role, and with reporting information provided, the Operations Manager reviews construction progress and is able to intervene where necessary</li> <li>▲ The Operations Manager provides quarterly updates to the Board on each project in construction</li> </ul>
 <b>Physical single points of failure</b>	<ul style="list-style-type: none"> <li>▲ Some infrastructure that is important to the performance of TRIG's portfolio exists outside the direct control of individual projects, such as grid connections. Exposure to single points of failure is reduced through portfolio diversification and TRIG's balanced portfolio manages single asset concentration</li> <li>▲ Acquisition due diligence considers the contractual provisions and protections for individual projects, factoring the conclusions into investment valuations and decisions</li> <li>▲ Actively monitored by the Operations Manager through project company risk matrices and analysis of shared exposure between projects</li> </ul>

## RESIDUAL RISK - 'HIGH', 'MEDIUM', 'LOW' OR 'INSIGNIFICANT' GROUPED BY AIFMD CATEGORY

AIFMD category	Risks
 <b>Operational</b>	<ul style="list-style-type: none"> <li>▲ Energy yield</li> <li>▲ Political / regulatory</li> <li>▲ Sub-contractor delivery</li> <li>▲ Construction projects</li> <li>▲ Physical single points of failure</li> <li>▲ Health &amp; safety</li> <li>▲ Climate change – see overleaf for TRIG's reporting against the recommendations of the Task force on Climate-related Financial Disclosures ('TCFD')</li> <li>▲ Stakeholders: communities and investment partners</li> <li>▲ Asset-level regulatory compliance</li> <li>▲ Insurance</li> <li>▲ Cybersecurity</li> <li>▲ Fraud and management override</li> <li>▲ Breach of Company-level regulations or contractual covenants</li> <li>▲ Transaction due diligence and structuring</li> <li>▲ Key person and Company-level service provider failure</li> <li>▲ Conflicts of interest</li> <li>▲ Portfolio valuation error</li> </ul>
 <b>Liquidity</b>	<ul style="list-style-type: none"> <li>▲ Liquidity / treasury management</li> <li>▲ Asset-level liquidity and gearing</li> </ul>
 <b>Counterparty</b>	<ul style="list-style-type: none"> <li>▲ Counterparty concentration</li> </ul>

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## 2.11

# Risks and Risk Management (continued)

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### RESIDUAL RISK - 'HIGH', 'MEDIUM', 'LOW' OR 'INSIGNIFICANT' GROUPED BY AIFMD CATEGORY

AIFMD category	Risks
 <b>Credit</b>	<ul style="list-style-type: none"><li>▲ Risk of counterparty failure</li></ul>
 <b>Market</b>	<ul style="list-style-type: none"><li>▲ Electricity pricing</li><li>▲ Macroeconomic factors, including interest rates, inflation and foreign exchange</li><li>▲ Equity capital markets</li><li>▲ Deal flow and transaction pricing</li><li>▲ Breach of company policies</li></ul>
 <b>Taxation</b>	<ul style="list-style-type: none"><li>▲ Changes in corporation tax rates, limitations on tax relief on interest deductions and other tax risks</li></ul>

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## Climate change related risks and opportunities



The recommendations of the Task Force on Climate-Related Financial Disclosures, of which TRIG is a supporter, is the established framework for consistent, comparable and clear reporting on a company's approach to climate change and assessing its potential impact on the company.

TRIG began voluntarily reporting against the TCFD recommendations in its 2019 Annual Report & Financial Statements, acknowledging that compliance with all 11 disclosure recommendations would be progressed over time. Where TRIG will add to these disclosures in future periods, we set out the steps being taken to achieve compliance for the 2021 Annual Report & Financial Statements.

TRIG's climate-related reporting follows the four core elements defined by the TCFD.

### 1. Governance

#### Board oversight

The Board has overall responsibility for the oversight of TRIG's sustainability risks and opportunities, of which climate change is an important subset. Its approach is set out in TRIG's Sustainability Policy, which is available on TRIG's website.

The Board and Managers meet on a quarterly basis, during which they review the risks facing the Company, including risks related to climate change.

TRIG's investment strategy is intertwined with progress towards a net zero carbon future. As such, consideration of the transition and physical consequences of climate change features in the Board's discussions. The Board considers climate-related opportunities through its discussions with the Managers of TRIG's strategy and risks through its risk management framework.

The Board's Management Engagement Committee reviews the Managers' performance annually, including their adherence to the Company's Sustainability Policy.

The Board's Audit Committee considers the Company's climate-related disclosures.

#### Managers' role

TRIG's Sustainability Policy, including climate change considerations, applies to both making new investments (throughout the deal screening and due diligence processes) and the running of the current portfolio (asset management activities, monitoring and reporting). Day-to-day management of TRIG's portfolio is delegated to its Investment Manager, InfraRed, and its Operations Manager, RES.

The Managers monitor climate-related government policy, engaging with policy makers where appropriate, and physical changes in the climate, to inform the application of TRIG's strategy and the Managers' assessment of the risks faced by the Company.

Quarterly, TRIG's Advisory Committee, comprised of representatives from both Managers, considers TRIG's strategy and risks, the output of which is reported to and discussed with the Board.

InfraRed and RES each report on their sustainability-related activities, including relating to climate change. Their reporting is available on their respective websites.

Representatives of RES and InfraRed typically sit on the board of each project company. Through this role, they ensure that climate change related risks are considered by project company management teams and reflected in project company risk registers.

# 2.11

## Risks and Risk Management (continued)

### 2. Strategy

TRIG's business model is specifically designed to take advantage of the investment opportunities arising from the decarbonisation of energy usage. The pace of the transition to a net-zero carbon future will dictate the size of the investment opportunity for TRIG. Under current plans for renewables deployment spread over the range of European countries in which TRIG invests, coupled with the expected need for the replacement of existing installations in due course, the Managers expect there to be significant investment opportunities for the Company over the long term. Notwithstanding this, TRIG recognises that risks relating to climate change could have an impact on the Company.

The table below set out a selection of key climate-related opportunities and risks as they apply to TRIG. Risks arising from climate change overlap with the Company's principal risks: energy yield, energy pricing and government / regulations. A broader description of opportunities is set out in Section 2.2 – Business Model and Strategy and risks are set out earlier in Section 2.11 – Risk and Risk Management. The table includes a qualitative assessment of the impact of climate-related opportunities and risks on:

- ▲ TRIG's investments, strategy and financial planning;
- ▲ Incorporating the expected timeframes.

Impact	Opportunities	Risks
 <p><b>Portfolio investments</b></p>	<p>In the medium term, government policy stemming from the transition to a net-zero carbon economy may present opportunities for follow-on investments in the existing portfolio such as:</p> <ul style="list-style-type: none"> <li>▲ The co-location of storage, which may enhance the asset and provide access to a new revenue stream;</li> <li>▲ Repowering existing sites to extend asset life and enhance investment performance. In France, for example, repowered sites are able to bid for new subsidies;</li> <li>▲ Expanding sites to efficiently increase investment scale whilst utilising existing site knowledge and, potentially, grid infrastructure.</li> </ul>	<p>In the near and medium term, transition risks to portfolio investments arise from unexpected changes to government policies. Increase in renewables build-out ambition without sufficient demand side action can reduce power price forecasts.</p> <p>In the medium and long term, if adverse climate change is not arrested, portfolio investments will likely be exposed to more frequent extreme weather events, increasing the risk of physical damage to on-site infrastructure and off-site transmission and distribution systems, alongside additional safety risks and operational considerations. Such events may acute, including:</p> <ul style="list-style-type: none"> <li>▲ Forest, grassland or peat fires;</li> <li>▲ Flooding; or</li> <li>▲ Storms and high speed wind gusts.</li> </ul> <p>Or chronic, including:</p> <ul style="list-style-type: none"> <li>▲ Increased temperatures such that the thermal capacity of equipment could be exceeded;</li> <li>▲ Changes to ground conditions from increased rain; or</li> <li>▲ Changes to cloud cover impacting ground-level solar irradiation.</li> </ul> <p>Risks also include potential long-term changes to weather patterns causing material increase or decrease in an asset's energy yield from that expected at the time of investment.</p> <p>Mitigation comes from portfolio diversification across geographies and technologies, to reduce the overall impact of action taken by an individual government, any local extreme weather event or single asset failure.</p>

Impact	Opportunities	Risks
 <p><b>Strategy</b></p>	<p>Government policies across Europe have shown renewable energy has a central role to play in decarbonising our energy usage. This has resulted in significant growth in markets where TRIG has an acquisition focus. In the near term, the greatest investment activity in TRIG's key markets is expected from subsidised offshore wind in the North Sea and onshore wind in France, and unsubsidised onshore wind in the UK and Nordics and solar in Iberia.</p> <p>In the medium term, the development of renewables frameworks across Europe (if they are demonstrated to be credible, stable and robust) could result in broadening TRIG's diversification to further geographies.</p> <p>In the long term, as newer storage technologies mature, investment opportunities may arise in such projects. This may include the production and storage of 'green' hydrogen and its subsequent use to generate electricity.</p>	<p>In the near and medium term, projects are likely to grow in scale, which may result in fewer opportunities by number. This means that with an increasing volume of capital looking to deploy into sustainable investment themes, renewable energy projects can be highly sought after, and investment discipline is key. "Off-market" transactions sourced by the Investment Manager, InfraRed, remain an important route to attractive opportunities.</p> <p>In the long term, as portfolios mature and subsidy periods come to an end, the power price exposure of renewable investment portfolios will naturally increase. The power price exposure of projects exposed to merchant power price is typically managed through offtake agreements or hedging instruments.</p>
 <p><b>Financial planning</b></p>	<p>In 2020, TRIG entered into a new ESG-linked revolving credit facility. This provides the opportunity to reduce the margin and commitment fees under the facility should TRIG meet certain targets, including increasing the number of homes powered by clean energy from TRIG's portfolio.</p> <p>The strength of the renewables investment theme is underpinned by both its strong ESG credentials, including the positive impact on climate change, and investors' desire for long-term sustainable income. This provides the opportunity for TRIG to continue to grow. For existing shareholders this means greater diversification through further acquisitions, increased economies of scale, and accretion through raising capital at a share price in excess of the Company's net asset value per share.</p>	<p>Increasing penetration of intermittent renewable electricity generators in the energy system risks increasing the volatility in the prevailing and forecast power price.</p> <p>In the near term, exposure is reduced through increasing the proportion of revenues with fixed power prices, achieved through acquisition of investments with subsidised revenues, fixing under offtake agreements and the use of hedging instruments.</p> <p>In the medium term, the build-out of long-term storage infrastructure, charging infrastructure for electric vehicles and grid upgrades will help provide flexibility to the energy system. This will support the power price at times when renewables generation may exceed electricity demand, thereby reducing periods of low or negative pricing.</p>

## 2.11

# Risks and Risk Management (continued)

### Impact of different climate related scenarios

TRIG's portfolio returns and potential to grow the portfolio are subject to both transition risks and physical risks.

**Transition Risks:** Risks related to the transition to a lower-carbon economy. The risks can be grouped into four categories: policy and legal risk; technological risk; market risk; and reputational risk.

**Physical Risks:** Risks associated with physical impacts from climate change that could affect carbon assets and operating companies. These impacts may include "acute" physical damage from variations in weather patterns (such as severe storms, floods, and drought) and "chronic" impacts such as sea level rise, and desertification.

The Board and the Managers have identified three key factors that will be impacted by the transition and physical risks of climate change:

- ▲ Power price forecasts, which are impacted by renewables build-out assumptions and the extent to which renewable electricity can be utilised when it is generated. This risk is most likely to manifest in a 2°C or lower scenario, where transition risks are greatest. The Investment Manager's analysis, having taken input from a leading third-party power forecaster, is set out below.
- ▲ Energy yield, which could be impacted by changes to weather patterns. Weather models are not able to forecast the impact of climate change scenarios on site-by-site weather patterns.
- ▲ Asset availability, maintenance costs and replacement costs will be impacted by changes in weather patterns that result in more severe events such as storms, floods and wildfire. This risk is most likely to manifest in a higher temperature scenario, where physical risks are greatest.

### High transition risk scenario (typically associated with a 1.5°C-2°C temperature change)

Under this scenario, we assume that policy measures are put in place that accelerate the decarbonisation of energy production, including higher than expected levels of renewables deployment, and the contribution of each country where TRIG invests to net-zero carbon is achieved by 2050. Physical risks from extreme weather events are less frequent and effective insurance coverage remains generally available.

In a high transition risk scenario:

- ▲ There is downward pressure on forecast power prices for renewables generators due to greater decarbonisation of the energy mix from that assumed in the Company's valuation power price forecasts.
- ▲ This is, in part, offset by an increase in electricity demand as transport, industry and heating move away from fossil fuels.
- ▲ An increase in carbon prices is expected; however, this is likely to be offset by lower gas prices and greater periods of time when non-emitting generation is setting the prevailing power price.

Although these scenarios are very difficult to formulate, modelling undertaken suggests a possible impact of this scenario is a c. 11% reduction in the forecast portfolio power curve. If no mitigating action is taken then there could be a potential £120m to £220m (or 5p/share to 10p/share) reduction of NAV. This impact could be reduced as a result of industry efficiencies, such as lower operating costs arising from greater competition between sub-contractors as the sector continues to scale up.

One of the challenges to achieving more renewables build-out than assumed in current power price forecasts, and therefore decarbonisation, is that as long-term power price falls, this creates a feedback loop of making fewer new projects financially viable, which in turn reduces the rollout rate and therefore reduces the downward pressure on forecast power prices. As noted in the Chairman's Statement, governments across TRIG's target markets are beginning to set out detailed policies in relation to both supply and demand for renewable electricity, which may address this feedback loop, provide support to the power price and achieve the levels of renewables rollout required for net-zero carbon by 2050.

### High physical risk scenario (typically associated with a 3°C-4°C temperature change)

This is a climate change scenario that results in temperature change of greater than 3°C, resulting in extreme weather events that could threaten the successful operation of assets within the portfolio. We assume that under this scenario, renewables build-out lags expectations and energy is not decarbonised to an extent consistent with a lower impact from climate change and that insurance for damages may become unavailable or very expensive.

Whilst current power price forecasts are not prepared on the basis of an overall temperature change, the underlying assumptions, particularly relating to renewables build-out, are consistent with a 3°C scenario.

The Operations Manager is undertaking a review of the portfolio for assets that may be at greater risk of extreme weather events such as storms, floods and wildfire. Projects at higher risk will be examined to identify the potential cost associated with these events and to mitigate their impact. We expect to provide an estimated financial impact in the 2021 Annual Report & Financial Statements.

A key mitigant to the portfolio as a whole suffering from a material event at any one asset is the portfolio's asset diversification including the geographic spread across five European countries, which helps to reduce the impact of localised weather events.

Sustainability considerations, including those relating to climate change, are integrated throughout InfraRed's investment process. Scenario and sensitivity analysis is also undertaken as part of due diligence and examined by the Investment Committee when considering investment approval.

### 3. Risk Management

Overall, as previously noted, TRIG's business model is specifically designed to take advantage of the investment opportunities arising from the decarbonisation of energy usage. Nonetheless, climate-related risks exist and are identified and discussed through the Managers' wider risk management processes. They are identified and assessed by the Managers when making new investments (throughout the deal screening and due diligence processes) and in the running of the current portfolio (asset management activities, monitoring and reporting).

Climate-related risks identified through the acquisition process are managed through the acquisition business plan and investment pricing. The appropriateness of mitigating action is considered by the Investment Committee as part of the investment process.

Representatives of RES and InfraRed sit on the board of each project company. Through this role, they ensure that climate change related risks are considered by project company management teams, reflected in project company risk registers, and appropriate mitigation plans are put in place.

Those identified in the running of the current portfolio are managed through mitigating action, where possible. Management activities are discussed by the Advisory Committee through their quarterly review of portfolio performance.

These risks are integrated into TRIG's risk management framework through the investment process and reported quarterly to the Board. The Board considers the completeness of the risks recognised and the sufficiency of controls and mitigation, identifying where it is felt further action is required.

### 4. Metrics and Targets

#### Metrics

The Company utilises a range of metrics to monitor the contribution of the portfolio to mitigating climate change. These can be found in the Section 2.3 Responsible Investment, and include the following:

- ▲ Renewable energy generation
- ▲ Tonnes of carbon emissions avoided
- ▲ Homes powered by clean energy, which impacts the margin and commitment fee paid under TRIG's ESG-linked revolving credit facility
- ▲ Proportion of portfolio sourcing electricity under renewable energy tariffs
- ▲ Number of Active Environmental Management projects

The Board and Managers consider a number of metrics that relate to climate-related opportunities and risks:

- ▲ Renewables build-out assumptions in TRIG's investment and target acquisition markets, which impacts long-term power price forecast assumptions
- ▲ Percentage of revenues with fixed power prices, which impacts the extent to which fluctuations in power price forecasts affects the portfolio valuation and forecast cash flows
- ▲ Energy yield, where deviations from expectations are examined for climate-related risk factors, including those arising from asset availability

#### Greenhouse Gas (GHG) emissions

TRIG's Scope 1 and Scope 2 greenhouse gas emissions are disclosed below. TRIG has adopted the operational control boundary approach for the measurement of energy emissions for TRIG projects, as the Directors believe this reflects the level of emissions that can be actively controlled and reduced.

In 2020, the portfolio generated 3,953GWh of electricity, including compensated curtailments (2019: 3,036GWh), which was enough renewable power for 1.1m homes and displaced 1.2m tonnes of carbon emissions.

The Board and the Managers remain committed to reducing carbon emissions where possible, and continue to focus on energy saving opportunities in the Company's activities and underlying projects where appropriate.

TRIG will provide reporting on Scope 3 emissions, and other greenhouse gases where relevant, from the 2021 Annual Report & Financial Statements.

Emissions have been calculated in accordance with the GHG Protocol Corporate Accounting and Reporting Standard. UK Government Conversion Factors have been utilised for UK investments and the latest EU RE-DISS values to calculate emissions for non UK investments.

## 2.11 Risks and Risk Management (continued)

Disclosure	Year ended 31 December 2020	Year ended 31 December 2019
Scope 1 – direct emissions (tCO <sub>2</sub> e)	0	0
Scope 2 – indirect emissions, location based (tCO <sub>2</sub> e)	1,489	1,481
<b>Total Scope 1 and 2 emissions (tCO<sub>2</sub>e)</b>	<b>1,489</b>	<b>1,481</b>
Intensity ratio (tCO <sub>2</sub> e per MWh)	0.06%	0.07%
Scope 2 – indirect emissions, market based (tCO <sub>2</sub> e)	666	646

### Targets

The Company's annual budgeting and semi-annual valuation process includes forecasts that may be influenced by the transition and physical impacts of climate change. These include expectations in respect of variables, in particular:

- ▲ Percentage of revenues with fixed power prices, which impacts the extent to which fluctuations in power price forecasts affects the portfolio valuation and forecast cash flows
- ▲ Energy yield, where deviations from expectations are examined for climate-related risk factors, including those arising from asset availability

Deviations of these variables from budgets and changes to the variables in forecasts may serve as leading indicators of changes to climate-related opportunities, risks and performance.

As noted above, further scenario analysis is underway, which may lead to further relevant metrics and targets being identified.

### Counterparty Exposures

Given the importance of state subsidies for investment in renewables, TRIG has exposure to the creditworthiness of and policy commitments by national governments and is reliant on the consistency of government policy, for example "grandfathering" within the UK whereby renewables generators continue to receive the same level of subsidy, set upon commissioning, for the duration of the incentive. In addition, each project company enters into a commercial PPA<sup>3</sup> with a utility or energy trading company to enable them to sell the electricity generated and to receive the FIT<sup>4</sup> or ROC<sup>5</sup> subsidy payments. The project companies have entered into PPA's with a range of providers. Each project company enters into a contract for the maintenance of the plant. In the case of wind, this is often with the turbine manufacturer. There are also contracts with construction companies who may be building or maintaining plant and/or have defect guarantees for past works. For both wind and solar sectors, projects may also benefit from equipment provider warranties. Failure of any of these counterparties represents a risk for the group.

The chart below provides an analysis of the exposure to PPA counterparties, equipment providers and maintenance contractors as measured against the portfolio valuation and against the number of projects in which the counterparty is involved.

There are significant exposures to counterparties, for example, Statkraft (as PPA provider), Siemens and Vestas (as turbine suppliers and maintainers) and Natural Power Services and RES (as service providers). In the event that a counterparty or guarantor enters insolvency, then there is a risk of disruption while counterparties are replaced and a risk of distribution lock-up for the assets that are project financed.

Given the Covid-19 global pandemic, and financial difficulties faced by some other turbine suppliers, there is concern around the future of turbine suppliers in the sector. Whilst TRIG has the largest exposures to Siemen and Vestas, the largest turbine suppliers in Europe, the Company does use a wide range a suppliers to help mitigate concentration risk. The fundamentals behind the industry, policies supporting wind energy globally, remain in place and we believe that although certain turbine suppliers may be facing difficulty, the risk is not systemic.

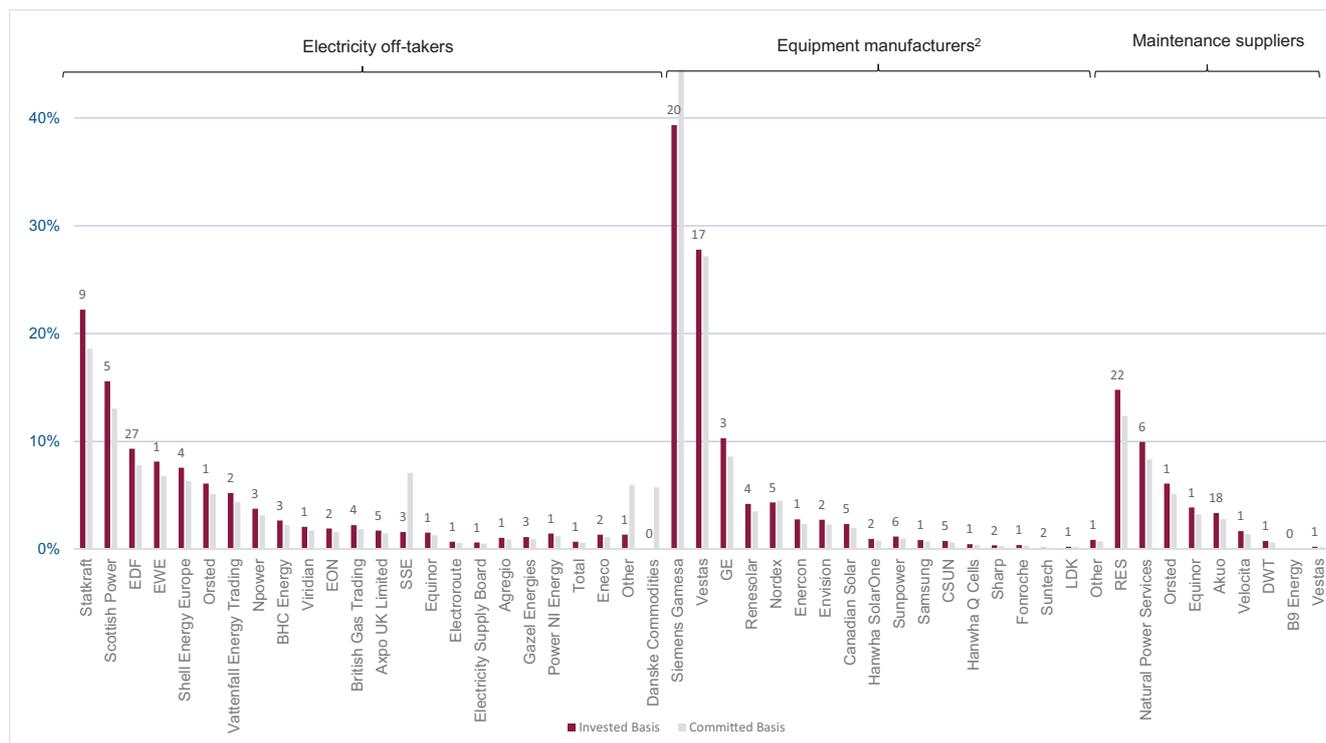
Some project companies have more than one counterparty in each category – where that is the case, the relative valuation of the associated project in the illustration below has been apportioned between counterparties.

<sup>3</sup>Power Purchase Agreement

<sup>4</sup>Feed-in Tariff

<sup>5</sup>Renewables Obligation Certificates

Illustration of the range of PPA counterparties, equipment manufacturers and maintenance suppliers as at 31 December 2020 by relative value of associated projects<sup>1</sup> and number of projects:



<sup>1</sup> By value, on an invested and committed basis, as at 31 December 2020, using the Directors' valuation. Some projects have more than one counterparty in a category, in which cases the valuation of the associated project is apportioned.

<sup>2</sup> Equipment manufacturers generally also supply maintenance services.

<sup>3</sup> Where separate from equipment manufacturers.

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## 2.12

# Stakeholders and Corporate Culture

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**Stakeholder Management:** The Board believes in the importance of conducting business responsibly. That means behaving ethically, respecting people and respecting the environment.

TRIG aims to maintain high standard of business conduct and stakeholder engagement and to ensure a positive impact on the community and environment in which it operates. This requires monitoring and consideration of its stakeholders by building strong relationships with suppliers, customers, communities and authorities among others.

TRIG's relationships with its stakeholders and its dedication to maintaining a responsible approach to investment, is essential to position TRIG well for the longer term – and is expected by its shareholders.

TRIG and its appointees work with many stakeholders in the management of the business in the following categories:-

**Shareholders & the Board:** The Board of Directors is ultimately accountable to the Shareholders for the running of the business and the making of key strategic decisions and all key appointments of service providers. The Board delegates certain activities including day-to-day investment management and operations management and works closely with all the key service providers. Shareholder interaction is regarded as a critical component of the management of TRIG and the Board works closely with the Managers, InfraRed and RES, with the Company Secretary, Aztec, and with the Company's brokers, Investec and Liberum, in order to keep abreast of the needs and concerns of shareholders. The Chairman offers to meet with major shareholders on a regular basis and many continue to benefit from the opportunity to speak with her impartially without TRIG's Managers present on a variety of matters, including governance.

**Corporate-level suppliers:** As well as the critical day-to-day oversight of the portfolio provided by InfraRed and RES, TRIG has a set of corporate providers which ensure the smooth running of the Company. In administration, Aztec provides consistent support for corporate and company secretarial activities, while Investec and Liberum act as key intermediaries between the Company and our shareholder base, working with the Managers to arrange meetings with current and prospective investors, monitoring equity market conditions and advising on capital raising activities, which have been regular given the growth of our business. TRIG benefits from the commitment and flexibility of six corporate lenders for the Company's revolving credit facility, namely Royal Bank of Scotland, National Australia Bank, ING, Sumitomo Mitsui Banking Corporation, Barclays and Santander. Carey Olsen and Norton Rose Fulbright provide corporate legal support for the business in Guernsey and London respectively and tax services are provided by KPMG. Our registrar, Link Market Services maintains the shareholder register and manages the processing of shareholder communications with our other advisers. On the public relations side TRIG receives advice and practical coordination from Maitland/AMO Strategic Advisers. TRIG also accesses a number of key data providers, including technical reports in relation to acquisitions and regular power price forecasts and commentary from several specialised providers. The Company's auditor is Deloitte. Additional valuation services are provided by independent valuers from time to time. The Company also receives a range of other services including shareholder list analysis, webhosting, design and remuneration consulting.

**Operational partners:** TRIG benefits from co-investing alongside a number of joint venture partners, some being developers and vendors, such as Equinor, Orsted, SSE and Akuo Energy and others being financial co-investment partners, for example APG and Equitix. In each case, the Managers build on the relationship with the co-investor, providing representatives to attend project board meetings to coordinate and monitor the investment, with the additional potential to share best practices.

## Illustration of principle stakeholders



**Vendors:** TRIG's reputation for reliability and efficiency in transaction management with a variety of vendor counterparties (having now transacted with 18 counterparties) helps the Company to continue to derive value in origination by accessing projects off-market (including from RES itself under the right of first offer agreement).

**Portfolio Customers:** As an energy provider, TRIG's key customers are PPA counterparties. These offtakers pay for and receive TRIG's portfolio companies' output – with revenues being payments for the renewables benefits as well as commercial power for those projects permitted to receive power market revenues.

**Portfolio Suppliers:** TRIG's key operational suppliers include Original Equipment Manufacturer's ("OEMs"), spare part O&M providers and increasingly Independent Service Providers ("ISPs"). On construction projects the key suppliers are the EPC Contractors, turbine suppliers and balance of plant contractors. Utilities also provide certain site-specific services such as meter readings. The operations teams maintain relationships with the site landowners who receive rental payments. Lenders to the project companies include many leading domestic and international banking groups, TRIG's Managers maintain discussions with key lenders as there are opportunities to refinance projects as market conditions allow and this has been done selectively within the portfolio to date.

**Local Communities:** TRIG is conscious of its role in the local communities in which its projects operate. Close consultation with local planning authorities is an important feature of renewables whether in construction, during operations or preparing for the potential repowering or dismantling of a project. Socially, TRIG seeks to provide educational events at its larger sites, while also contributing via community funds to local projects ranging from playgroups to cultural events. In 2020, TRIG allocated an additional £0.5m to help address the Covid-19 impact on the local communities where TRIG's sites are located.

## 2.12 Stakeholders and Corporate Culture (continued)

Economic activities around the sites provide additional demand for local goods and services as well as local employment opportunities for example in the maintenance of the sites and access. These are particularly valued in areas where a long-term urbanisation trend has resulted in reduction in the local rural economies.

TRIG seeks to promote best practices across the portfolio, in areas as diverse as noise monitoring, shadow flicker, ice throw, landscaping, the provision of community events and liaison with the local media.

We discuss how TRIG interacts with the local community further in Section 2.5, Sustainability.

**Other External Stakeholders:** The Company maintains a close dialogue, through its Managers, with key regulators as well as with the regulated networks, such as National Grid and the relevant network operators in the UK. At a policy level, TRIG's Managers monitor requirements and engage with key government departments and regulatory bodies. At the network level, TRIG's Managers and O&M providers communicate in several areas for example on grid outage issues, on the role of renewables assets as locally embedded suppliers of energy as well as on technical or contractual issues. In the investment company space, the Association of Investment Companies (AIC) plays a key role in shaping the influence of this growing segment of the London market and TRIG seeks to apply AIC guidelines where relevant to its business and maintains an active dialogue as one of the leading companies in its sub-sector. The Managers also keep market financial analysts apprised of TRIG's strategy, performance and outlook.

**Section 172(1) Statement:** The Company provides disclosure relevant to the requirements of Section 172(1) a)-f) throughout the Strategic Report, in line with Association of Investment Companies (AIC) guidance. Please see the table below for a reference to where this information can be found:

Section 172(1) statement area	Reference
The issues, factors and stakeholders the Directors consider relevant in complying with section 172 (1) (a) to (f) and how they have formed that opinion.	<p>During the Board's quarterly meetings, both Investment Manager and Operations Manager are required to provide updates on items that relate to section (a)-(f). The chief way this is done is through a quarterly Investment Manager and Operations Manager reports.</p> <p>The Company's relationships with suppliers, customers and contractors is a key part of the operations report, whilst items relating to shareholders, Company reputation and investment decisions are contained within the Investment Manager report.</p> <p>The Board challenges the Managers to be alert to the concerns of stakeholders and how best to address these concerns to ensure continuing positive stakeholder engagement.</p> <p>The Company's risk review framework also facilitates the identification of items relevant to the Section 172 (1) statement.</p> <p>The annual review of the Strategy by the Board encompasses the longer-term factors relating to the Company's decisions and the implications for the communities and environments in which our investments are made.</p> <p>As part of the Annual Strategic Review process, key stakeholders such as partners, suppliers, customers and local communities are also discussed. The Board's approach to engaging with these stakeholders are outlined above.</p>
(a) the likely consequences of any decision in the long-term	The Board considers the likely consequences on all stakeholders of decisions taken as part of the Annual Review process. For further information please see sections <b>2.2 Business Model and Strategy</b> and <b>2.3 Investment Approach and Policy</b>
(b) the interests of the Company's employees	The Company does not have any employees. For information on the Managers please see section <b>2.12 Stakeholders and Corporate Culture</b>
(c) the need to foster the Company's business relationships with suppliers, customers and others	Please see section <b>2.12 Stakeholders and Corporate Culture</b>
(d) the impact of the Company's operations on the community and the environment	The risk framework of the Company overseen by the Board specifically consider environmental and social factors, as detailed in section 2.11 Risks and Risk Management. Please see sections <b>2.5 Sustainability</b> and <b>2.12 Stakeholders and Corporate Culture</b> for further information.
(e) the desirability of the Company maintaining a reputation for high standards of business conduct	An example of this would be the Company's signing of an ESG-linked credit facility as explained elsewhere in this report. This facility is the first of its nature in the listed infrastructure sector and enhances the Company's reputation for high standards of business conduct. Please also see sections <b>2.5 Sustainability</b> and <b>2.12 Stakeholders and Corporate Culture</b>
(f) the need to act fairly as between members of the Company	Please see sections <b>2.5 Sustainability</b> and <b>2.12 Stakeholders and Corporate Culture</b> and <b>6 Corporate Governance Statement</b>

## Corporate Culture

The Company's approach to corporate culture, including sustainability and diversity and inclusion, includes:

- ▲ Considering that the risk appetite of the Company is consistent with the risk appetite of the Company on a regular basis;
- ▲ Embedding and improving on good practices in the day-to-day management processes – which are assessed by the Board in the course of the quarterly Board meetings as well as in a wide range of ad hoc interactions during the year;
- ▲ Ensuring both Managers and the Board maintain specific initiatives to promote diversity and inclusion;
- ▲ Promoting an appropriate culture of stewardship, responsibility, accountability and openness; and
- ▲ A focus by the Board and Managers on appropriate interaction with key stakeholders, including shareholders, lenders, regulators, vendors, co-investors and suppliers.

The Chairman, Helen Mahy, sets a strong example in maintaining an effective corporate culture, for example, by her active advocacy of equal opportunities. Outside TRIG, Helen is a member of the steering committee of the Parker Review into the Ethnic Diversity of UK boards which was published in October 2017 and updated in February 2020. In addition, she is a patron of a charity, the Social Mobility Business Partnership, she is co-chair of the Employers Social Mobility Alliance and an Equality and Human Rights Commissioner.

The Board has been at least 50% female since launch and following the appointment of Tove Feld in March 2020, three of the five Directors are female. Its members are drawn from the British Isles, Germany and Scandinavia, which are each a key market for TRIG's assets.

As TRIG has no employees beyond the non-executive Board. The Directors look through to the culture of TRIG's key service providers in annual review processes as well as on an ongoing basis. The executive management of TRIG is provided by its Managers, InfraRed and RES. Both are global businesses with broad representation across its employees reflecting the international nature of their activities.

Both Managers support equal opportunities for recruitment and when managing existing employees, regardless of age, race, gender or personal beliefs and preferences. Both Managers prioritise work force engagement and have implemented a range of initiatives to improve employee wellbeing, including fitness and mental health schemes, mentorship programs, promoting charity work and organising social activities. Both companies have HR systems in place which allow employees to raise any concerns in confidence. InfraRed and RES recognise that when their employees are engaged they will benefit from higher staff retention, better productivity and increased employee loyalty.

At InfraRed there are over 25 nationalities represented with an average age of 38 across the InfraRed business comprising over 190 professionals. In order to support diverse recruitment of candidates on merit and not on background, race or gender, InfraRed staff may undergo "unconscious bias" training and new staff are often recruited via a carefully considered process which is "name blind".

The Board interacts regularly with staff of the Managers both at senior and operational levels, in both formal and informal settings. This promotes greater openness and trust between the key individuals engaged in delivering against the Company's objectives and ensures the Managers remain fully aligned with the Company's corporate culture and approach to sustainability. The Board also engages closely throughout the year with the Company's administrator, brokers, and legal and public relations advisers to gauge the broader positioning and direction of the business.

In addition to the Board Meetings being attended by the core senior InfraRed and RES teams, other more junior members from InfraRed and RES are encouraged to join. Not only does this aid their development, but it also allows the Board to gain insight into how senior management are supported and how prepared the Managers are in relation to key person risk and long-term succession planning.

The Investment Manager, InfraRed Capital Partners, has a strong and clear set of Values – which it promotes and monitors both group-wide and at the individual level (through assessments) – focusing on the principles of Passion, Curiosity, Trust, Partnership and Fulfilment.

InfraRed also adopts and implements the Principles for Responsible Investment ("PRI") (an investor initiative in partnership with UNEP Finance Initiative and UN Global Compact) which are widely recognised and highly regarded around the world. In the annual assessment by PRI, InfraRed has achieved excellent ratings, standing well above industry standards for the last six consecutive years. The PRI can be summarised as follows:

- ▲ to showcase leadership in responsible investment;
- ▲ to incorporate sustainability issues into investment analysis and decision-making;
- ▲ to be active owners and incorporate sustainability issues into ownership policies and practices;

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## 2.12 Stakeholders and Corporate Culture (continued)

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- ▲ to seek appropriate disclosures on sustainability issues by the entities in which the investments are made;
- ▲ to promote acceptance and implementation of PRI within the investment industry; and
- ▲ to report on activities and progress towards implementing the PRI.

Culture is very important for the Operations Manager, RES, from both a business perspective and to RES people. The RES culture is what enables its strategy and what motivates its people to perform. RES's senior leadership are of the view that empowering employees and a strong safety culture is necessary to make a positive impact in the communities it works in.

RES' leadership maintains that as the organisation grows and adapts, it remains true to its culture, heritage and vision to create a future where everyone has access to affordable low carbon energy. RES' core values are most simply reflected in their values of Passion, Accountability, Collaboration and Excellence.

RES supervises a range of activities at a corporate level, to support staff in their own volunteering and charitable fundraising endeavours. At a portfolio level, activities are designed to enhance the interaction with the local communities as well as to make a difference to the amenities available in often remote locations where TRIG's projects are sited.

### Anti-Bribery and Corruption

Although TRIG has no employees, TRIG is committed to respecting human rights in its broader relationships.

TRIG does not tolerate corruption, fraud, the receiving of bribes or breaches in human rights. Both InfraRed and RES have anti-corruption and bribery policies in place in order to maintain high standards of business integrity, a commitment to truth and fair dealing and a commitment to complying with all applicable laws and regulations.

Both Managers have training for anti-bribery and corruption which all employees are required to complete annually.

All counterparties undergo a process to mitigate against bribery and corruption. When InfraRed completes acquisitions on behalf of TRIG, there is vendor due diligence and all sales and purchase agreements are required to have anti bribery and corruption protection clauses.

### Disclosure

On the basis of the Managers' recommendations, the Directors have considered the existing sustainability and corporate culture policies relative to good industry practice as applicable to an infrastructure investment company and believe them to be current and appropriate.

The Board remains committed to high standards of corporate governance and keeps the Company's practices under review with respect to current best practice. Further details of how the Company complies with the various corporate governance standards are set out in the section on Corporate Governance and Regulatory Matters.

The Board wishes to be at the forefront of disclosure and reporting of the Company's performance and strategic intentions. The Board believes this is achieved by the communications as follows:

- ▲ annual report and accounts;
- ▲ interim statement and accounts;
- ▲ detailed presentations to accompany the results;
- ▲ announcements of all material acquisitions; and
- ▲ meetings with shareholders held by the Investment Manager and the Operations Manager.

TRIG is a supporter of the Task Force on Climate-related Financial Disclosures ("TCFD"). Disclosure aligned to TCFD guidance in consistent with the Company's approach to promoting best practice disclosure. Climate change is a live topic and expertise on the subject continues to evolve. Section 2.11 Risk and Risk Management covers TRIG's approach to governance and risk management around climate change scenario analysis.

The Company's website ([www.TRIG-Ltd.com](http://www.TRIG-Ltd.com)) which includes the Company's prospectuses, financial disclosures and other announcements since launch provides further information on TRIG and its investments.

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Disclosure of key sensitivities and risks has been developed by the Board working with the Managers. The level and type of disclosure has been developed and refined in order to assist in a full and fair analysis of the Company and its investments.

This Strategic Report is approved by the Board of Directors of The Renewables Infrastructure Group Limited.



16 February 2021

*Registered Office:*

East Wing, Trafalgar Court, Les Banques, St Peter Port, Guernsey GY1 3PP



Turbine erection at Solwaybank, Scotland

# 03

## Board of Directors

## 3.0

# Board of Directors

Members of TRIG's Board of Directors, all of whom are non-executive and independent of the Managers, are listed below.



**Helen Mahy CBE**  
Chairman

Appointed 14 June 2013, Helen is an experienced chairman and non-executive Director. In addition to being Chairman of the Company, Helen serves as a non-executive Director for SSE plc and is an Equality and Human Rights Commissioner as well as co-chair of the Employers Social Mobility Alliance. Previous Directorships include SVG Capital plc, Stagecoach Group plc, Aga Rangemaster Group plc, Primary Health Properties plc, Bonheur ASA and she was also Chairman of MedicX Fund Ltd. Helen was Group Company Secretary and General Counsel of National Grid plc and was a member of its Executive Committee from September 2003 to January 2013 when she retired from National Grid plc. Helen qualified as a barrister and was an Associate of the Chartered Insurance Institute. In 2015 she was awarded a CBE for services to business, particularly relating to diversity in the workplace. Helen is a resident of the UK.



**Shelagh Mason**  
Director and Senior  
Independent Director

Appointed 14 June 2013, Shelagh is an English property solicitor. She was Senior Partner of Spicer and Partners Guernsey LLP until November 2014 and retired at the end of October 2020 as a consultant with Collas Crill LLP, specialising in English commercial property. She is also non-executive Chairman of the Channel Islands Property Fund Limited which is listed on the The International Stock Exchange Authority Limited and Chairman of Riverside Capital PCC, recently appointed to the Board of Skipton International Limited. Shelagh is also on the Board of Starwood European Real Estate Finance Limited and Ruffer Investment Company, both London listed. Previously Shelagh was a member of the board of Directors of Standard Life Investments Property Income Trust, a property fund listed on the London Stock Exchange for 10 years until December 2014. She retired from the board of MedicX Fund Limited, a main market listed investment company investing in primary healthcare facilities in 2017 after 10 years on the board. She is a past Chairman of the Guernsey Branch of the Institute of Directors and a member of the Chamber of Commerce, the Guernsey International Legal Association and she also holds the IOD Company Direction Certificate and Diploma with distinction. Shelagh is a resident of Guernsey.



**Jon Bridel**  
Director and Audit  
Committee Chair

Appointed 14 June 2013, Jon currently serves across various listed and unlisted companies as a Director or non-executive Chairman. These include Sequoia Economic Infrastructure Income Fund Limited and SME Credit Realisation Fund Limited, as well as DP Aircraft I Limited and Fair Oaks Income Limited which are listed on the Specialist Fund Segment. Jon previously worked as Managing Director of Royal Bank of Canada's investment businesses in the Channel Islands and in senior management positions in the British Isles and Australia in banking, specialising in corporate finance and commercial credit and in private multi-national businesses as Chief Financial Officer. Graduating from the University of Durham with a degree of Master of Business Administration in 1988, Jon also holds qualifications from the Institute of Chartered Accountants in England and Wales where he is a Fellow, the Australian Institute of Company Directors and is a Chartered Marketer. Jon is a Member of the Chartered Institute of Marketing, a Chartered Director and Fellow of the Institute of Directors and a Chartered Fellow of the Chartered Institute for Securities and Investment. Jon is a resident of Guernsey.



**Klaus Hammer**  
Director and Management  
Engagement Committee Chair

Appointed 1 March 2014, Klaus is a graduate of the University of Hamburg and gained an MBA at IMD Lausanne. He was previously Chief Operating Officer of the global combined-cycle gas turbine power plant business of EON, and also served on a variety of boards including EON Värmekraft Sverige AB, Horizon Nuclear Power Ltd. and the UK Association of Electricity Producers. Prior to E.ON, he joined in 2005, he spent 20 years with Royal Dutch Shell in a variety of roles in both Europe and Africa. Among his other recent roles, he was a public member of Network Rail until mid-2014. Klaus also advises investors in energy-related businesses. In 2018, he supported the setting-up of a major defence contractor on an interim basis as Executive Finance Director in Australia. Klaus is a resident of Germany.



**Tove Feld**  
Director

Appointed 1 March 2020. Tove is a Danish national and has more than 25 years' experience in the renewables sector, with a focus on offshore wind. Her previous roles include the Chief Technical Officer at DONG Energy Wind Power (now Orsted) where she had a prominent role in preparing the company for IPO, as well Head of Engineering Solutions for Offshore Wind at Siemens Wind Power. Ms Feld also currently serves on the Board of Representatives of the Danish Technical University, and the Boards of FORCE Technology, a leading technological service company, and CEKO Sensors ApS, an industrial monitoring and optimisation sensor technology business. Ms Feld has a Ph.D from Aalborg University (Denmark) and Executive MBA from IMD (Switzerland). Tove is a resident of Denmark.



Meikle Carewe, Scotland



# 04

## Statement of Directors' Responsibilities

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# 4.0

## Statement of Directors' Responsibilities

The Directors are responsible for preparing the Directors' Report and the financial statements in accordance with applicable law and regulations. The Companies (Guernsey) Law, 2008, as amended, requires the Directors to prepare financial statements for each financial year. Under that law they have elected to prepare the financial statements in accordance with International Financial Reporting Standards (IFRS) as adopted by the EU and Article 4 of the IAS Regulation and applicable law.

Under company law the Directors must not approve the accounts unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, International Accounting Standard 1 requires that Directors:

- ▲ Properly select and apply accounting policies;
- ▲ Present information, including accounting policies, in a manner that provides relevant, reliable, comparable and understandable information;
- ▲ Provide additional disclosures when compliance with the specific requirements in IFRSs are insufficient to enable users to understand the impact of particular transactions, other events and conditions on the entity's financial position and financial performance; and
- ▲ Make an assessment of the company's ability to continue as a going concern.

The Directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies (Guernsey) Law, 2008. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Under applicable law and regulations, the Directors are also responsible for preparing a Directors' Report and Corporate Governance Statement. The Directors are responsible for the maintenance and integrity of the corporate and financial information included on the Company's website. Legislation in Guernsey and the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

### Directors' responsibility statement

We confirm that to the best of our knowledge:

- ▲ The financial statements, prepared in accordance with International Financial Reporting Standards, give a true and fair view of the assets, liabilities, financial position and profit or loss of the Company;
- ▲ The Chairman's Statement, Strategic Report and Report of the Directors include a fair review of the development and performance of the business and the position of the Company and Group taken as a whole together with a description of the principal risks and uncertainties that it faces; and
- ▲ The annual report and financial statements when taken as a whole is fair, balanced and understandable and provides the information necessary for shareholders to assess the Company's position, performance, business model and strategy.

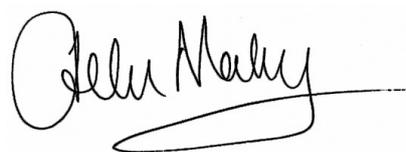
### Disclosure of information to the Auditor

The Directors who held office at the date of approval of this Directors' report confirm that, so far as they are each aware, there is no relevant audit information of which the Company's auditor is unaware and that each Director has taken all the steps that he or she ought to have taken as a Director to make himself or herself aware of any relevant audit information and to establish that the Company's auditor is aware of that information.

### Auditor

Deloitte LLP have expressed their willingness to continue in office as auditor and a resolution proposing their re-appointment will be submitted at the Annual General Meeting.

On behalf of the Board of Directors of The Renewables Infrastructure Group Limited



16 February 2021

*Registered Office:*

East Wing, Trafalgar Court, Les Banques, St Peter Port, Guernsey, Channel Islands, GY1 3PP



TRIG Board at Cuxac Cabardès, France, in 2019



Rosières, France



# 05

## Report of the Directors

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# 5.0

## Report of the Directors

The Directors present their report and accounts of the Company for the year to 31 December 2020.

### Principal Activity

The Company is a closed-ended Guernsey incorporated investment company, investing in and managing a portfolio of investments in renewable energy infrastructure project companies. Its shares have a premium listing on the Official List of the UK Listing Authority and are traded on the main market for listed securities of the London Stock Exchange.

### Results and Distributions

The results for the year are summarised in the Operational and Financial Review and Valuation of the Portfolio section of the Strategic Report (Sections 2.7 and 2.8) and set out in detail in the audited financial statements.

### Distributions and Share Capital

The Company has declared four quarterly interim dividends for the year ended 31 December 2020 for an aggregate annual dividend of 6.76p (2019: 6.64p) per share as follows:

- ▲ 1.69p per share was declared on 6 May 2020, to shareholders on the register as at 14 May 2020, paid on 30 June 2020,

- ▲ 1.69p per share was declared on 3 August 2020, to shareholders on the register as at 13 August 2020, paid on 30 September 2020,

- ▲ 1.69p per share paid on 5 November 2020, to shareholders on the register as at 12 November 2020, paid on 31 December 2020, and

- ▲ 1.69p share was declared on 4 February 2021, to shareholders on the register on 11 February 2021, to be paid on 31 March 2021.

The Company had one class of share capital, Ordinary Shares, in issue as at 31 December 2020.

### Shares in Issue

Ordinary Shares in issue have increased during the year from 1,636,563,717 to 1,903,402,338 as a result of further share issues, issues of shares to the Managers in lieu of fees pursuant to the Investment Management Agreement (in relation to InfraRed Capital Partners Limited) and the Operations Management Agreement (in relation to Renewable Energy Systems Limited) and take up of scrip shares in lieu of dividends.

Date	Description	New Ordinary Shares Issued	Number of Shares in Issue
31 December 2019	Opening Position	–	1,636,563,717
31 March 2020	Issue of shares to the Managers in lieu of fees relating H2 2019	889,550	1,637,453,267
21 May 2020	Share issue	100,000,000	1,737,453,267
30 June 2020	Issue of scrip dividend shares in lieu of 2020 1st (Q1) interim dividend	977,776	1,738,431,043
30 September 2020	Issue of scrip dividend shares in lieu of 2020 2nd (Q2) interim dividend	2,601,332	1,741,032,375
30 September 2020	Issue of shares to the Managers in lieu of fees relating to H1 2020	893,480	1,741,925,855
15 December 2020	Share issue	160,000,000	1,901,925,855
31 December 2020	Issue of scrip dividend shares in lieu of 2020 3rd (Q3) interim dividend	1,476,483	1,903,402,338
31 December 2020	Closing Position	–	1,903,402,338

### Share Issues in the Year

Over 2020, the Company issued 260m shares over two tap equity issues (excluding the issuance of Managers' shares and scrip issues). These issues raised gross proceeds of £320m at a premium to NAV.

These issues took place in May and December. The May fundraise resulted in the issue of 100m shares at 120.0p each. The December fundraise resulted in the issue of 160m shares at 125.0p each.

The net proceeds of these raisings have been used to acquire assets over the year for the TRIG portfolio and to pay down the Company's revolving credit facility. At the 31 December 2020, the Company's acquisition facility was £40m drawn.

### Shares Issued to the Managers

The Managers are paid 20% of their annual management fee (up to an adjusted portfolio value of £1bn) and advisory fees in shares. In relation to this, 889,550 shares were issued in March 2020 (578,208 to the Investment Manager and 311,343 to the Operations Manager) relating to fees for the second six months of 2019. A further 893,480 shares were issued in September 2020 (580,762 to the Investment Manager and 312,718 to the Operations Manager) relating to fees for the first 6 months of 2020. Shares in lieu of fees relating to the second six months of 2020 (expected to be 885,012 shares in total – comprised of 575,258 to the Investment Manager and 309,754 to the Operations Manager) are to be issued in March 2021. (See Note 18 to the financial statements for further detail).

For the calculation of Net Asset Value ("NAV") per share as at 31 December 2020, the shares earned by the Managers but

not yet issued at that date have been included in the number of shares meaning that the Net Assets are divided by 1,904,287,350 shares to arrive at the NAV per share.

For the calculation of Earnings per Share (“EPS”), the shares earned by the Managers but not yet issued have been included in the calculation of the weighted average number of shares based upon them being issued at the end of the quarter in which the management fees were earned. The resulting weighted average shares in issue used to calculate EPS is 1,711,999,406.

In addition, senior representatives and connected individuals of the Managers hold approximately two million shares.

As a result of the share issues during the year and the expected issuance to the Managers in March 2021, the number of shares in the Company held by the Investment Manager is expected to be 2,359,503 and the number of shares held by the Operations Manager is expected to be 1,240,080.

### Scrip Shares

An annual ordinary resolution to authorise the Directors to offer the shareholders the right to receive further Ordinary Shares (“Scrip Shares”) instead of cash in respect of all or part of any dividend that may be declared will be proposed at the forthcoming Annual General Meeting in 2021.

The Board believes that it would be in the general interest of shareholders, who may be able to treat distributions of Scrip Shares as capital for tax purposes or who may otherwise wish to roll over their dividend entitlement into further investment in the Company, to have the option of electing to receive part or all of their dividends in the form of Scrip Shares. Shareholders who elect to take Scrip Shares instead of receiving cash dividends will increase their holdings without incurring dealing costs or stamp duty. The Company benefits from the retention of cash for further investment which would otherwise be paid out as dividend.

The scrip dividend alternative was offered to shareholders in relation to the interim dividends declared for the year ended 31 December 2020, other than the 31 March 2020 dividend relating to the final quarter of 2019 which was cancelled on basis that the market volatility and movements in the Company’s share at the time due to the impact on markets of the Covid-19 pandemic could have resulted in the Reference Price being materially in excess of the prevailing market price. This dividend was paid as cash. A scrip alternative will again be offered to shareholders for the dividend to be paid on 30 March 2021 relating to the final quarter of 2020 and a scrip dividend circular will be published separately in May 2021 with details of the scrip dividend alternative for 2021. The Scrip Shares issued do not have any entitlement to the dividends paid in the same month and declared in the month before they are issued. The average take-up of scrip dividends over the year was 8.3%, and relates to the three quarters of the year where scrip dividends were available.

### Guernsey regulatory environment

As a Guernsey-registered closed-ended investment company, TRIG is subject to certain ongoing obligations to the Guernsey Financial Services Commission.

### Directors

The Directors who held office during the year to 31 December 2020 were:

Helen Mahy CBE  
Jon Bridel  
Shelagh Mason  
Klaus Hammer  
Tove Feld (appointed 1 March 2020)

Biographical details of each of the Directors are shown in Section 3.

### Investment Manager

InfraRed Capital Partners Limited (the “Investment Manager” or “InfraRed”) acts as Investment Manager to the Group. A summary of the contract between the Company, its subsidiaries and InfraRed in respect of services provided is set out in Note 18 to the accounts.

### Operations Manager

Renewable Energy Systems Limited (the “Operations Manager” or “RES”) acts as Operations Manager to the Group. A summary of the contract between the Company, its subsidiaries and RES in respect of services provided is set out in Note 18 to the accounts.

Further details of the Managers are provided in Section 2.2 of the Strategic Report.

### Broker, Administrator and Company Secretary

The Company’s joint brokers during the year to 31 December 2020 were Investec Bank PLC and Liberum Capital Limited.

The Company’s Administrator during the year to 31 December 2020 is Aztec Financial Services (Guernsey) Limited.

### Substantial Interests in Share Capital

As at 16 February 2021, the Company has received notification in accordance with the Financial Conduct Authority’s Disclosure and Transparency Rule 5 of the following interests in 5% or more of the Company’s Ordinary Shares to which voting rights are attached:

	Number of Ordinary Shares Held	Percentage Held
Newton Investment Management Ltd	153,727,491	8.08
Rathbone Investment Management Ltd	123,694,606	6.50
M&G Investment Management Ltd	113,684,892	5.97
Investec Wealth & Investment	99,352,684	5.22

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## Report of the Directors (continued)

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### Donations

The Company made no political donations during the year or the preceding year.

### Payment of Suppliers

It is the policy of the Company to settle all suppliers in accordance with the terms and conditions of the relevant market in which it operates. Although no specific code or standard is followed, suppliers of goods and services are generally paid within 30 days of the date of any invoice. The Company has no trade creditors.

### Criminal Finances Act

The Board of The Renewable Infrastructure Company Limited has a zero-tolerance commitment to preventing persons associated with it from engaging in criminal facilitation of tax evasion. The Board has satisfied itself in relation to its key service providers that they have reasonable provisions in place to prevent the criminal facilitation of tax evasion by their own associated persons and will not work with service providers who do not demonstrate the same zero tolerance commitment to preventing persons associated with it from engaging in criminal facilitation of tax evasion.

### Going Concern

The Group's business activities, together with the factors likely to affect its future development, performance and position are set out in the Strategic Report. The financial position of the Group, its cash flows, liquidity position and borrowing facilities are described in Section 2.9, Analysis of Financial Results of the Strategic Report. In addition, Notes 1 to 4 to the financial statements include the Group's objectives, policies and processes for managing its capital; its financial risk management objectives; details of its financial instruments and hedging activities; and its exposures to credit risk and liquidity risk.

The Group has the necessary financial resources to meet its obligations. The Group benefits from a range of long-term contracts with various major UK and European utilities and well-established suppliers across a range of infrastructure projects. In addition, it maintains a working capital component of £30m as part of its revolving credit facility (recently increased from £340m to £500m and limited to 30% of Portfolio Value)<sup>1</sup>. The Group's project-level financing is non-recourse to the Company and is limited to 50% of Gross Portfolio Value. As a consequence, the Directors believe that the Group is well placed to manage its business risks successfully.

Following the financial period the company exchanged contracts to acquire an equity interest of 17.5% in Beatrice offshore wind farm and also exchanged contracts to acquire the Grönhult onshore wind farm which is in construction. The Company has sufficient headroom in its revolving credit facility to finance these transactions.

The directors do not believe that there is a significant risk to the business as a result of the Covid-19 pandemic but will continue to monitor any future developments.

The Directors have a reasonable expectation that the Group has adequate resources to continue in operational existence for a period of at least 12 months from the date of these financial statements. Thus they adopt the going concern basis of accounting in preparing the annual financial statements.

This conclusion is based on a review of the Company's cash flow projections including reasonably expected downside sensitivities together with cash and committed borrowing facilities available to it.

### Viability Statement

The Directors have assessed the viability of the Group over a five-year period to December 2025.

The Directors have determined that the five-year period to December 2025 is an appropriate period over which to provide this viability statement as this period accords with the Group's business planning exercises.

In making this statement the Directors have considered the resilience of the Group, which includes the sustainability of its business model and strategy, taking account of its current position, the principal risks facing the business (being the level of electricity production, the level of future energy prices and continued government support for renewable subsidy payments), in severe but plausible downside scenarios typically focussed on negative changes to the level of electricity production and future energy prices, and the effectiveness of any mitigating actions. Scenarios can be built up from the key sensitivities of the portfolio valuation, which are presented in Section 2.8 (Valuation of the Portfolio).

As explained in the Chairman's Statement and in Section 2.11 (Risks and Risk Management), the Directors do not consider the risks to the Company from Brexit, Covid-19 or Climate Change to significantly affect the principal risks set out in Section 2.11 (Risks and Risk Management).

As part of being a self-managed Alternative Investment Fund, the Directors, together with the Managers, rigorously assess the risks facing the Group and consider sensitivity analysis against the principal risks identified.

The Company's risk management processes (described in Section 2.11 (Risks and Risk Management)) consider the key risks during this five-year period and beyond. These include risks relating to sustainability, including those arising from environmental, social and governance ("ESG") matters. An input to the risk management process is a key element of InfraRed's investment process, in which sustainability and ESG considerations are fully integrated both before projects are acquired and whilst under TRIG's ownership, and RES's

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<sup>1</sup> Please refer to Note 2.b. Going Concern for further details of the Company's leverage at the end of the year.

approach to asset management (both described in Section 2.5 (Sustainability)).

Climate change related risks are set out in line with the recommendations of the Task Force for Climate-related Financial Disclosures (“TCFD”) in Section 2.11 (Risks and Risk Management) and the consideration of these are integrated into the investment process, as described in Section 2.5 (Sustainability), and can be mapped over to the portfolio valuation sensitivity analysis, presented in Section 2.8 (Valuation of the Portfolio).

A key climate change transition risk is the impact of greater penetration of intermittent renewable electricity generators in the energy system lowering the forecast power price and increasing its day-to-day volatility. Exposure to this risk is reduced through:

- ▲ Factoring renewables build out assumptions into the forecast wholesale and captured power price assumptions; and
- ▲ Increasing the proportion of revenues with fixed power prices, achieved through acquisition of investments with subsidised revenues, fixing under offtake agreements and the use of hedging instruments.

TRIG is the owner of a portfolio of project companies whose underlying assets are predominately fully constructed and operating renewable electricity generating facilities. As a result, TRIG benefits from predictable long term cash flows and a set of risks that can be identified and assessed. The projects are each supported by detailed financial models. The Directors believe that the diversification within the portfolio of projects helps to withstand and mitigate for the risks it is most likely to meet.

The Investment Manager prepares and the Directors review summary five-year cash flow projections each year as part of business planning and dividend approval processes. The projections consider cash balances, key covenants and limits, dividend cover, investment policy compliance and other key financial indicators over the period. Sensitivity analysis considers the potential impact of the Group’s principal risks actually occurring (individually, and together). These projections are based on the Managers’ expectations of future asset performance, income and costs, and are consistent with the methodology applied to provide the valuation of the investments. The Directors review significant changes to the Company’s cash projections each quarter with the Managers as part of the quarterly Board meetings. The viability assessment assumes continued government support for existing subsidy arrangements for the projects within the portfolio that are spread across five jurisdictions (UK, Ireland, Sweden, Germany and France). Where governments change subsidy arrangements applying to renewables projects these changes are expected to apply only to projects not yet operating.

The Directors believe that whilst the risk to the value of the Company’s investments, its ability to operate its projects and

generate revenue presented by the ongoing Covid-19 pandemic remains significant, there has been minor disruption to the business to date and the risk mitigating activities have served to reduce the impact and highlight the Company’s resilience. Throughout, the health, safety and welfare of the workforce of our Managers and supply chain has remained paramount. Covid-aware practices were quickly implemented as the pandemic took hold. Operationally, this meant we maintained, and expect to continue, our strong record of a low accident frequency rate and good asset availability. Further detail on the risk factors arising from the Covid-19 pandemic and the key mitigants is set out in Section 2.11 (Risks and Risk Management).

The Directors continue to work with the Managers to ensure that the portfolio of investments is able to operate as effectively as possible. The Managers have performed downside risk scenario planning encompassing a range of potential outcomes and these demonstrate that whilst profitability may be adversely affected, the Company and its investments are expected to remain viable.

Based on this review, the Directors confirm that they have a reasonable expectation that the Company will be able to continue in operation and meet its liabilities as they fall due over the period to December 2025.

### Internal Controls Review

Taking into account the information on emerging and principal risks and uncertainties provided in Section 2.11 of the Strategic Report and the ongoing work of the Audit Committee in monitoring the risk management and internal control systems on behalf of the Board (see Section 8, the Audit Committee Report), the Directors:

- ▲ are satisfied that they have carried out a robust assessment of the Company’s emerging and principal risks facing the company, including those that would threaten its business model, future performance, solvency or liquidity;
- ▲ are satisfied the Company has adequate safeguards and procedures in place to continue during the Covid-19 pandemic and can continue to function effectively; and
- ▲ have reviewed the effectiveness of the risk management and internal control systems and no significant failings were identified.

The internal controls review covers material controls including financial, operational and compliance controls.

To enable the Directors to provide this statement in relation to risks and controls the Directors have worked with the Managers to:

- ▲ review the Company’s risk matrix each quarter;
- ▲ consider each Manager’s compliance with their own internal controls each quarter;

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## 5.0

# Report of the Directors (continued)

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- ▲ to receive presentations from each Manager on the effectiveness of these controls and their internal controls environment;
- ▲ consider the Company's risk appetite, agree this with the Managers and document this;
- ▲ assess the impact Covid-19 has had on the Company; and
- ▲ consider the risk culture of the Company and within the Managers and confirm these are appropriate and expected to support the sustainability of the company and consistent with the risk appetite

### Share repurchases

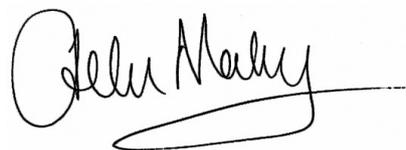
No shares have been bought back in the period. The latest authority for the Company to make market purchases of Ordinary Shares was granted to the Directors on 6 May 2020 and expires on the date of the next Annual General Meeting. The Directors are proposing that their authority to buy back shares be renewed at the forthcoming Annual General Meeting.

### Treasury Shares

Section 315 of the Companies (Guernsey) Law, 2008 allows companies to hold shares acquired by market purchase as treasury shares, rather than having to cancel them. Up to 14.99% of the number of shares in issue at the date of the last AGM (6 May 2020) may be held in treasury and may be subsequently cancelled or sold for cash in the market. This gives the Company the ability to reissue shares quickly and cost efficiently, thereby improving liquidity and providing the Company with additional flexibility in the management of its capital base.

There are currently no shares held in treasury. The Board would only authorise the sale of shares from treasury at prices at or above the prevailing net asset value per share (plus costs of the relevant sale). If such a measure were to be implemented, this would result in a positive overall effect on the Company's net asset value. In the interests of all shareholders, the Board will keep the matter of treasury shares under review.

On behalf of the Board of Directors of The Renewables Infrastructure Group Limited



16 February 2021

*Registered Office:*  
East Wing, Trafalgar Court, Les Banques,  
St Peter Port, Guernsey, Channel Islands, GY1 3PP



Merkur, Germany



Gode offshore wind farm, Germany



# 06

## Corporate Governance Statement

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# 6.0

## Corporate Governance Statement

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### Introduction

The Board recognises the importance of a strong corporate governance culture that meets the listing requirements. The Board has put in place a framework for corporate governance which it believes is appropriate for an investment company in line with the best practices in relation to matters affecting shareholders, communities, regulators and other stakeholders of the Company. With a range of relevant skills and experience, all Directors contribute to the Board discussions and debates on corporate governance. In particular, the Board believes in providing as much transparency for investors as is reasonably possible to ensure investors can clearly understand the prospects of the business and enhance liquidity of its shares while also preserving an appropriate level of commercial confidentiality.

### AIFM Directive

The Alternative Investment Fund Managers Directive seeks to regulate alternative investment fund managers (in this paragraph, "AIFM") and imposes obligations on managers who manage alternative investment funds (in this paragraph, "AIF") in the EU or who market shares in such funds to EU investors. The Company is categorised as a self-managed Non-EEA AIF for the purposes of the AIFM Directive. In order to maintain compliance with the AIFM Directive, the Company needs to comply with various organisational, operational and transparency obligations.

The Board of TRIG has considered the Principles and Provisions of the AIC Code of Corporate Governance (AIC Code). The AIC Code addresses the Principles and Provisions set out in the UK Corporate Governance Code (the UK Code), as well as setting out additional Provisions on issues that are of specific relevance to investment companies. The Board considers that reporting against the Principles and Provisions of the AIC Code, which has been endorsed by the Financial Reporting Council and the Guernsey Financial Services Commission, provides more relevant information to shareholders. The company has complied with the Provisions and applied the Principles of the AIC Code. The AIC Code is available on the AIC website ([www.theaic.co.uk](http://www.theaic.co.uk)). It includes an explanation of how the AIC Code adapts the Principles and Provisions set out in the UK Code to make them relevant for investment companies.

### Guernsey Regulatory Environment

The Guernsey Financial Services Commission (the "Commission") issued a Finance Sector Code of Corporate Governance. The Code comprises Principles and Guidance, and provides a formal expression of good corporate practice against which shareholders, boards and the Commission can better assess the governance exercised over companies in Guernsey's finance sector.

The Commission recognises that the different nature, scale and complexity of specific businesses will lead to differing approaches to meeting the Code. Companies which report against the UK Corporate Governance Code or the AIC Code are also deemed to meet this code. The Directors have determined that the Company

will continue as a Guernsey-registered closed-ended investment company.

### Non-Mainstream Pooled Investments

On 1 January 2014, certain changes to the FCA rules relating to restrictions on the retail distribution of unregulated collective investment schemes and close substitutes came into effect.

As announced by the Company on 7 January 2014, following the receipt of legal advice the Board confirms that it conducts the Company's affairs, and intends to continue to conduct the Company's affairs, such that the Company would qualify for approval as an investment trust if it were resident in the United Kingdom. It is the Board's intention that the Company will continue to conduct its affairs in such a manner and that Independent Financial Advisers should therefore be able to recommend its Ordinary Shares to ordinary retail investors in accordance with the FCA's rules relating to non-mainstream investment products.

### The Board

The Board consists of five non-executive Directors. In accordance with Provision 10 of the AIC Code all of the non-executives are independent of the Investment Manager. The Chairman, Helen Mahy, met the independence criteria of the AIC Code Provision 11 upon appointment and has continued to meet this condition throughout her term of service. Although not a requirement of the AIC Code, in accordance with guidance in Provision 11, the Board has a Senior Independent Director, Shelagh Mason, who was appointed as Senior Independent Director in 2013. Being non-executive Directors, none of the Directors has a service contract with the Company.

The Articles of Incorporation provide that each of the Directors shall retire at each annual general meeting in accordance with Provision 23 of the AIC Code. All five Directors intend to retire and offer themselves for re-election at the forthcoming Annual General Meeting on 5 May 2021.

The Board believes that the balance of skills, gender, experience ethnicity, and knowledge of the current Board provides for a sound base from which the interests of investors will be served to a high standard. Following the growth of the Company in recent years and as those Directors nearing their ninth anniversary of appointment retire, the Board has an active succession plan and expect to appoint new Directors over the next 2 years. The number of Directors may increase to 7 for some periods in order to aid succession planning and to ensure an orderly transition. In light of this, the Board will in 2021 initiate the recruitment of further non-executive Directors. The Board has chosen to adopt a definitive policy with quantitative targets for Board diversity. The Company aspires to equal representation of men and women on the Board and from 1 March 2014 this was achieved, with the Board now 60% female.

The Board appoints all directors on merit. When the Nominations Committee considers Board succession planning and

recommends appointments to the Board, it takes into account a variety of factors. Knowledge, experience, skills, personal qualities, residency and governance credentials play an important part. Consideration is also given to the gender, ethnicity, colour, national origin, sexual orientation, age, religion and disability of individuals. The Nominations Committee recognises that a diverse Board enhances its performance. The Nominations Committee is also cognisant of the role it can play in promoting social mobility. In making recommendations to the Board the Nominations Committee will also seek to follow the recommendations of the Hampton Alexander and Parker Reviews.

The Board recommends the re-election of each Director and supporting biographies are disclosed in Section 3 of this annual report.

The Board is scheduled to meet at least four times a year and between these formal meetings there is regular contact with the Investment Manager and Operations Manager, the Secretary and the Company's Joint Brokers. The Directors are kept fully informed of investment and financial controls, and other matters that are relevant to the business of the Company that should be brought to the attention of the Directors. The Directors also have access, where necessary in the furtherance of their duties, to independent professional advice at the expense of the Company.

The attendance record of Directors for the period to 31 December 2020 is set out below:

	Quarterly Board meetings	Audit Committee	Management Engagement Committee	Remuneration Committee	Nomination Committee	Market Disclosure Committee
Number of meetings	4	4	3	4	4	4
Meetings Attended:						
H Mahy	4	N/A*	3	4	4	2
J Bridel	4	4	3	4	4	4
S Mason	4	4	3	4	4	4
K Hammer	4	4	3	4	4	4
T Feld	3	3	3	3	3	3

\*Helen Mahy is not a member of the Audit Committee and attends at the invitation of the Committee and Tove Feld only joined in March 2020 after the first Board meeting in 2020.

During the period a further 19 ad hoc Board/Committee meetings were held in Guernsey to deal with matters substantially of an administrative nature and these were attended by those Directors available.

The Board considers agenda items laid out in the notice and agenda of meeting which are circulated to the Board in advance of the meeting as part of the Board papers. Directors may request any agenda items to be added that they consider appropriate for Board discussion. Each Director is required to inform the Board of any potential or actual conflicts of interest prior to Board discussion.

The Board constantly considers the Company's strategy with regard to market conditions and feedback from shareholders received directly or from the Managers. The investment strategy is reviewed regularly with the Investment Manager. Board meetings include a review of investment performance and associated matters such as health and safety, marketing/investor relations, risk management, gearing, general administration and compliance, peer group information and industry issues.

The Board and the governance arrangements continued to operate effectively during 2020 despite restrictions preventing face to face meetings for much of the year. The Board and

Managers and other service providers were able to utilise digital tools to conduct virtual board meetings and other ad-hoc meetings.

#### Performance Evaluation

The Board evaluates its performance and considers the tenure and independence of each Director on an annual basis. The annual evaluation for the period ended 31 December 2020 has been completed by the Chairman and took the form of a questionnaire completed by all of the Directors and additionally by the Managers and the Company Secretary, including one to one interviews with each Director holding office as at 31 December 2020. The questionnaire covered Board effectiveness including areas such as inclusion and diversity in accordance with the recommendations of the Parker Review<sup>1</sup>. For the evaluation of the Chairman, the Senior Independent Director discussed the results of a questionnaire with the Chairman following consultation with the other Directors. The exercise confirmed that the Board runs well and effectively with an appropriate level of balance and challenge.

The Board continues to monitor training for Directors. The Directors consider and report regularly their training needs and their continuing professional development and training carried out. For example, during the year, the Directors attended courses

<sup>1</sup> The Parker Review into the Ethnic Diversity of UK boards which was published in October 2017 and updated in February 2020

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# 6.0

## Corporate Governance Statement (continued)

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on relevant subjects including cyber security, tax, corporate culture and the new corporate governance code. The Board has asked the Managers, Company Secretary and advisers to provide technical training recognising the ongoing recruitment of new Directors. Examples of such technical training requested are with respect to Market Abuse Regulations and GDPR.

Due to the Covid-19 pandemic, no site visits were possible however the Directors believe that visiting TRIG's assets enable them to gain a deeper understanding of the Company's operations and the challenges faced on a day-to-day basis by the projects' asset managers and will resume site visits when appropriate in line with government guidance. A key element of the Board's role is to provide investors with reassurance as to the robustness of their oversight of the business. To this end the TRIG Chairman met a number of institutional investors in the Company and answered questions on the Company's governance. The Chairman will continue to proactively offer meetings with shareholders facilitated by the Managers and Corporate Brokers. The Directors would like the Company to have the broadest possible shareholders base and for the Company's shares to be held as widely as possible. The Directors have asked the Managers to continue to work towards this objective.

The Board asks the leadership teams at both Managers to regularly provide business updates. In particular, the Board have requested the Managers to provide further detailed sector insight into topics pertinent to the running of the Company, for example on technological developments specific to offshore windfarms.

The independence of each Director has been considered and each has been confirmed as being independent of the Company and its Managers. The Board believes that the composition of the Board and its Committees reflect a suitable mix of skills and experience, and that the Board, as a whole, and its Committees functioned effectively during 2020 and since the launch of the Company in 2013. The Board has employed the use of a skills matrix to identify if there are missing competences and confirmed that the existing Directors held the appropriate range of skills. The skills matrix tool also informs the selection process during the appointment of new directors.

Going forward, the Board intends to retain certain aspects of the practises adopted during the Covid-19 pandemic. For example, where previously phone calls were commonly utilised for ad-hoc meetings it has been decided that virtual meetings, where possible, should be arranged as they facilitate better interaction. Also with the induction of a new Director having to take place remotely, the Board and Managers are refining the on-boarding process, incorporating the learnings from this year.

The Board is diverse in its composition and thought processes. The Directors have a breadth of experience relevant to the Company. The Directors believe that any changes to the Board's composition can be managed without undue disruption. The members of the Board strive to challenge each other constructively to make sure all issues are examined from different

angles and the Board holds the Managers properly to account on their progress on sustainability, responsible investment and diversity.

### Delegation of Responsibilities

The Board has delegated the following areas of responsibility:

The day-to-day administration of the Company has been delegated to Aztec Financial Services (Guernsey) Limited in its capacity as Company Secretary and Administrator.

The Investment Manager has full discretion (within agreed parameters) to make investments in accordance with the Company's Investment Policy and has responsibility for financial administration and investor relations, in addition to advising the Board in relation to further capital raisings and the payment of dividends amongst other matters, subject to the overall supervision and oversight of the Board. Among the specific tasks of the Investment Manager are the overall financial management of the Company and existing portfolio as a whole, including the deployment of capital, management of the Group's debt facilities, hedging arrangements, the sourcing of new investments, preparing the semi-annual valuations, the statutory accounts, the management accounts, business plans, presenting results and information to shareholders, coordinating all corporate service providers to the Group and giving the Board general advice.

The Operations Manager is responsible for monitoring, evaluating and optimising technical and financial performance across the portfolio. The services provided by the Operations Manager include maintaining an overview of project operations and reporting on key performance measures, recommending and implementing strategy on management of the portfolio including energy sales agreements, insurance, maintenance and other areas requiring portfolio-level decisions, maintaining and monitoring health and safety and operating risk management policies. The Operations Manager also works jointly with the Investment Manager on sourcing and transacting new business, providing assistance in due diligence of potential new acquisitions, refinancing of existing assets and investor relations. The Operations Manager does not participate in any investment decisions taken by or on behalf of the Company or undertake any other regulated activities for the purposes of the UK's Financial Services and Markets Act 2000.

Members of the Investment Manager's and/or the Operations Manager's teams are also appointed as Directors of the Group's project companies and/or intermediate holding companies and as part of their role in managing the portfolio, they attend Board meetings of these companies and make appropriate decisions. Material decisions are referred back to the TRIG's investment committee and/or advisory committee for consideration and determination, and the TRIG Board is consulted on key matters relevant to TRIG's strategy, policies or overall performance, both on an ad hoc basis where required and during formal reporting sessions, including all matters outside the Managers' delegated authority.

## Committees of the Board

The committees of the Board are the Audit Committee, the Remuneration Committee, the Nomination Committee, the

Management Engagement Committee, and the Market Disclosure Committee. Terms of reference for each Committee have been approved by the Board.

The Chairman and members of each committee as at 31 December 2020 are as follows:

	Audit Committee	Remuneration Committee	Nomination Committee	Management Engagement Committee	Market Disclosure Committee
Chairman	J Bridel	S Mason	H Mahy	K Hammer	H Mahy
Members	S Mason	H Mahy	J Bridel	J Bridel	J Bridel
	K Hammer	J Bridel	S Mason	S Mason	S Mason
	T Feld	K Hammer	K Hammer	H Mahy	K Hammer
		T Feld	T Feld	T Feld	T Feld

## Nomination Committee

The main terms of reference of the Committee are:

- ▲ regularly review the structure, size and composition required of the Board and make recommendations to the Board with regard to any changes (including skills, knowledge and experience in accordance with Principle K of the AIC Code);
- ▲ give full consideration to succession planning for Directors taking into account the challenges and opportunities facing the Company; and
- ▲ be responsible for identifying and nominating for the approval of the Board, candidates to fill Board vacancies as and when they arise.
- ▲ ensure plans are in place for orderly succession to the Board and oversee the development of a diverse pipeline for succession.

The Nomination Committee met four times during 2020. The Board is currently composed of 40% male and 60% female Directors. The Board is commencing a process to appoint further non-executive Directors in order to ensure an orderly succession process.

## Management Engagement Committee

The terms of reference of this committee are to review the relationships between the Company and its main service providers, including their performance, compliance with their contracts, and levels of fees paid. Recommendations from the Committee's review are given to the Board for consideration and action.

The Management Engagement Committee met four times in 2020 in accordance with its plan to review the performance of the key service providers to the Group and the Company. No material weaknesses were identified, some recommendations were conveyed to certain providers, and the recommendation to the Board was that the current arrangements are appropriate and provide good quality services and advice to the Company and the Group. The Committee convenes a planning meeting in

August each year followed by a meeting in November of each year to review the Investment Manager and Operations Manager, and a meeting in February of each year to review the other service providers. The Managers were duly considered at the meeting of the Management Engagement Committee in November 2020 and no material issues were identified in connection with their respective appointments.

Details of the activities of the Remuneration Committee and the Audit Committee are set out in Section 7 and Section 8 respectively. All terms of reference for committees are available from the Company's website or the Company Secretary upon request.

## Market Disclosure Committee

The Committee has responsibility for overseeing the disclosure of information by the Company to meet its obligations under the Market Abuse Regulation and the Financial Conduct Authority's Listing Rules and Disclosure Guidance and Transparency Rules.

The main terms of reference for the Committee are:

- ▲ To consider and decide whether information meets the definition of inside information and whether the Company should announce immediately or whether it is permissible to delay the announcement.
- ▲ When disclosure of inside information is delayed, to maintain all required records, monitor the conditions permitting delay and to provide any required notifications to the Financial Conduct Authority
- ▲ The committee should also consider the requirement for an announcement in the case of leaks of inside information.
- ▲ To ensure that effective arrangements are in place to prevent access to inside information.

The Market Disclosure Committee met four times during 2020.

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# 6.0

## Corporate Governance Statement (continued)

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### **Relations with Shareholders – AIC Code Principle D**

The Company welcomes the views of shareholders and places great importance on communication with its shareholders. The Investment Manager produces a regular factsheet which is available on the Company's website. Senior members of the Investment Manager and Operations Manager make themselves available, as practicable, to meet with principal shareholders and key sector analysts. Feedback from these meetings is provided to the Board on a regular basis. The Board is also kept fully informed of all relevant market commentary on the Company by the Company's Financial PR agency, as well as receiving relevant updates from the Managers and the Company's brokers. During the period, the Chairman of the Board met several separate institutional shareholders of the Company, providing the chance for Shareholders to have a dialogue directly with the Board.

The Company reports formally to shareholders twice a year and will hold an Annual General Meeting in Guernsey on 5 May 2021, at which members of the Board will be available to answer shareholder questions. In May 2020, Covid-19 restrictions resulted in the Annual General Meeting being conducted virtually, to which shareholders were invited to join. If restrictions are still in force in May 2021, we will be offering the same access to shareholders again via another virtual Annual General Meeting. In addition, shareholders receive written communications from the Company either with documents enclosed or to notify them of new information available to view on the Company's website.

Results of Extraordinary and Annual General Meetings are announced by the Company promptly after the relevant meeting. Additionally, other notices and information are provided to shareholders on an ongoing basis through the Company's website in order to assist in keeping shareholders informed. The Secretary and Registrar monitor the voting of the shareholders and proxy voting is taken into consideration when votes are cast at the Annual General Meeting.

Shareholders may contact the Board via the Company Secretary, whose contact details are found in Section 11, Directors and Advisers of this report.



Helen Måhy (Chairman), Richard Crawford (InfraRed) and Jaz Bairis (RES) at Jädraås, Sweden in 2019



Lendrums Bridge, Northern Ireland



# 07

## Directors' Remuneration Report

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# 7.0

## Directors' Remuneration Report

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### Directors' Remuneration Report

The Remuneration Committee, chaired by Shelagh Mason and comprising all the Directors, operates within clearly defined terms of reference.

The terms of reference of the Committee are to determine and agree the Board policy for the remuneration of the Directors of the Company, including the approval of any ad-hoc payments in respect of additional corporate work required (e.g. for the work involved with the issue of prospectuses and equity fund raises).

### Statement of the Chairman of the Remuneration Committee

As all Directors of the Company are non-executive, they receive an annual fee appropriate for their responsibilities and time commitment but there are no other incentive programmes or performance-related emoluments.

During the year the Committee commissioned Trust Associates to conduct a formal review of Directors' remuneration. Trust Associates are independent of the Company and its Directors. In performing their work, Trust Associates considered:

- ▲ The increase in the net assets of TRIG (approximately double, by value, since the previous formal review in 2017), the number of assets in the portfolio, the size of individual assets, and co-investing and partnering activities;
- ▲ The time commitment required to appropriately perform each Director's role and their responsibilities in respect of TRIG;
- ▲ Additional fees where a Director's duties extend beyond those normally expected as part of the Director's appointment (e.g. Chairmanship of the Board or one of its Committees); and
- ▲ Market remuneration levels to attract and retain high-calibre directors.

The recommendations of Trust Associates were evaluated by the Committee, which proposes and the Board has, subject to Shareholders' approval, agreed to implement increases set out in the table below, which, other than in respect of the Chairman of the Board, are consistent with the guidance provided by Trust Associates. The Remuneration Committee received a recommendation from the Chairman of the Board and proposes to shareholders that the increase in the Chairman of the Board's remuneration be less than that proposed by Trust Associates. The Chairman of the Board's recommendation balances the increase in time commitment to perform the role and the appropriate level to attract a high-calibre successor, with the on-going challenging economic conditions resulting from the Covid-19 pandemic notwithstanding that the operations of the Company are continuing with no material adverse effect.

### Remuneration Policy

All Directors of the Company are non-executive and as such there are:

- ▲ no service contracts with the Company;
- ▲ no long-term incentive schemes;
- ▲ no options or similar performance incentives; and
- ▲ no payments for loss of office unless approved by shareholder resolution.

The Directors' remuneration shall:

- ▲ reflect the responsibility, experience, time commitment and position on the Board;
- ▲ allow the Chairman of the Board and the Chairmen of each of the Board's committees to be remunerated in excess of the remaining Board members to reflect their increased roles of responsibility and accountability;
- ▲ be paid quarterly in arrears;
- ▲ include remuneration for additional, specific corporate work which shall be carefully considered and only become due and payable on completion of that work; and
- ▲ be reviewed by an independent professional consultant with experience of investment companies and their fee structures, at least every three years.

The maximum annual limit of aggregate fees payable to the Directors as set in the Articles of Association is £450,000.

### Remuneration Committee

The Remuneration Committee met four times during 2020 to consider the remuneration of the Directors. Its membership comprised of all Directors of the Company, which was deemed appropriate as they are each independent and have the requisite knowledge of the Company and experience to appropriately determine remuneration.

The Committee reviewed the advice from its independent remuneration consultant, Trust Associates, on appropriate fee increases to apply and the Committee's recommendation is set out below. This includes an increase in the annual supplement for the additional responsibility borne by the Senior Independent Director (Shelagh Mason) and the Chairman of the Management Engagement Committee (Klaus Hammer) to £3,500 (2019: £3,000) for each director.

The table below sets out the Directors' remuneration approved and actually paid for the year to 31 December 2020 as well as that proposed for the year ending 31 December 2021.

Director	Role	Base remuneration proposed for 2021	Supplement for additional responsibilities proposed for 2021	Remuneration rate proposed for 2021	Remuneration rate in 2020	Total remuneration paid in 2020
Helen Mahy	Chairman	£81,000	–	£81,000	£75,000	£75,000
Jon Bridel	Audit Committee Chairman	£65,000	–	£65,000	£60,000	£60,000
Klaus Hammer	Chairman of the Management Engagement Committee	£53,000	£3,500	£56,500	£53,000	£53,000
Shelagh Mason	Senior Independent Director	£53,000	£3,500	£56,500	£53,000	£53,000
Tove Feld	Director	£53,000	–	£53,000	£50,000 <sup>1</sup>	£41,667 <sup>1</sup>
Total		£305,000	£7,000	£312,000	£291,000	£282,667

No additional fees were payable to the Directors in 2020. Where the Company requires Directors to work on specific corporate actions, such as the raising of further equity, an additional fee will be appropriately determined.

Directors are entitled to claim reasonable expenses which they incur attending meetings or otherwise in performance of their duties relating to the Company. The total amount of Directors' expenses paid for 2020 was £2,906.

The Board also considered the availability of time of each Director, taking into account their other commitments, and concluded that adequate time was in each case available for the appropriate discharge of the Company's affairs.

The Board will seek approval at the AGM in May 2021 for the Remuneration Policy and the annual Directors' fees for routine business for 2021, as set out above, with a view to implementing the proposed increases back dated to 1 January 2021.

### Directors' Interests

The Directors of the Company at 31 December 2020, and their interests in the Ordinary Shares of the Company, are shown in the table below.

	31 December 2020 Ordinary Shares	31 December 2019 Ordinary Shares
Helen Mahy	116,472	113,320
Jon Bridel	27,466	26,423
Klaus Hammer	27,620	26,571
Shelagh Mason	118,697	115,975
Tove Feld	20,255	n/a

Some of the Directors' shares may be held jointly with their spouse. All holdings of the Directors and their families are beneficial. No changes to these holdings had been notified up to the date of this report.

### Other Disclosures

At the last AGM, held on 6 May 2020, the following resolution including Directors Remuneration was approved:

Ordinary Resolution 9 - To approve the Directors' remuneration report, including the proposed annual remuneration for routine business for each Director, as set out in the Report and Financial Statements, for the year ending 31 December 2020:

	Shares voted	Percentage
In Favour	995,518,478	98.13
Against	18,979,897	1.87
Withheld	13,284,562	N/A

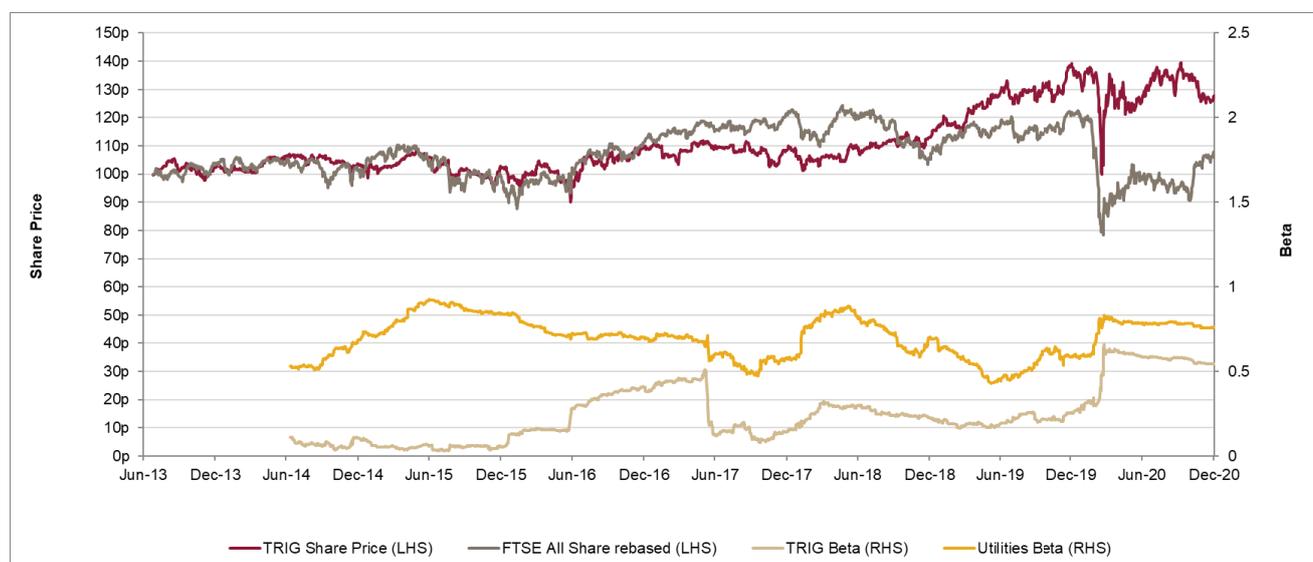
<sup>1</sup> Tove Feld's remuneration was pro-rated from commencement of her Directorship on the 1st of March 2020.

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## Directors' Remuneration Report (continued)

### Performance Graph

In setting the Directors' remuneration, consideration is given to the size and performance of the Company. The graph below highlights the performance of the Company against the FTSE-All Share index (of which TRIG is a constituent) rebased to IPO on a total return basis. In 2020, the Total Shareholder Return (on a share price basis) for the Company was (2.9)% (2019: 29.3%) versus (9.8)% for the FTSE-All Share Index (2019: 19.2%). Over the period from the IPO in July 2013 to 31 December 2020 the annualised Total Shareholder Return for the Company was 9.3% and for the FTSE-All Share it was 4.5%.



Source: Thomson Reuters Datastream



Jädraås, Sweden



Ernsåk, Sweden



# 08

## Audit Committee Report

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# 8.0

## Audit Committee Report

The Audit Committee has been in operation since the inception of the Company. Chaired by Jon Bridel, it operates within clearly defined terms of reference and comprises all of the Directors other than the Chairman (who is not a member in accordance with provision 24 of the UK Corporate Governance Code). It is also the formal forum through which the auditor reports to the Board of Directors and they met four times in 2020 (it meets at least three times annually).

The main duties of the Audit Committee are:

- ▲ giving full consideration of, and recommending to the Board for approval, the contents of the half year and annual financial statements and reviewing the external auditor's report thereon including consideration of whether the financial statements are overall fair, balanced and understandable;
- ▲ agreeing with the auditor the external audit plan including discussing with the external auditor the key risk areas within the financial statements;
- ▲ considering and understanding the key risks of misstatement of the financial statements and formulating an appropriate plan to review these and agreeing with the Managers their processes to manage these risk areas;
- ▲ reviewing the Viability and Going Concern Statements and reviewing the work prepared by the Investment Manager supporting these statements
- ▲ reviewing the draft valuation of the Company's investments prepared by the Investment Manager and making a recommendation to the Board on the valuation;
- ▲ monitoring ESG performance in line with the Company's ESG goals and ensuring appropriate disclosures with respect to these targets are reported and reviewed;
- ▲ reviewing the scope, results, cost effectiveness, independence and objectivity of the external auditor as well as reviewing the effectiveness of the external audit process and making any recommendations to the Board for improvement of the audit process;
- ▲ reviewing and recommending to the Board for approval the audit, audit related and non-audit fees payable to the external auditor or their affiliated firms overseas and the terms of their engagement;
- ▲ reviewing the appropriateness of the Company's accounting policies;
- ▲ ensuring the standards and adequacy of the internal control systems;
- ▲ to consider any reports or information received in respect of whistleblowing; and
- ▲ reporting to the Board on how it has discharged its duties.

None of the members of the Audit Committee have any involvement in the preparation of the financial statements of the Company, as this has been contracted to the Investment Manager.

The Audit Committee meets the external auditor before and after their audit and has discussed with the auditor the scope of their annual audit work and also their audit findings. The auditor attends the Audit Committee meetings at which the annual and interim accounts are considered, and at which they have the opportunity to meet with the Committee without representatives of the Managers being present. The Audit Committee has direct access to the auditor and to key senior staff of the Investment Manager, and it reports its findings and recommendations to the Board which retains the ultimate responsibility for the financial statements of the Company.

### Membership

The Chair of the Audit Committee, Jon Bridel, is a fellow of the Institute of Chartered Accountants in England and Wales and in addition serves as chairman of the audit committee for other listed investment companies. Previously Jon worked in senior positions in investment, corporate finance and commercial banking and was CFO of two private multinational businesses. The Board is satisfied that Jon has recent and relevant financial experience as required under the UK Corporate Governance Code. The other members of the Audit Committee are Shelagh Mason, Klaus Hammer and Tove Feld. Shelagh has extensive experience of investment companies and Klaus and Tove have extensive experience of the renewables sector. The qualifications of the Audit Committee members are outlined in the Director's Biographies in Section 3.

### Significant Issues Considered

After discussion with both the Managers and the external auditor, the Audit Committee determined that the key risks of misstatement of the Company's financial statements related to the valuation of the investments.

### Valuation of Investments

As outlined in Note 13 to the financial statements, the total carrying value of the investments at fair value (excluding the fair value of TRIG UK and TRIG UK I) at 31 December 2020 was £2,160.9m (2019: £1,741.5m). Market quotations are not available for these financial assets, and as such, their valuation is undertaken using a discounted cash flow methodology. This requires a series of material judgements to be made as further explained in Note 4 to the financial statements.

The valuation process and methodology were discussed by the Audit Committee with the Investment Manager at the time of the interim review, in November 2020 prior to the year-end valuation process and again in February 2021 as part of the year-end sign off process. The Committee met with the auditor when it reviewed and agreed the auditor's Group audit plan and also at the conclusion of the audit of the financial statements, in particular discussing the valuation process. The Investment Manager carries out a valuation semi-annually and provides a detailed valuation report to the Company. The Company also engaged a third party valuation expert to provide an independent valuation at June 2020 and also to review the valuation discount rates at December

2020. In July 2020 the expert provided a report to the Audit Committee that corroborated the valuation of the portfolio at June 2020. The expert also provided a report to the Audit Committee in February 2021 that confirmed that the discount rates at 31 December 2020 adopted at were reasonable.

### Valuation of Investments – key forecast assumptions

The Audit Committee considered in detail those assumptions that are subject to judgement that have a material impact on the valuation. The key assumptions are:

#### Power Price Assumptions

A significant proportion of the wind and solar projects' income streams are contracted subsidy streams and power income under long-term PPAs; some of which have fixed price mechanisms. However, over time the proportion of power income that is fixed reduces and the proportion where the Company has exposure to wholesale electricity prices increases. The Investment Manager considers the forecasts provided by expert energy advisors and adopts a profile of assumed future power prices by jurisdiction. Further detail on the assumptions made in relation to power prices and other variables that may be expected to affect these are included in the Valuation section of the Strategic Report.

#### Macroeconomic Assumptions

Macroeconomic assumptions include inflation, foreign exchange, interest and tax rate assumptions. The Investment Manager's assumptions in this area are set out and explained in the Valuation section of the Strategic Report.

#### Other Key Income and Costs Assumptions

Other key assumptions include operating costs, facility energy generation levels and facility remaining operating life assumptions.

The Audit Committee considers the remaining operating life assumptions in light of public information provided by the Company's peer group and reports provided by the Operations Manager during the year considering the remaining operational lives for investments and considering any potential extension of those lives and the recognition of additional value resulting to be appropriate. The independent valuation carried out in June 2020 also supported the assumed operating lives.

The Investment Manager has discussed and agreed the valuation assumptions with the Audit Committee. In relation to the key estimates and judgements underpinning the valuation, the Investment Manager has provided sensitivities showing the impact of changing these assumptions and these have been reviewed by the Investment Manager and the Audit Committee to assist in forming an opinion on the fairness and balance of the annual report together with their conclusion on the overall valuation.

#### Valuation Discount Rates

The discount rates adopted to determine the valuation are selected and recommended by the Investment Manager. The discount rate is applied to the expected future cash flows for

each investment's financial forecasts derived adopting the assumptions explained above, amongst others, to arrive at a valuation (discounted cash flow valuation). The resulting valuation is sensitive to the discount rate selected. The Investment Manager is experienced and active in the area of valuing these investments and adopts discount rates reflecting its current extensive experience of the market. It is noted however that this requires subjective judgement and that there is a range of discount rates which could be applied. The discount rate assumptions and the sensitivity of the valuation of the investments to this discount rate are set out in the Valuation section of the Strategic Report.

The Audit Committee discussed with the Investment Manager the process adopted to arrive at the selected valuation discount rates (which includes comparison with other market transactions and an independent review of valuation discount rates by a third party valuation expert both at December 2019 and at December 2020) and satisfied itself that the rates applied were appropriate.

#### Auditor Interaction

The external auditor explained the results of their review of the valuation, including their consideration of the Company's underlying cash flow projections, the economic assumptions and discount rates to the Audit Committee. On the basis of their audit work there were no adjustments proposed that were material in the context of the financial statements as a whole. Please refer to Section 9 for the Independent Auditor's Report to the Members of The Renewables Infrastructure Group Limited.

#### Internal Controls and Risk Management

The Board is responsible for the Company's system of internal control and for reviewing its effectiveness and has therefore established an ongoing process designed to meet the particular needs of the Company in managing the risks to which it is exposed.

The process is based on a risk-based approach to internal control through a matrix which identifies the key functions carried out by the Investment Manager, Operations Manager and other service providers; the various activities undertaken within those functions; the risks associated with each activity; and the controls employed to minimise and mitigate those risks. A scoring based on 1 to 5 for Likelihood and 1 to 5 for Impact is used and these are multiplied together to give a total score. Mitigation is considered on a scale of 1 to 5 and this leads to a residual risk rating being derived. The matrix is updated on an on-going basis and reviewed quarterly and the Board considers all material changes to the risk ratings and the action which has been, or is being, taken. By their nature, these procedures will provide a reasonable, but not absolute, assurance against material misstatement or loss.

At each Board meeting, the Board also monitors the Group's investment performance and it reviews the Group's activities since the last Board meeting to ensure that the Investment Manager is adhering to the Company's Investment Policy and

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# 8.0

## Audit Committee Report (continued)

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approved investment guidelines. The pipeline of new potential opportunities is considered and the prices paid for new investments during the quarter are also reviewed.

Further, at each Board meeting, the Board receives reports from the Company Secretary and Administrator in respect of compliance matters and duties they have performed on behalf of the Company.

The Board has considered the need for an internal audit function and it has decided that the systems and procedures employed by the Investment Manager, the Operations Manager and the Administrator, including their own internal review processes and processes in place in relation to the Company, provide sufficient assurance that a sound system of internal control, which safeguards the Company's assets, is maintained. An internal audit function specific to the Group is therefore considered unnecessary.

The Board recognises that these control systems can only be designed to manage rather than eliminate the risk of failure to achieve business objectives, and to provide reasonable, but not absolute, assurance against material misstatement or loss, and relies on the operating controls established by the Company's Administrator, the Investment Manager and the Operations Manager. The Board considers on a periodic basis whether further third party assurance is appropriate, and reviews annually the proficiency of such controls in light of changes in the business and its environment.

The Investment Manager prepares management accounts and updates business forecasts on a quarterly basis, which allow the Board to assess the Company's activities and review its performance. The Board and the Investment Manager have agreed clearly defined investment criteria, return targets, risk appetite, and exposure limits. Reports on these performance measures, coupled with cash projections and investment valuations, are submitted to the Board at each quarterly meeting.

The Operations Manager prepares quarterly project performance and project financial analysis, and highlights the key activities performed and any specific new risks identified relating to the operating portfolio for consideration by the Board.

### *Appointment of the external auditor*

Deloitte LLP was appointed to be external auditor for the TRIG Group on 19 September 2013, following a competitive tendering process. This process involved a review of the audit proposals and interviewing and challenging of each firm.

The objectivity of the external auditor is reviewed by the Audit Committee which also reviews the terms under which the external auditor may be appointed to perform non-audit services. The Audit Committee reviews the scope and results of the audit, its cost effectiveness and the independence and objectivity of the auditor, with particular regard to any non-audit work that the auditor may undertake. In order to safeguard auditor

independence and objectivity, the Audit Committee ensures that any audit-related and/or other assurance services provided by the external auditor does not conflict with their statutory audit responsibilities.

Audit-related and/or other assurance services generally relate to the review of the interim financial statements and other assurance work generally completed by the auditor. Limited tax compliance work and capital raising work associated with the auditor is also allowed in certain circumstances. Any non-audit services conducted by the external auditor outside of these areas which are above £20,000 in aggregate in any period require the consent of the Audit Committee. The external auditor may not undertake any work for the Company in respect of the following matters - preparation of the financial statements, valuations used in financial statements, provision of investment advice, taking management decisions or advocacy work in adversarial situations. In general the Company seeks to avoid using Deloitte for non-audit services and the Audit Committee will only approve their appointment for these where they are convinced that that Deloitte are best placed to carry out this work and that the appointment could not be expected to impair their audit independence.

Total fees paid amounted to £637,935 for the year ended 31 December 2020 of which £151,626 related to audit and audit related services to the Company and its subsidiaries, TRIG UK and TRIG UK Investments, and £433,194 related to audit of the Group's project subsidiaries. In addition, audit fees of £15,000 for the company and £33,000 for the project subsidiaries were agreed in the current year in respect to the prior year. The non-audit services provided by Deloitte in the year to the Company and its subsidiaries are in relation to the review of the interim financial statements at the half year totalling £39,000, and minor other services totalling £14,115.

European Union (EU) statutory audit legislation stipulates that fees for permissible non-audit services should not exceed 70% of the average audit fees paid by the group in the last three consecutive financial years following its implementation in 2016. In accordance with Crown Dependencies' Audit Rules and the FRC Revised Ethical Standard, this policy is adopted by the Audit Committee. Although it is not applicable to this reporting period as it only applies in the year ending 31 December 2021, the Audit Committee must monitor auditor independence and will consider these criteria as part of this role.

Notwithstanding such services the Audit Committee considers Deloitte LLP to be independent of the Company and that the provision of such non-audit services is not a threat to the objectivity and independence of the conduct of the audit.

To fulfil its responsibility regarding the independence of the external auditor, the Audit Committee considered:

- ▲ changes in audit personnel in the audit plan for the current period;

- ▲ a report from the external auditor describing their arrangements to identify, report and manage any conflicts of interest; and
- ▲ the extent of non-audit services provided by the external auditor.

To assess the effectiveness of the external audit process, the Audit Committee reviewed:

- ▲ the external auditor's fulfilment of the agreed audit plan and variations from it;
- ▲ reports highlighting the major issues that arose during the course of the audit; and
- ▲ the effectiveness and independence of the external auditor having considered the degree of diligence and professional scepticism demonstrated by them.

The Audit Committee notes the requirements of the UK Corporate Governance Code and in particular the requirement to put the external audit out to tender at least every 10 years. This is the eighth year of Deloitte's appointment as the Company's auditor and the Company intends to commence a competitive tender exercise for the Company's audit work during 2021 and to conclude that exercise with sufficient time such that any potential new audit firm appointed could allow a cooling off period before their appointment (should they already be providing services to the Company and/or Group that require such a cooling off period).

It is intended that any potential new audit firm appointment or reappointment of Deloitte following the competitive tender exercise would apply for either the year ending 31 December 2022 or 31 December 2023 and years thereafter. The Audit Committee plans to report the results of that exercise via the Audit Committee report in the 2021 Annual Report and seek shareholder approval of that appointment in the Annual General Meeting in May 2022.

The Audit Committee remains satisfied with Deloitte's effectiveness and independence as auditor having considered the degree of diligence and professional scepticism demonstrated by them.

As such, the Committee has not considered it necessary during this period to conduct a tender process for the appointment of its auditors for the year ending 31 December 2021.

The Audit Partner for the Company is John Clacy. Deloitte rotate the Audit Partner every five years and the most recent rotation took place during 2019.

The Audit Committee confirms that TRIG has complied with the requirements of The Statutory Audit Services for Large Companies Market Investigation (Mandatory Use of Competitive Tender Processes and Audit Committee Responsibilities) Order 2014 since it became a member of the FTSE 250 Index on 18 December 2015 and up to 31 December 2020. Deloitte were

appointed as external auditor in 2013 following a competitive process and the Audit Committee terms of reference are in line with the Order.

The Committee conducts a formal review of Deloitte following the issue of these financial statements as it did in 2020 to ensure that the Committee considers all aspects of the auditor's service and performance. The outcome of the review in May 2020 was positive and led to no material concerns over the performance of the auditor.

Having satisfied itself that the external auditor remains independent and effective, the Audit Committee has recommended to the Board that Deloitte LLP be reappointed as auditor for the year ending 31 December 2021.

#### **Audit Committee Performance Evaluation**

During the year the Committee evaluated its performance considering checklists provided by leading audit firms. All of the Directors and the Managers completed the form and the results were discussed at an Audit Committee meeting. A few items of a minor nature arose and led to recommendations that have been adopted. Overall the finding of the evaluation was that the Audit Committee is sufficiently skilled and experienced and effective in carrying out its role.



Jädraås Sweden



# 09

## Independent Auditor's Report

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# 9.0

## Independent Auditor's Report

### to the Members of The Renewables Infrastructure Group Limited

#### Report on the audit of the financial statements

##### 1. Opinion

In our opinion the financial statements of The Renewables Infrastructure Group Limited (the 'company'):

- ▲ give a true and fair view of the state of the company's affairs as at 31 December 2020 and of its profit for the year then ended;
- ▲ have been properly prepared in accordance with International Financial Reporting Standards (IFRSs) as adopted by the European Union;
- ▲ have been prepared in accordance with the requirements of the Companies (Guernsey) Law, 2008.

We have audited the financial statements which comprise:

- ▲ the income statement;
- ▲ the balance sheet;
- ▲ the statement of changes in equity;
- ▲ the cash flow statement; and
- ▲ the related notes 1 to 22.

The financial reporting framework that has been applied in their preparation is applicable law and IFRSs as adopted by the European Union.

##### 2. Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of our report.

We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the Financial Reporting Council's (the 'FRC's') Ethical Standard as applied to listed public interest entities, and we have fulfilled our other ethical responsibilities in accordance with these requirements. The non-audit services provided to the company for the year are disclosed in note 7 to the financial statements. We confirm that the non-audit services prohibited by the FRC's Ethical Standard were not provided to the company.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

##### 3. Summary of our audit approach

<b>Key audit matters</b>	<p>The key audit matter that we identified in the current year was:</p> <ul style="list-style-type: none"> <li>▲ The assessment of the fair value of investments</li> </ul> <p>Within this report, key audit matters are identified as follows:</p> <ul style="list-style-type: none"> <li>⬆ Increased level of risk</li> <li>⬅ Similar level of risk</li> <li>⬇ Decreased level of risk</li> </ul>
<b>Materiality</b>	The materiality that we used in the current year was £43.0m which was determined on the basis of 2% of shareholders' equity.
<b>Scoping</b>	As the company is required to measure its subsidiaries at fair value rather than consolidate on a line-by-line basis, the company has been treated as having only one component.
<b>Significant changes in our approach</b>	There has been no significant changes in our approach.

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#### 4. Conclusions relating to going concern

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Our evaluation of the directors' assessment of the company's ability to continue to adopt the going concern basis of accounting included:

- ▲ reviewing the Revolving Credit Facility (RCF) including consideration of availability and compliance with covenants;
- ▲ assessing the impact of Covid-19 on the company;
- ▲ reviewing the future commitments and guarantees of the company;
- ▲ testing of clerical accuracy and our assessing the sophistication of the model used to prepare the forecasts;
- ▲ assessing the assumptions used in the forecasts;
- ▲ assessing the historical accuracy of forecasts prepared by management; and
- ▲ reviewing the amount of headroom in the forecasts (cash and RCF covenants).

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

In relation to the reporting on how the company has applied the AIC Code of Corporate Governance, we have nothing material to add or draw attention to in relation to the directors' statement in the financial statements about whether the directors considered it appropriate to adopt the going concern basis of accounting.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

#### 5. Key audit matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial statements of the current period and include the most significant assessed risks of material misstatement (whether or not due to fraud) that we identified. These matters included those which had the greatest effect on: the overall audit strategy, the allocation of resources in the audit; and directing the efforts of the engagement team.

These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

# 9.0

## Independent Auditor's Report

to the Members of The Renewables Infrastructure Group Limited (continued)

### 5.1 The assessment of the fair value of investments

5.1 The assessment of the fair value of investments	
<p><b>Key audit matter description</b></p> 	<p>The company's investments held at fair value, comprise of investments in intermediate holding companies and equity and subordinated debt interests as well as mezzanine level bonds in wind farm, solar park and battery storage projects. These investments are classified at Level 3 within IFRS fair value hierarchy and their valuation requires significant judgment.</p> <p>The company's portfolio continues to grow, having increased by £419.5m in the year to £2,161.0m at 31 December 2020 (31 December 2019: £1,741.5m). The investment was funded through the issue of equity and drawdown of the Group's revolving credit facility.</p> <p>Certain assumptions used in the determination of fair value are a key source of estimation uncertainty, which is why we consider there to be a risk of material misstatement as well as a potential for fraud through possible manipulation of this balance. As there is no liquid market for these investments, they are measured using a discounted cash flow methodology. The complex nature of this methodology, combined with the number of significant judgements, means there is a risk that the fair value of the investments could be misstated.</p> <p>The key assumptions and judgements have been summarised as:-</p> <ul style="list-style-type: none"> <li>▲ Discount rates – the determination of the appropriate bifurcated discount rates for each investment that is reflective of current market conditions and specific risks of the investment;</li> <li>▲ Macroeconomic assumptions primarily in respect of forecast inflation, tax rates and foreign exchange rates; and</li> <li>▲ Forecasted future cash flows – certain assumptions used in the cash flow forecasts primarily in respect of future forecast power prices, energy yields and asset lives, including the consideration of the impact of Covid-19.</li> </ul> <p>The Audit Committee have set out their consideration of the risk on pages 115-117 and is disclosed as a critical accounting judgement and a key source of estimation uncertainty in note 3 of the financial statements. A breakdown of the investments and the assumptions applied to the valuation are described in note 4 of the financial statements.</p>
<p><b>How the scope of our audit responded to the key audit matter</b></p> 	<p>We challenged the key judgements and assumptions in our assessment of the fair value of investments as well as the sensitivity of the valuation to reasonably possible changes in these assumptions.</p> <p>Our audit procedures included the following:</p> <ul style="list-style-type: none"> <li>▲ obtaining an understanding of the relevant controls around updates (including the incorporation of new acquisitions) to the valuation model used at 31 December 2020;</li> <li>▲ holding key meetings with key management personnel (including Fred Olsen, Low Carbon and Renewable Energy Systems (RES)) to understand the performance of the fund and of the underlying Special Purpose Vehicles (SPVs);</li> <li>▲ disaggregated projects based upon our risk assessment with detailed model review procedures using graphical analysis performed on higher risk projects and analytical reviews on the remainder of the projects in order to challenge the cash flow projections and explanations for significant movements in the forecast;</li> <li>▲ involving our valuation specialists in assessing the bifurcation discount rate methodology and benchmarking the discount rates against comparable market participants and transactions and considering the inherent risk profile of the underlying cash flows specific to each investment;</li> <li>▲ testing the macroeconomic assumptions included in the forecasts with reference to observable market data and external forecasts;</li> <li>▲ reviewing the independent advice received by the company in respect of power prices, energy yields, asset lives and discount rates and meeting with those advisers where appropriate to understand the methodology used and challenge key assumptions through the use of benchmarking against third party sources;</li> <li>▲ involving our tax specialists in assessing the tax treatment of portfolio level reliefs;</li> <li>▲ assessing the impact of Covid-19, Brexit and climate change on the fair value of the investments;</li> <li>▲ reviewing the share purchase agreements for any newly acquired assets in order to determine the acquisition cost and the nature and amount of any deferred consideration that may be embedded in the valuation;</li> <li>▲ understanding and challenging management's process for determining costs to complete for projects in construction through review of the cash flow projections;</li> <li>▲ testing the incorporation of the assumptions into the valuation and the correct application of the selected discount rates; and</li> <li>▲ reviewing the adequacy of the disclosures made in the financial statements.</li> </ul>
<p><b>Key observations</b></p> 	<p>Based on the audit procedures performed and our benchmarking of assumptions we identified that some areas of past conservatism had reduced, including discount rates for certain projects. We concluded in aggregate that the assumptions are within the acceptable range of reasonably possible alternatives.</p>

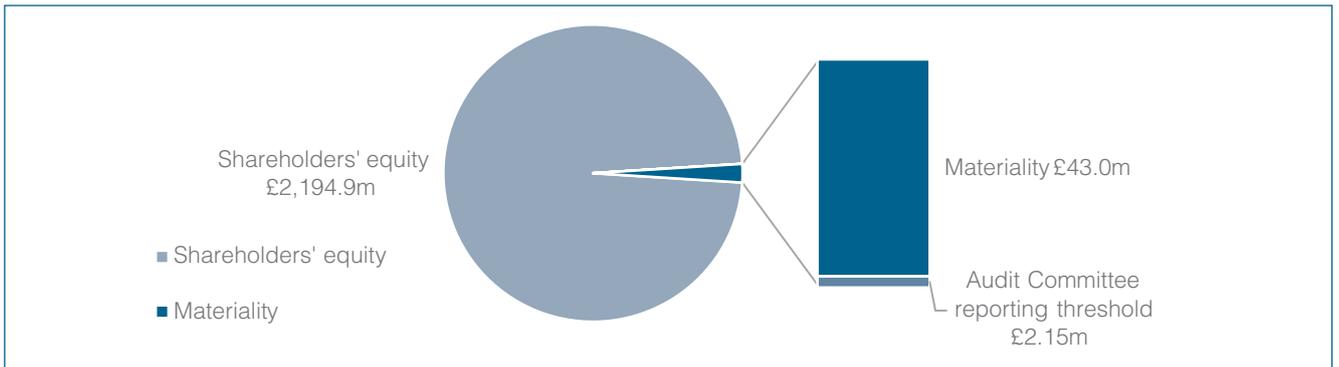
## 6. Our application of materiality

### 6.1 Materiality

We define materiality as the magnitude of misstatement in the financial statements that makes it probable that the economic decisions of a reasonably knowledgeable person would be changed or influenced. We use materiality both in planning the scope of our audit work and in evaluating the results of our work.

Based on our professional judgement, we determined materiality for the financial statements as a whole as follows:

<b>Materiality</b>	£43.0m (2019: £37.6m)
<b>Basis for determining materiality</b>	2% (2019: 2%) of shareholders' equity
<b>Rationale for the benchmark applied</b>	We consider equity to be the key benchmark used by members of the Company in assessing financial performance. The reason for the significant increase in the year relates to the growth in this benchmark throughout the year.



A lower materiality threshold of £2.3m (2019: £2.49m) based upon 3% of income from investments, excluding fair value movements in the portfolio valuation (2019: based upon 5% profit before tax, excluding the fair value movements in the portfolio valuation). Note that the benchmark was amended for 2020 due to volatility in foreign exchange rates in the year. This has been applied to all non-fair value movements affecting the income statement. A lower materiality threshold has been used to obtain sufficient coverage on non-fair value items in the income statement.

### 6.2 Performance materiality

We set performance materiality at a level lower than materiality to reduce the probability that, in aggregate, uncorrected and undetected misstatements exceed the materiality for the financial statements as a whole. Performance materiality was set at 70% of materiality for the 2020 audit (2019: 70%). In determining performance materiality, we considered the following factors:

- the quality of the control environment; and
- the low level of corrected and uncorrected misstatements identified in the prior period.

### 6.3 Error reporting threshold

We agreed with the Audit Committee that we would report to the Committee all audit differences in excess of £2.15m (2019: £1.88m), as well as differences below that threshold that, in our view, warranted reporting on qualitative grounds. We also report to the Audit Committee on disclosure matters that we identified when assessing the overall presentation of the financial statements.

## 7. An overview of the scope of our audit

Our audit was scoped by obtaining an understanding of the entity and its environment, including internal control, and assessing the risks of material misstatement. Audit work to respond to the risks of material misstatement was performed directly by the audit engagement team.

As the company is required to measure its subsidiaries at fair value rather than consolidate on a line-by-line basis, the company has been treated as having only one component and this all of the work was carried out by one audit team.

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# 9.0

## Independent Auditor's Report

to the Members of The Renewables Infrastructure Group Limited (continued)

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### 8. Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The directors are responsible for the other information contained within the annual report. **We have nothing to report in this regard.**

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated.

If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

### 9. Responsibilities of directors

As explained more fully in the statement of directors' responsibilities, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

### 10. Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the FRC's website at: [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our auditor's report.

### 11. Extent to which the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below.

#### 11.1 Identifying and assessing potential risks related to irregularities

In identifying and assessing risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, we considered the following:

- ▲ the nature of the industry and sector, control environment and business performance including the design of the company's remuneration policies;
- ▲ results of our enquiries of management and the Audit Committee about their own identification and assessment of the risks of irregularities;
- ▲ any matters we identified having obtained and reviewed the company's documentation of their policies and procedures relating to:
  - identifying, evaluating and complying with laws and regulations and whether they were aware of any instances of non-compliance;
  - detecting and responding to the risks of fraud and whether they have knowledge of any actual, suspected or alleged fraud;
  - the internal controls established to mitigate risks of fraud or non-compliance with laws and regulations;

- 
- ▲ the matters discussed among the audit engagement team and involving relevant internal specialists, including tax, valuations and financial instrument specialists regarding how and where fraud might occur in the financial statements and any potential indicators of fraud.

As a result of these procedures, we considered the opportunities and incentives that may exist within the organisation for fraud and identified the greatest potential for fraud in the assessment of the fair value of investments and related party transactions on unreasonable terms or any missing transactions. In common with all audits under ISAs (UK), we are also required to perform specific procedures to respond to the risk of management override.

We also obtained an understanding of the legal and regulatory framework that the company operates in, focusing on provisions of those laws and regulations that had a direct effect on the determination of material amounts and disclosures in the financial statements. The key laws and regulations we considered in this context included the Alternative Investment Fund Managers (AIFM) Directive, Association of Investment Companies Code of Corporate Governance, Non-Mainstream Pooled Investments regulations, The Companies (Guernsey) Law 2008, and the Listing Rules.

### 11.2 Audit response to risks identified

As a result of performing the above, we identified the assessment of the fair value of investments as a key audit matter related to the potential risk of fraud. The key audit matters section of our report explains the matter in more detail and also describes the specific procedures we performed in response to that key audit matter.

In addition to the above, our procedures to respond to risks identified included the following:

- ▲ reviewing the financial statement disclosures and testing to supporting documentation to assess compliance with provisions of relevant laws and regulations described as having a direct effect on the financial statements;
- ▲ enquiring of management and the audit committee concerning actual and potential litigation and claims;
- ▲ performing analytical procedures to identify any unusual or unexpected relationships that may indicate risks of material misstatement due to fraud;
- ▲ reading minutes of meetings of those charged with governance;
- ▲ challenging management's procedures for the identification of related party transactions by reviewing management's related party listing for any omissions through the course of our work; and
- ▲ in addressing the risk of fraud through management override of controls, testing the appropriateness of journal entries and other adjustments; assessing whether the judgements made in making accounting estimates are indicative of a potential bias; and evaluating the business rationale of any significant transactions that are unusual or outside the normal course of business.

We also communicated relevant identified laws and regulations and potential fraud risks to all engagement team members including internal specialists, and remained alert to any indications of fraud or non-compliance with laws and regulations throughout the audit.

### Report on other legal and regulatory requirements

#### 12. Corporate Governance Statement

Based on the work undertaken as part of our audit, we have concluded that each of the following elements of the AIC Code of Corporate Governance is materially consistent with the financial statements and our knowledge obtained during the audit:

- ▲ the directors' statement with regards the appropriateness of adopting the going concern basis of accounting and any material uncertainties identified set out on page 94;
- ▲ the directors' explanation as to its assessment of the company's prospects, the period this assessment covers and why the period is appropriate set out on page 94;
- ▲ the directors' statement on fair, balanced and understandable set out on page 88;
- ▲ the board's confirmation that it has carried out a robust assessment of the emerging and principal risks set out on page 95;
- ▲ the section of the annual report that describes the review of effectiveness of risk management and internal control systems set out on page 95; and
- ▲ the section describing the work of the audit committee set out on page 115.

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# 9.0

## Independent Auditor's Report

to the Members of The Renewables Infrastructure Group Limited (continued)

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### 13. Matters on which we are required to report by exception

#### 13.1 Adequacy of explanations received and accounting records

Under the Companies (Guernsey) Law, 2008 we are required to report to you if, in our opinion:

**We have nothing to report in respect of these matters.**

- ▲ we have not received all the information and explanations we require for our audit; or
- ▲ proper accounting records have not been kept; or
- ▲ the financial statements are not in agreement with the accounting records.

### 14. Other matters which we are required to address

#### 14.1 Auditor tenure

Following the recommendation of the Audit Committee, we were appointed by the board of directors on 19 September 2013 to audit the financial statements for the year ending 31 December 2013 and subsequent financial periods. The period of total uninterrupted engagement including previous renewals and reappointments of the firm is 8 years, covering the years ending 31 December 2013 to 31 December 2020.

#### 14.2 Consistency of the audit report with the additional report to the Audit Committee

Our audit opinion is consistent with the additional report to the Audit Committee we are required to provide in accordance with ISAs (UK).

### 15. Use of our report

This report is made solely to the company's members, as a body, in accordance with Section 262 of the Companies (Guernsey) Law, 2008. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.



John Clacy (Senior statutory auditor)  
For and on behalf of Deloitte LLP  
Recognised Auditor  
Guernsey, Channel Islands

16 February 2021



Grange, England



Merkur, Germany



# 10

## Financial Statements

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CHAIRMAN'S  
STATEMENT

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REPORT

03 / BOARD OF  
DIRECTORS

04 / STATEMENT  
OF DIRECTORS'  
RESPONSIBILITIES

05 / REPORT OF  
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07 / DIRECTORS'  
REMUNERATION  
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COMMITTEE REPORT

09 / INDEPENDENT  
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10 / FINANCIAL  
STATEMENTS

11 / DIRECTORS &  
ADVISERS

# 10.0

## Income Statement

For the year ended 31 December 2020

	Note	Year ended 31 December 2020 £'000's	Year ended 31 December 2019 £'000's
Net Gains on Investments	6	41,010	82,190
Investment Income from Investments	6	78,165	63,440
<b>Total operating income</b>		119,175	145,630
Fund expenses	7	(1,794)	(1,610)
<b>Operating profit</b>		117,381	144,020
Finance and other (expense)/ income	8	(17,215)	18,009
<b>Profit before tax</b>		100,166	162,029
Income tax credit/(expense)	9	–	–
<b>Profit after tax</b>	10	100,166	162,029
Attributable to:			
Equity holders of the parent		100,166	162,029
		100,166	162,029
<b>Earnings per share (pence)</b>	10	5.9	11.4

All results are derived from continuing operations. The accompanying notes are an integral part of these financial statements.

There is no other comprehensive income or expense apart from those disclosed above and consequently a separate statement of comprehensive income has not been prepared.

# 10.0

## Balance Sheet

For the year ended 31 December 2020

	Note	As at 31 December 2020 £'000's	As at 31 December 2019 £'000's
<b>Non-current assets</b>			
Investments at fair value through profit or loss	13	2,160,946	1,741,457
<b>Total non-current assets</b>		2,160,946	1,741,457
<b>Current assets</b>			
Other receivables	14	12,501	14,730
Cash and cash equivalents	15	23,116	127,589
<b>Total current assets</b>		35,617	142,319
<b>Total assets</b>		2,196,563	1,883,776
<b>Current liabilities</b>			
Other payables	16	(1,692)	(339)
<b>Total current liabilities</b>		(1,692)	(339)
<b>Total liabilities</b>		(1,692)	(339)
<b>Net assets</b>	12	2,194,871	1,883,437
<b>Equity</b>			
Share capital and share premium	17	2,046,237	1,721,309
Other reserves	17	1,005	1,008
Retained reserves	17	147,629	161,120
<b>Total equity attributable to owners of the parent</b>	12	2,194,871	1,883,437
<b>Net assets per Ordinary Share (pence)</b>	12	115.3	115.0

The accompanying notes are an integral part of these financial statements.

The financial statements were approved and authorised for issue by the Board of Directors on 16 February 2021, and signed on its behalf by:



Director: Jon Bridel



Director: Helen Mahy

# 10.0

## Statement of Changes in Shareholders' Equity

As at 31 December 2020

	Share capital and share premium £'000's	Other reserves £'000's	Retained reserves £'000's	Total equity £'000's
Shareholders' equity at beginning of year	1,721,309	1,008	161,120	1,883,437
Profit for the year	–	–	100,166	100,166
Dividends paid	–	–	(107,028)	(107,028)
Scrip shares issued in lieu of dividend	6,629	–	(6,629)	–
Ordinary Shares issued	320,000	–	–	320,000
Costs of Ordinary Shares issued	(3,704)	–	–	(3,704)
Ordinary Shares issued in year in lieu of Management Fees, earned in H2 2019 <sup>1</sup>	1,008	(1,008)	–	–
Ordinary Shares issued in year in lieu of Management Fees, earned in H1 2020 <sup>2</sup>	995	–	–	995
Ordinary Shares to be issued in lieu of Management Fees, earned in H2 2020 <sup>3</sup>	–	1,005	–	1,005
<b>Shareholders' equity at end of year</b>	<b>2,046,237</b>	<b>1,005</b>	<b>147,629</b>	<b>2,194,871</b>

For the year ended 31 December 2019

	Share capital and premium £'000's	Other reserves £'000's	Retained reserves £'000's	Total equity £'000's
Shareholders' equity at beginning of year	1,189,542	1,008	93,352	1,283,902
Profit for the year	–	–	162,029	162,029
Dividends paid	–	–	(86,285)	(86,285)
Scrip shares issued in lieu of dividend	7,976	–	(7,976)	–
Ordinary Shares issued	529,650	–	–	529,650
Costs of Ordinary Shares issued	(7,859)	–	–	(7,859)
Ordinary Shares issued in year in lieu of Management Fees, earned in H2 2018 <sup>4</sup>	1,008	(1,008)	–	–
Ordinary Shares issued in year in lieu of Management Fees, earned in H1 2019 <sup>5</sup>	992	–	–	992
Ordinary Shares to be issued in lieu of Management Fees, earned in H2 2019 <sup>1</sup>	–	1,008	–	1,008
<b>Shareholders' equity at end of year</b>	<b>1,721,309</b>	<b>1,008</b>	<b>161,120</b>	<b>1,883,437</b>

In line with the Investment Management Agreement and the Operations Management Agreement, 20 per cent. of the management fees are to be settled in Ordinary Shares up to an Adjusted Portfolio Value of £1 billion.

- 1 The £1,008,216 transfer between reserves represents the 889,550 shares that relate to management fees earned in the six months to 31 December 2019 and were recognised in other reserves at 31 December 2019, and were issued to the Managers during the year, with the balance being transferred to share premium reserves on 31 March 2020.
- 2 The £994,533 addition to the share premium reserve represents the 893,480 shares that relate to management fees earned in the six months to 30 June 2020 and were issued to the Managers on 30 September 2020.
- 3 As at 31 December 2020, 885,012 shares equating to £1,005,464, based on a Net Asset Value ex dividend of 113.61 pence per share (the Net Asset Value at 31 December 2020 of 115.3 pence per share less the interim dividend of 1.69 pence per share) were due but had not been issued. The Company intends to issue these shares to the Managers around 31 March 2021.
- 4 The £1,008,218 transfer between reserves represents the 939,844 shares that relate to management fees earned in the six months to 31 December 2018 and were recognised in other reserves at 31 December 2018, and were issued to the Managers during the year, with the balance being transferred to share premium reserves on 31 March 2019.
- 5 The £991,778 addition to the share premium reserve represents the 875,047 shares that relate to management fees earned in the six months to 30 June 2019 and were issued to the Managers on 30 September 2019.

The accompanying notes are an integral part of these financial statements.

# 10.0

## Cash Flow Statement

As at 31 December 2020

	Note	Year ended 31 December 2020 £'000's	Year ended 31 December 2019 £'000's
<b>Cash flows from operating activities</b>			
Profit before tax	10	100,166	162,029
Adjustments for:			
Net gain on investments	6, 13	(41,010)	(82,190)
Investment income from investments	6	(78,165)	(63,440)
Acquisition costs		20	–
Movement in other reserves relating to Manager shares		(3)	–
Realised (loss)/gain on settlement of FX forwards		(3,122)	4,165
Finance and other expense/ (income)	8	17,215	(18,009)
Operating cash flow before changes in working capital		(4,899)	2,555
Changes in working capital:			
Decrease/ (increase) in receivables		831	(540)
Decrease in payables		(1,245)	(47)
Cash flow from operations		(5,313)	1,968
Distributions from investments	13	120,654	84,757
Interest on bank deposits		155	379
<b>Net cash from operating activities</b>		115,496	87,104
<b>Cash flows from investing activities</b>			
Purchases of investments	13	(499,466)	(413,844)
Amounts realised from exit proceeds		68,125	–
Acquisition costs		(20)	–
<b>Net cash used in investing activities</b>		(431,361)	(413,844)
<b>Cash flows from financing activities</b>			
Proceeds from issue of share capital during year		322,003	531,650
Costs in relation to issue of shares	17	(3,704)	(7,859)
Dividends paid to shareholders	11	(107,028)	(86,285)
<b>Net cash from financing activities</b>		211,271	437,506
<b>Net (decrease)/ increase in cash and cash equivalents</b>		(104,594)	110,766
Cash and cash equivalents at beginning of year	15	127,589	16,760
Exchange gains on cash		121	63
<b>Cash and cash equivalents at end of year</b>	15	23,116	127,589

The accompanying notes are an integral part of these financial statements.

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# 10.0

## Notes to the Financial Statements

As at 31 December 2020

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### 1. General information

The Renewables Infrastructure Group Limited (“TRIG” or the “Company”) is a closed ended investment company incorporated in Guernsey under Section 20 of the Companies (Guernsey) Law, 2008. The shares are publicly traded on the London Stock Exchange under a premium listing. Through its subsidiaries, The Renewables Infrastructure Group (UK) Limited (“TRIG UK”), and The Renewables Infrastructure Group (UK) Investments Limited (“TRIG UK I”), TRIG invests in mainly operational renewable energy generation projects, predominantly in onshore wind and solar PV segments, across the UK and Europe. The Company, TRIG UK, TRIG UK I and its portfolio of investments are known as the “Group”.

These financial statements are for the year ended 31 December 2020 and comprise only the results of the Company as all of its subsidiaries are measured at fair value as explained below in Note 2 (a).

### 2. Key accounting policies

#### (a) Basis of preparation

The financial statements were approved and authorised for issue by the Board of Directors on 16 February 2021.

The financial statements, which give a true and fair view, have been prepared in compliance with the Companies (Guernsey) Law, 2008 and in accordance with International Financial Reporting Standards (“IFRS”) as adopted by the European Union (“EU”) using the historical cost basis, except that the financial instruments classified at fair value through profit or loss are stated at their fair values. All accounting policies have been applied consistently in these financial statements.

The financial statements are presented in pounds sterling, which is the Company’s functional currency. Foreign operations are included in accordance with the policies set out in this note.

The preparation of financial statements in conformity with IFRS as adopted by the EU requires the Directors to make judgements, estimates and assumptions that affect the application of policies and the reported amounts of assets and liabilities, income and expense. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the year in which the estimate is revised if the revision affects only that year or in the year of the revision and future years if the revision affects both current and future years. Note 3 shows critical accounting judgements, estimates and assumptions.

#### (b) Going concern

The Group’s business activities, together with the factors likely to affect its future development, performance and position are set out in the Strategic Report and also commented on in the Viability Statement contained in the Directors’ Report on page 92. The financial position of the Group, its cash flows, liquidity position and borrowing facilities are described in the Financial Results on pages 54 to 59. In addition, Notes 1 to 4 of the financial statements include the Group’s objectives, policies and processes for managing its capital, its financial risk management objectives, details of its financial instruments and hedging activities; and its exposures to credit risk and liquidity risk.

The Group has a range of long-term contracts with various major UK and European utilities and well-established suppliers across a range of infrastructure projects. In addition, the Company maintains a prudent level of leverage, limited to 30% of portfolio value for fund level financing, and limited to 50% of gross portfolio value for the Group’s project-level financing. The project level financing is non-recourse to the Company.

At 31 December 2020, the Company’s leverage was 2% for fund level financing (2019: 0%) and 43% for project level financing (2019: 36%).

The Group has the necessary financial resources to meet its obligations. The Group benefits from a range of long-term contracts with various major UK and European utilities and well-established suppliers across a range of infrastructure projects. In addition, it maintains a working capital component of £30m as part of its revolving credit facility (currently sized at £500m and limited to 30% of Portfolio Value). The facility was renegotiated and extended from £340m to £500m in December 2020 at lower rates to support the Company’s investments in new acquisitions. The facility is available for a 3-year term and the larger size of the facility reflects the increased scale of acquisitions being made by the Company, it was £40m drawn at 31 December 2020.

The Company has sufficient headroom on its revolving credit facility covenants. These covenants have been tested and relate to interest cover ratios and group gearing limits and the Company does not expect these covenants to be breached. The Company and its direct

subsidiaries have a number of Guarantees, detailed in Note 19. These guarantees relate to certain obligations that may become due by the underlying investments over their useful economic lives. We do not anticipate these guarantees to be called in the next 12 months and in many cases the potential obligations are insured by the underlying investments.

The Group's project-level financing is non-recourse to the Company and is limited to 50% of Gross Portfolio Value.

A cash balance of £23.1m at 31 December 2020 is held by the Company, with further amounts held in the Company's direct and indirect subsidiaries. In addition, the Company has a working capital facility on its revolving credit facility of £30m.

As at the date of this report, The Group has commitments of £392m relating to Blary Hill wind farm (in construction), Beatrice offshore wind farm and Grönhult onshore wind farm. The investments in Beatrice and Grönhult were announced after the year end. The investment in Beatrice is expected to complete later in Q1 2021, whilst the investment in Grönhult, a construction asset, will occur over the period of construction. Further to the above, the Company has a number of outstanding commitments which are detailed in section 2.6 of this Annual Report. These commitments can be fully covered by the Company's revolving credit facility.

Since the start of 2020 an outbreak of coronavirus (which causes Covid-19) has spread to become a global pandemic, which in conjunction with the public health responses of various governments, has led to uncertainty in the market. The directors of the Company continue to follow advice given by the national and international agencies (including the World Health Organisation and Public Health England) to ensure best practices are followed.

To date there has not been a material impact on the ability of the Company to carry out its operations. Restrictions imposed by governments on public health grounds have impacted the consumption of electricity, and consequently electricity prices, however these measures are currently expected to be transitory and in place for the shortest period practicable, ultimately with a recovery to previous levels expected at this time. Consequently, the directors do not believe that there is a significant risk to the value of the Company's investments, operations or its overall business as a result of the Covid-19 pandemic but will continue to monitor any future developments.

As a consequence, the Directors believe that the Group is well placed to manage its business risks successfully. The directors do not believe that there is a significant risk to the business as a result of the Covid-19 pandemic but will continue to monitor any future developments.

Having performed the assessment of going concern, the Directors considered it appropriate to prepare the financial statements of the Company on a going concern basis. The Company has sufficient financial resources and liquidity and is well placed to manage business risks in the current economic environment and can continue operations for a period of at least 12 months from the date of these financial statements.

### (c) Basis of consolidation

The Company applies IFRS 10 'Consolidated Financial Statements', and as an investment entity is required to measure all of its subsidiaries at fair value. The financial statements therefore comprise the results of the Company only. Subsidiaries are those entities owned by the Company. The Company has ownership of an investee, when it is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee as defined in IFRS 10 'Consolidated Financial Statements'.

The Directors believe it is appropriate and relevant to the investor to account for the investment portfolio at fair value, where consolidating it would not be.

The Company's subsidiaries, TRIG UK and TRIG UK I, carry out investment activities and incur overheads and borrowings on behalf of the Group. The Directors therefore provide an alternative presentation of the Company's results in the Strategic Report on pages 54 to 59 prepared under the "Expanded basis", which includes the consolidation of TRIG UK and TRIG UK I.

An entity shall consider all facts and circumstances when assessing whether it is an investment entity, including its purpose and design. Under the definition of an investment entity, as set out in paragraph 27 in the standard, the entity must satisfy all three of the following tests:

- ▲ Obtains funds from one or more investors for the purpose of providing those investors with investment management services; and
- ▲ Commits to its investors that its business purpose is to invest funds solely for returns from capital appreciation, investment income, or both (including having an exit strategy for investments); and
- ▲ Measure and evaluate the performance of substantially all of its investments on a fair value basis.

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## Notes to the Financial Statements (continued)

As at 31 December 2020

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In respect of the first criterion, TRIG is an investment company which enables shareholders to gain exposure to a diversified portfolio of renewable energy and related infrastructure investments coupled with the management of these investments.

In respect of the second criterion, the Company's purpose is to invest funds for returns from capital appreciation and investment income. The Company's exit of its investments in project companies may be at the time the existing turbines or other generation assets get to the end of their economic lives or planning or leasehold land interests expire at which point the project companies may be considering redevelopment (referred to as a "repowering") of the site. The Company may remain invested in the event there is the opportunity to repower and undertake the repowering, subject to its investment limits on construction activity being met and depending on economic considerations at the time. The Company may also exit investments earlier for reasons of portfolio balance or profit as there is an active secondary market for renewables projects in the countries in which we operate.

In respect of the third criterion, the board evaluates the performance of the assets on a fair market value basis throughout the year as part of the management accounts review, and the company undertakes a fair market valuation of its portfolio twice a year for inclusion in its report and accounts with the movement in the valuation taken to the Income Statement and thus measured within its earnings.

Taking these factors into consideration, the Directors are of the opinion that the Company has all the typical characteristics of an investment entity and meets the definition in the standard.

### (d) Financial instruments

Financial assets and liabilities are recognised on the balance sheet when the Company becomes a party to the contractual provisions of the instrument. Financial assets are derecognised when the contractual rights to the cash flows from the instrument expire or the asset is transferred, and the transfer qualifies for derecognition in accordance with IFRS 9 'Financial Instruments'.

Financial derivatives are valued using a Mark to Market valuation based on the underlying derivative contracts that are executed with the banks.

#### Non-derivative financial instruments

Non-derivative financial instruments comprise investments in equity and debt securities, trade and other receivables, cash and cash equivalents, loans and borrowings, and trade and other payables.

Non-derivative financial instruments are recognised initially at fair value including directly attributable transaction costs. Subsequent to initial recognition, non-derivative financial instruments are measured as described below.

#### Investments in equity and debt securities

Investments in the equity, loan stock and mezzanine debt of entities engaged in renewable energy activities are designated upon initial recognition as held at fair value through profit or loss. Gains or losses resulting from the movement in fair value are recognised in Income Statement at each valuation point.

Financial assets are recognised/derecognised at fair value at the date of the purchase/disposal. A financial asset (in whole or part) is derecognised either:

- ▲ When the group has transferred substantially all of the risk and rewards of ownership; or
- ▲ When it has neither transferred or retained substantially all of the risks and rewards when it no longer has control over the asset or a portion of the asset; or
- ▲ When the contractual rights to receive cash flow has expired.

The initial difference between the transaction price and the fair value, derived from using the discounted cash flows methodology at the date of acquisition, is recognised only when observable market data indicates there is a change in a factor that market participants would consider in setting the price of that investment. For the years ended 31 December 2020 and 31 December 2019, there were no such differences. In addition, there was no material change on applying fair values between the date of acquisition and the reporting date for acquisitions in the years ended 31 December 2020 and 31 December 2019.

The Group manages these investments and makes purchase and sale decisions based on their fair value.

The Directors consider the equity and loan stock to share the same investment characteristics and risks and they are therefore treated as a single unit of account for valuation purposes and a single class for disclosure purposes.

**(e) Impairment***Financial assets*

Financial assets, other than those at fair value through profit or loss, are assessed for indicators of impairment at each balance sheet date. A financial asset is considered to be impaired if objective evidence indicates that one or more events have had a negative effect on the estimated future cash flows of that asset. An impairment loss in respect of a financial asset measured at amortised cost is calculated as the difference between its carrying amount, and the present value of the estimated future cash flows discounted at the original effective interest rate. Significant financial assets are tested for impairment on an individual basis. The remaining financial assets are assessed collectively in groups that share similar credit risk characteristics. All impairment losses are recognised in the income statement. An impairment loss is reversed if the reversal can be related objectively to an event occurring after the impairment loss was recognised. For financial assets measured at amortised cost the reversal is recognised in the income statement.

**(f) Share capital and share premium**

Ordinary Shares are classified as equity. Costs directly attributable to the issue of new shares or associated with the establishment of the Company that would otherwise have been avoided are written off against the value of the ordinary share premium.

**(g) Cash and cash equivalents**

Cash and cash equivalents comprises of cash balances, deposits held on call with banks and other short-term, highly liquid investments with original maturities of three months or less. Bank overdrafts that are repayable on demand are included as a component of cash and cash equivalents for the purpose of the cash flow statement.

**(h) Investment income**

Income from investments relates solely to returns from the Company's subsidiaries, TRIG UK and TRIG UK I. This is recognised as it accrues by reference to the principal outstanding and the effective interest rate applicable and dividends when these are received.

**(i) Income tax**

Under the current system of taxation in Guernsey, the Company is exempt from paying taxes on non-Guernsey source income or capital gains.

**(j) Foreign exchange gains and losses**

Transactions entered into by the Company in a currency other than its functional currency are recorded at the rates ruling when the transactions occur. Foreign currency monetary assets and liabilities are translated at the rates ruling at the balance sheet date. Exchange differences arising on the retranslation of unsettled monetary assets and liabilities are recognised immediately in the income statement.

**(k) Segmental reporting**

The Chief Operating Decision Maker (the "CODM") is of the opinion that the Group is engaged in a single segment of business, being investment in renewable infrastructure to generate investment returns while preserving capital. The financial information used by the CODM to allocate resources and manage the Group presents the business as a single segment comprising a homogeneous portfolio.

**(l) Fund expenses**

All expenses are accounted for on an accruals basis. The Company's investment management and administration fees (refer to Note 7), finance costs and all other expenses are charged through the income statement.

**(m) Acquisition costs**

In line with IFRS 3 (Revised), acquisition costs are expensed to the income statement as incurred.

**(n) Dividends**

Dividends are recognised when they become legally payable. In the case of interim dividends, this is when they are paid. For scrip dividends, where the Company issues shares with an equal value to the cash dividend amount as an alternative to the cash dividend, a credit to equity is recognised when the shares are issued.

**(o) Statement of compliance**

Pursuant to the Protection of Investors (Bailiwick of Guernsey) Law, 1987 the Company is a Registered Closed-Ended Investment Scheme. As an authorised scheme, the Company is subject to certain ongoing obligations to the Guernsey Financial Services Commission and meets its compliance requirements.

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## Notes to the Financial Statements (continued)

As at 31 December 2020

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### (p) Share-based payments

Equity-settled share-based payment transactions with parties other than employees are measured at the fair value of the goods or services received, except where the fair value cannot be estimated reliably, in which case they are measured at the fair value of the equity instruments granted, measured at that date the entity obtains the goods or the counterparty renders the service.

### (q) New and revised standards

At the date of authorisation of these financial statements, The Group has applied the following new and revised IFRS that has been issued:

- ▲ Amendments to IAS 1 and IAS 8 Definition of Material effective for periods beginning on or after 1 January 2020)
- ▲ Amendments to References to the Conceptual Framework in IFRS Standards (effective for periods beginning on or after 1 January 2020)
- ▲ Definition of a Business (Amendments to IFRS 3 Business Combinations) (effective for periods beginning on or after 1 January 2020)

The directors have determined that the adoption of the Standards listed above have not had a material impact on the financial statements of the Company.

### 3. Critical accounting judgements, estimates and assumptions

The preparation of financial statements in accordance with IFRS requires management to make judgements, estimates and assumptions in certain circumstances that affect reported amounts. The judgements, estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are outlined below.

#### Key source of estimation uncertainty: Investments at fair value through profit or loss

IFRS 13 establishes a single source of guidance for fair value measurements and disclosures about fair value measurements. Fair value is defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The Board base the fair value of the investments on information received from the Investment Manager. Fair value is calculated on a discounted cash flow basis.

Fair values for those investments for which a market quote is not available, in this instance being all investments, are determined using the income approach, which discounts the expected cash flows at the appropriate rate. In determining the discount rates applied, several factors are considered including, relevant long-term government bond yields, specific risks associated with the technology (onshore wind, offshore wind, battery storage and solar) and geographic location of the underlying investment, and the evidence of recent transactions. The investments at fair value through profit or loss, whose fair values include the use of level 3 inputs, are valued by discounting future cash flows from investments in both equity (dividends and equity redemptions) and subordinated loans (interest and repayments) to the Group at an appropriate discount rate.

The weighted average discount rate applied in the December 2020 valuation was 6.7% (2019: 7.25%). The discount rate is considered one of the most significant unobservable inputs through which an increase or decrease would have a material impact on the fair value of the investments at fair value through profit or loss which are further discussed in Note 4 under sensitivities.

The other material impacts on the measurement of fair value are the forward-looking power price curve, energy yields, operating costs and macro-economic assumptions (including rates of inflation) which are further discussed in Note 4 under sensitivities.

The Investment Manager, when considering the assumptions to apply to the valuation of the investments at 31 December 2020 takes into account several key assumptions.

#### Key Judgements

By virtue of the Company's status as an investment fund, and in conjunction with IFRS 10 for investment entities, investments are designated upon initial recognition to be accounted for at fair value through profit or loss.

The Directors consider that the carrying value amounts of financial assets and financial liabilities recorded at amortised cost in the financial statement are approximately equal to their fair values.

## 4. Financial instruments

### Financial risk management

The objective of the Group's financial risk management is to manage and control the risk exposures of its investment portfolio. The Board of Directors has overall responsibility for overseeing the management of financial risks, however the review and management of financial risks are delegated to the Investment Manager, which has documented procedures designed to identify, monitor and manage the financial risks to which the Group is exposed. Note 4 presents information about the Group's exposure to financial risks, its objectives, policies and processes for managing risk and the Group's management of its financial resources.

Through its subsidiaries, TRIG UK and TRIG UK I, the Company invests in a portfolio of investments predominantly in the subordinated loan stock and ordinary equity of renewable energy project companies. These companies are structured at the outset to minimise financial risks where possible, and the Investment Manager primarily focuses their risk management on the direct financial risks of acquiring and holding the portfolio but continues to monitor the indirect financial risks of the underlying projects through representation, where appropriate, on the Boards of the project companies, and the receipt of regular financial and operational performance reports.

The Company has a diversified portfolio of assets which include investments with both higher and lower risks and returns. These risks and return differences relate, but are not limited to, qualification to receive government subsidies, exposure to fluctuations in future energy prices and levels of project finance debt.

### Interest rate risk

The Group invests in subordinated loan stock of project companies, usually with fixed interest rate coupons. The portfolio's cash flows are continually monitored and reforecast, both over the near future and the long-term, to analyse the cash flow returns from investments. The Group may use borrowings to finance the acquisition of investments and the forecasts are used to monitor the impact of changes in borrowing rates against cash flow returns from investments as increases in borrowing rates will reduce net interest margins.

The Group's policy is to ensure that interest rates are sufficiently hedged to protect the Group's net interest margins from significant fluctuations when entering into material medium/long-term borrowings. This includes engaging in interest rate swaps or other interest rate derivative contracts.

The Company has an indirect exposure to changes in interest rates through its investment in project companies, many of which are financed by senior debt. Senior debt financing of project companies is generally either through floating rate debt, fixed rate bonds or index linked bonds. Where senior debt is floating rate, the projects typically have similar length hedging arrangements in place, which are monitored by the project companies' managers, finance parties and boards of directors.

### Inflation risk

The Group's project companies are generally structured so that contractual income and costs are either wholly or partially linked to specific inflation, where possible, to minimise the risks of mismatch between income and costs due to movements in inflation indexes. The Group's overall cash flows vary with inflation, although they are not directly correlated as not all flows are indexed. The effects of these inflation changes do not always immediately flow through to the Group's cash flows, particularly where a project's loan stock debt carries a fixed coupon and the inflation changes flow through by way of changes to dividends in future years. The sensitivity of the portfolio valuation is shown further on in Note 4.

### Market risk

Returns from the Group's investments are affected by the price at which the investments are acquired. The value of these investments will be a function of the discounted value of their expected future cash flows, and as such will vary with, inter alia, movements in interest rates, market prices and the competition for such assets. The Investment Manager carries out a full valuation semi-annually and this valuation exercise takes into account changes described above.

### Currency risk

The projects, in which the Group invests, all conduct their business and pay interest, dividends and principal in sterling, with the exception of the euro-denominated investments which at 31 December 2020 comprised 40% (2019: 39%) of the portfolio by value on an invested basis and 37% (2019: 45%) of the portfolio by value on a committed basis. The sensitivity of the portfolio valuation is shown in this note.

The Group monitors its foreign exchange exposures using its near-term and long-term cash flow forecasts. Its policy is to use foreign exchange hedging to provide protection to the level of sterling distributions that the Company aims to pay over the medium-term, where considered appropriate. This may involve the use of forward exchange.

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## Notes to the Financial Statements (continued)

As at 31 December 2020

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### Credit risk

Credit risk is the risk that a counterparty of the Group will be unable or unwilling to meet a commitment that it has entered into with the Group. Key credit ratings for the Company's counterparties are detailed in note 16.

The credit standing of subcontractors is reviewed, and the risk of default estimated for each significant counterparty position. Monitoring is on-going, and year end positions are reported to the Board on a quarterly basis. The Group's largest credit risk exposure to a project at 31 December 2020 was to the East Anglia One project, representing 9% (2019: Jadraas project, representing 11%) of the portfolio by value, and the largest subcontractor counterparty risk exposure was to Siemens who provided turbine maintenance services in respect of 39% (2019: Siemens 36%) of the invested portfolio by value.

The Group's investments enter into Power Price Agreements ("PPA") with a range of providers through which electricity is sold, the PPAs are priced into the fair value of the investments. The largest PPA provider to the portfolio at 31 December 2020 was Statkraft who provided PPAs to projects in respect of 22% (2019: Statkraft 29%) of the portfolio by value.

At 31 December 2020, there were no loans and other receivables considered impaired for the Group.

The Group's maximum exposure to credit risk over financial assets is the carrying value of those assets in the balance sheet. The Group does not hold any collateral as security.

### Liquidity risk

Liquidity risk is the risk that the Group will not be able to meet its financial obligations as they fall due. The Group's approach to managing liquidity is to ensure, as far as possible, that it will have sufficient financial resources and liquidity to meet its liabilities when due. The Group ensures it maintains adequate reserves, banking facilities and reserve borrowing facilities by continuously monitoring forecast and actual cash flows and matching the maturity profiles of financial assets and liabilities. The Group's investments are predominantly funded by share capital and medium-term debt funding.

The Group's investments are generally in private companies, in which there is no listed market and therefore such investment would take time to realise, and there is no assurance that the valuations placed on the investments would be achieved from any such sale process.

The Group's investments have borrowings which rank senior and have priority over the Group's own investments into the companies. This senior debt is structured such that, under normal operating conditions, it will be repaid within the expected life of the projects. Debt raised by the investment companies from third parties is without recourse to the Group.

The Group's revolving credit facility, which was £40m drawn at 31 December 2020 (2019: £nil), is held by TRIG UK and TRIG UK I, and is guaranteed by the Company. The facility was increased and extended on 17 December 2020 and is in place until December 2023.

### Capital management

TRIG UK and TRIG UK I, the Company's subsidiaries, have a £500m revolving credit facility with Royal Bank of Scotland International Limited, National Australia Bank Limited, ING Bank N.V., Barclays Bank PLC, Banco Santander S.A. London Branch and Sumitomo Mitsui Banking Corporation. The Facility expires on 31 December 2023. The facility was £40m drawn at 31 December 2020.

The Group makes prudent use of its leverage. Under the investment policy, borrowings, including any financial guarantees to support outstanding subscription obligations but excluding internal Group borrowings of the Group's underlying investments, are limited to 30% of the portfolio value.

From time to time, the Company issues its own shares to the market; the timing of these purchases depends on market prices.

In order to assist in the narrowing of any discount to the Net Asset Value at which the Ordinary Shares may trade, from time to time the Company may at the sole discretion of the Directors:

- ▲ make market purchases of up to 14.99% per annum of its issued Ordinary Shares; and
- ▲ make tender offers for the Ordinary Shares.

There were no changes in the Group's approach to capital management during the year.

## Fair value estimation

The following summarises the significant methods and assumptions used in estimating the fair values of financial instruments:

### *Non-derivative financial instruments*

The fair value of financial instruments traded in active markets is based on quoted market prices at the balance sheet date.

The fair value of financial instruments that are not traded in an active market is determined by using valuation techniques. The Group uses the income approach, which discounts the expected cash flows attributable to each asset at an appropriate rate to arrive at fair values. In determining the discount rate, regard is had to relevant long-term government bond yields, the specific risks of each investment and the evidence of recent transactions.

### *Derivative financial instruments*

The fair value of financial instruments inputs other than quoted prices traded in active markets is based on quoted market prices at the balance sheet date. The quoted market price used for financial assets held by the Group is the current bid price. Note 2 discloses the methods used in determining fair values on a specific asset/liability basis. Where applicable, further information about the assumptions used in determining fair value is disclosed in the notes specific to that asset or liability.

## Classification of financial instruments

	31 December 2020 £'000s	31 December 2019 £'000s
<b>Financial assets</b>		
Designated at fair value through profit or loss:		
Investments	2,160,946	1,741,457
Other financial assets	–	12,621
Financial assets at fair value	2,160,946	1,754,078
At amortised cost:		
Other receivables	12,501	2,109
Cash and cash equivalents	23,116	127,589
Financial assets at amortised cost	35,617	129,698
<b>Financial liabilities</b>		
Designated at fair value through profit or loss:		
Other financial liabilities	1,399	–
Financial liabilities at fair value	1,399	–
At amortised cost:		
Other payables	293	339
Financial liabilities at amortised cost	293	339

The Directors believe that the carrying values of all financial instruments are not materially different to their fair values.

Other financial assets/liabilities represent the fair value of foreign exchange forward agreements in place at the year end.

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## Notes to the Financial Statements (continued)

As at 31 December 2020

### Fair value hierarchy

The fair value hierarchy is defined as follows:

- ▲ Level 1: quoted prices (unadjusted) in active markets for identical assets or liabilities
- ▲ Level 2: inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices)
- ▲ Level 3: inputs for the asset or liability that are not based on observable market data (unobservable inputs).

	As at 31 December 2020			
	Level 1 £'000's	Level 2 £'000's	Level 3 £'000's	Total £'000's
Investments at fair value through profit or loss	–	–	2,160,946	2,160,946
	–	–	2,160,946	2,160,946
Other financial liabilities	–	1,399	–	1,399
	–	1,399	–	1,399

	As at 31 December 2019			
	Level 1 £'000's	Level 2 £'000's	Level 3 £'000's	Total £'000's
Investments at fair value through profit or loss	–	–	1,741,457	1,741,457
	–	–	1,741,457	1,741,457
Other financial assets	–	12,621	–	12,621
	–	12,621	–	12,621

Other financial liabilities/assets represent the fair value of foreign exchange forward agreements in place at the year end.

Investments at fair value through profit or loss comprise the fair value of the investment portfolio, on which the sensitivity analysis is calculated, and the fair value of TRIG UK and TRIG UK I, the Company's subsidiaries being its cash, working capital and debt balances.

	31 December 2020 £'000's	31 December 2019 £'000's
Portfolio value	2,213,030	1,745,186
TRIG UK and TRIG UK I		
Cash	737	216
Working capital	(17,211)	(5,550)
Debt <sup>1</sup>	(35,610)	1,605
	(52,084)	(3,729)
Investments at fair value through profit or loss	2,160,946	1,741,457

<sup>1</sup> Debt arrangement costs of £4,390k (2019: £1,605k) have been netted off the £40m (2019: £nil) debt drawn by TRIG UK and TRIG UK I.

## Level 2

### Valuation methodology

Fair value is based on price quotations from financial institutions active in the relevant market. The key inputs to the discounted cash flow methodology used to derive fair value include foreign currency exchange rates and foreign currency forward curves. Valuations are performed on a six-monthly basis every June and December for all financial assets and all financial liabilities.

## Level 3

### Valuation methodology

The Investment Manager has carried out fair market valuations of the investments as at 31 December 2020 and the Directors have satisfied themselves as to the methodology used, the discount rates and key assumptions applied, and the valuation. All investments are at fair value through profit or loss and are valued using a discounted cash flow methodology.

The fair value of investments has been calculated using a bifurcated methodology whereby cash flows are discounted on the basis of the risk and return profile of the underlying cash flows.

The following economic assumptions were used in the discounted cash flow valuations at:

	31 December 2020	31 December 2019
UK inflation rates (other than ROC's)	2.75%	2.75%
Inflation applied to UK ROC Income	2.75%	3.0% 2020, 2.75% thereafter
Ireland, France, Sweden and Germany inflation rates	2.00% thereafter	1.75% 2019-2020, 2.00% thereafter
UK deposit interest rates	0.25% to March 2023, 1.0% thereafter	1.00% to 31 December 2021, 2.00% thereafter
Ireland, France, Sweden and Germany deposit interest rates	0.0% to March 2023, 0.5% thereafter	1.00% to 31 December 2021, 2.00% thereafter
UK corporation tax rate	19.00%	19.00%
France corporation tax rate	28%; reducing to 25% by 2022	33.3% + 1.1% above €763,000 threshold; reducing to 25% by 2022
Ireland corporation tax rate	12.5% active rate, 25% passive rate	12.5% active rate, 25% passive rate
Swedish corporation tax rate	21.4% for 2020, 20.6% thereafter	21.4% for 2020, 20.6% thereafter
Germany corporation tax rate	15.8%	15.8%
Euro/sterling exchange rate	1.1191	1.1827
Energy yield assumptions	P50 case	P50 case

## Valuation Sensitivities

Sensitivity analysis is produced to show the impact of changes in key assumptions adopted to arrive at the valuation. For each of the sensitivities, it is assumed that potential changes occur independently of each other with no effect on any other base case assumption, and that the number of investments in the portfolio remains static throughout the modelled life.

The sensitivities assume the portfolio is fully invested and hence the Portfolio Value for the sensitivity analysis is the sum of the Portfolio Valuation at 31 December 2020 (£2,213.0m), the initial investment in Grönhult made in February 2021 (£25m) and the outstanding investment commitments as set out on page 51 (£391.8m), i.e. £2,629.8m.

Accordingly, the NAV per share impacts shown below assume the issue of further shares to fund these commitments.

The analysis below shows the sensitivity of the portfolio value (and its impact on NAV) to changes in key assumptions as follows:

## Discount rates

The discount rates used for valuing each investment are based on market information and the current bidding experience of the Group and its Managers.

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## Notes to the Financial Statements (continued)

As at 31 December 2020

The weighted average valuation discount rate applied to calculate the portfolio valuation is 6.7% at 31 December 2020 (2019: 7.25%). An increase or decrease in this rate by 0.5% points has the following effect on valuation.

Discount rate	NAV/ share impact	-0.5% change	Total Portfolio Value	+0.5% change	NAV/ share impact
<b>Directors' valuation – December 2020</b>	<b>+4.7p</b>	<b>+£107.3m</b>	<b>£2,629.8m</b>	<b>-£100.5m</b>	<b>-4.4p</b>
Directors' valuation - December 2019	+4.4p	+£81.1m	£2,095.6m	-£75.9m	-4.1p

### Power Price

The sensitivity considers a flat 10% movement in power prices for all years, i.e. the effect of adjusting the forecast electricity price assumptions in each of the jurisdictions applicable to the portfolio down by 10% and up by 10% from the base case assumptions for each year throughout the operating life of the portfolio.

A change in the forecast electricity price assumptions by plus or minus 10% has the following effect.

Power Price	NAV/ share impact	-10% change	Total Portfolio Value	+10% change	NAV/ share impact
<b>Directors' valuation – Dec 2020</b>	<b>-7.6p</b>	<b>-£173.6m</b>	<b>£2,629.8m</b>	<b>+£172.7m</b>	<b>7.6p</b>
Directors' valuation – Dec 2019	-8.5p	-£156.0m	£2,095.6m	+£156.4m	8.5p

### Energy Yield

The base case assumes a "P50" level of output. The P50 output is the estimated annual amount of electricity generation (in MWh) that has a 50% probability of being exceeded – both in any single year and over the long term – and a 50% probability of being under achieved. Hence the P50 is the expected level of generation over the long term.

The sensitivity illustrates the effect of assuming "P90 10-year" (a downside case) and "P10 10-year" (an upside case) energy production scenarios. A P90 10-year downside case assumes the average annual level of electricity generation that has a 90% probability of being exceeded over a 10-year period. A P10 10-year upside case assumes the average annual level of electricity generation that has a 10% probability of being exceeded over a 10-year period. This means that the portfolio aggregate production outcome for any given 10-year period would be expected to fall somewhere between these P90 and P10 levels with an 80% confidence level, with a 10% probability of it falling below that range of outcomes and a 10% probability of it exceeding that range. The sensitivity includes the portfolio effect which reduces the variability because of the diversification of the portfolio. The sensitivity is applied throughout the life of each asset in the portfolio (even where this exceeds 10 years).

The table below shows the sensitivity of the portfolio value to changes in the energy yield applied to cash flows from project companies in the portfolio as per the terms P90, P50 and P10 explained above.

Energy Yield	NAV/ share impact	P90 10 year exceedance	Total Portfolio Value	P10 10 year exceedance	NAV/ share impact
<b>Directors' valuation – Dec 2020</b>	<b>-14.3p</b>	<b>-£324.4m</b>	<b>£2,629.8m</b>	<b>+£349.3m</b>	<b>15.3p</b>
Directors' valuation – Dec 2019	-11.5p	-£211.3m	£2,095.6m	+£195.4m	10.7p

### Inflation rates

The projects' income streams are principally a mix of subsidies, which are amended each year with inflation, and power prices, which the sensitivity assumes will move with inflation. The projects' management, maintenance and tax expenses typically move with inflation, but debt payments are fixed. This results in the portfolio returns and valuation being positively correlated to inflation.

The portfolio valuation assumes 2.75% p.a. inflation for the UK and 2.0% p.a. for each of Sweden, France, Germany and Ireland over the long term.

The sensitivity illustrates the effect of a 0.5% decrease and a 0.5% increase from the assumed annual inflation rates in the financial model for each year throughout the operating life of the portfolio.

Inflation assumption	NAV/ share impact	-0.5% change	Total Portfolio Value	+0.5% change	NAV/ share impact
<b>Directors' valuation - December 2020</b>	<b>-4.8p</b>	<b>-£110.1m</b>	<b>£2,629.8m</b>	<b>+£120.0m</b>	<b>5.3p</b>
Directors' valuation - December 2019	-4.7p	-£85.4m	£2,095.6m	+£92.6m	5.1p

### Operating costs

The sensitivity shows the effect of a 10% decrease and a 10% increase to the base case for annual operating costs for the portfolio, in each case assuming that the change to the base case for operating costs occurs with effect from 1 January 2021 and that change to the base case remains reflected consistently thereafter during the life of the projects.

Operating costs	NAV/ share impact	-10% change	Total Portfolio Value	+10% change	NAV/ share impact
<b>Directors' valuation - December 2020</b>	<b>5.8p</b>	<b>+£131.5m</b>	<b>£2,629.8m</b>	<b>-£132.6m</b>	<b>-5.8p</b>
Directors' valuation - December 2019	4.5p	+£83.2m	£2,095.6m	-£82.8m	-4.5p

### Taxation rates

The profits of each project company are subject to corporation tax in their home jurisdictions at the applicable rates (the tax rates adopted in the valuation are set out in Note 4 to the financial statements). The tax sensitivity looks at the effect on the Directors' valuation of changing the tax rates by +/- 2% each year in each jurisdiction and is provided to show that tax can be a material variable in the valuation of investments. The sensitivities incorporate the impact of portfolio level reliefs.

Taxation rates	NAV/ share impact	-2% change	Total Portfolio Value	+2% change	NAV/ share impact
<b>Directors' valuation - December 2020</b>	<b>1.6p</b>	<b>+£37.2m</b>	<b>£2,629.8m</b>	<b>-£37.4m</b>	<b>-1.6p</b>
Directors' valuation - December 2019	1.1p	+£19.4m	£2,095.6m	-£18.9m	-1.0p

### Interest rates

This shows the sensitivity of the portfolio valuation to the effects of a reduction of 1% and an increase of 2% in interest rates. The change is assumed with effect from 1 January 2021 and continues unchanged throughout the life of the assets.

The portfolio is relatively insensitive to changes in interest rates. This is an advantage of TRIG's approach of favouring long-term structured project financing (over shorter term corporate debt) which is secured with the substantial majority of this debt having the benefit of long-term interest rate swaps which fix the interest cost to the projects.

The portfolio sensitivity to interest rates is assessed asymmetrically, noting that there is limited capacity for further interest rate reductions.

Interest rates	NAV/ share impact	-1% change	Total Portfolio Value	+2% change	NAV/ share impact
<b>Directors' valuation - December 2020</b>	<b>-0.0p</b>	<b>-£0.9m</b>	<b>£2,629.8m</b>	<b>+£0.2m</b>	<b>0.0p</b>
Directors' valuation - December 2019	-0.0p	-£0.0m	£2,095.6m	+£0.6m	0.0p

### Currency rates

The sensitivity shows the effect of a 10% decrease and a 10% increase in the value of the euro relative to sterling used for the 31 December 2020 valuation (based on a 31 December 2020 exchange rate of €1.1191 to £1). In each case it is assumed that the change in exchange rate occurs from 1 January 2021 and thereafter remains constant at the new level throughout the life of the projects.

At the year-end, 35% of the committed portfolio was located in Sweden, France, Germany and Ireland comprising euro-denominated assets.

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## Notes to the Financial Statements (continued)

As at 31 December 2020

The Group has entered into forward hedging of the expected euro distributions for up to 48 months ahead and in addition placed further hedges to reach a position where at least 50% of the valuation of euro-denominated assets is hedged. The hedge reduces the sensitivity of the portfolio value to foreign exchange movements and accordingly the impact is shown net of the benefit of the foreign exchange hedge in place. The value of the outstanding commitments on Grönhult are included in this sensitivity. A 60% hedge is assumed for the sensitivity below and during 2020 typical hedge levels have been between approximately 60-80%.

Currency rates	NAV/ share impact	-10% change	Total Portfolio Value	+10% change	NAV/ share impact
<b>Directors' valuation – December 2020</b>	<b>-1.4p</b>	<b>-£31.9m</b>	<b>£2,629.8m</b>	<b>+£31.9m</b>	<b>1.4p</b>
Directors' valuation – December 2019	-1.8p	-£33.8m	£2,095.6m	+£33.8m	1.8p

The euro/sterling exchange rate sensitivity does not attempt to illustrate the indirect influences of currencies on UK power prices which are interrelated with other influences on power prices.

### Asset Lives

Assumptions adopted in the year-end valuation typically range from 25 to 40 years from the date of commissioning, with an average 29 years for the wind portfolio and 37 years for solar portfolio. The overall average across the portfolio at 31 December 2020 is 30 years (31 December 2019: 29 years).

The sensitivity below shows the impact on the valuation of assuming all assets within the portfolio have a year longer and a year shorter asset life assumed.

Asset Lives	NAV/ share impact	-1 year change	Total Portfolio Value	+1 year change	NAV/ share impact
<b>Directors' valuation – December 2020</b>	<b>-1.2p</b>	<b>-£27.0m</b>	<b>£2,629.8m</b>	<b>+£23.4m</b>	<b>1.0p</b>
Directors' valuation – December 2019	-1.3p	(£23.9m)	£2,095.6m	+£22.1m	1.2p

### 5. Segment reporting

The Chief Operating Decision Maker (the "CODM") is of the opinion that the Group is engaged in a single segment of business, being investment in renewable infrastructure to generate investment returns while preserving capital. The financial information used by the CODM to allocate resources and manage the Group presents the business as a single segment comprising a homogeneous portfolio.

### 6. Total operating income

	For year ended 31 December 2020 £'000s	For year ended 31 December 2019 £'000s
Interest income from investments	78,165	63,440
Gain on investments	41,010	82,190
<b>Total operating income</b>	<b>119,175</b>	<b>145,630</b>

The gains on investment are unrealised. On the Expanded basis, which includes TRIG UK and TRIG UK I, the Company's subsidiaries, that the Directors consider to be an extension of the Company's investment activity, total operating income is £145,826k (2019: £162,316k). The reconciliation from the IFRS basis to the expanded basis is shown in Section 2.9 of the Strategic Report on page 55.

## 7. Fund expenses

	For year ended 31 December 2020 £'000s	For year ended 31 December 2019 £'000s
Fees payable to the Company's Auditor:		
For audit of the Company's financial statements	140	124
For the other audit-related assurance services	39	29
For additional fees in respect to the prior year	15	–
Investment and management fees (Note 18)	200	200
Directors' fees (Note 18)	283	228
Other costs	1,117	1,028
<b>Fund expenses</b>	<b>1,794</b>	<b>1,029</b>

The fees to the Company's Auditor include £39k (2019: £29k) payable in relation to audit-related assurance services in respect of the interim review of the half yearly financial statements.

In addition to the above, £445k (2019: £371k) was paid to Deloitte LLP (the Company's auditor) in respect of audit services provided for 2020 audit to unconsolidated subsidiaries. Additionally there were £33k of audit services provided to unconsolidated subsidiaries related to the prior year, but agreed in the current year. These amounts are therefore not included within fund expenses above. Please refer to the Independent Auditor's Report on pages 120-126.

On the Expanded basis, fund expenses are £19,987k (2019: £17,936k); the difference being the costs incurred within TRIG UK and TRIG UK I, the Company's subsidiaries. The reconciliation from the IFRS basis to the Expanded basis is shown in Section 2.9 of the Strategic Report on page 55.

The Company had no employees during the current or prior year. The Company has appointed the Investment Manager and the Operations Manager to manage the portfolio, the Company and its subsidiaries, on its behalf.

## 8. Finance and other (expense)/ income

	For year ended 31 December 2020 £'000s	For year ended 31 December 2019 £'000s
Interest income:		
Interest on bank deposits	155	379
Total finance income	155	379
(Loss)/ gain on foreign exchange:		
Realised (loss)/ gain on settlement of FX forwards	(3,122)	4,165
Fair value (loss)/ gain of FX forward contracts	(14,020)	14,058
Other foreign exchange losses	(228)	(593)
Total (loss)/ gain on foreign exchange	(17,370)	17,630
<b>Finance and other (expense)/ income</b>	<b>(17,215)</b>	<b>18,009</b>

On the Expanded basis, finance income is £155k (2019: £379k) and finance costs are £4,036k (2019: £3,384k); the difference being the Group's acquisition facility costs which are incurred within TRIG UK and TRIG UK I, the Company's subsidiaries. These costs are shown in Section 2.9 of the Strategic Report on page 55.

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## Notes to the Financial Statements (continued)

As at 31 December 2020

### 9. Income tax

Under the current system of taxation in Guernsey, the Company is exempt from paying taxes on income, profits or capital gains. Therefore, income from investments is not subject to any further tax in Guernsey, although these investments will bear tax in the individual jurisdictions in which they operate.

### 10. Earnings per share

Earnings per share is calculated by dividing the profit attributable to equity shareholders of the Company by the weighted average number of Ordinary Shares in issue during the year.

	31 December 2020	31 December 2019
Profit attributable to equity holders of the Company (£'000)	£100,166	£162,029
Weighted average number of Ordinary Shares in issue ('000)	1,711,999	1,422,876
Earnings per Ordinary Share (Pence)	5.9p	11.4p

Further details of shares issued in the year are set out in Note 17.

### 11. Dividends

	31 December 2020 £'000s	31 December 2019 £'000s
<b>Amounts recognised as distributions to equity holders during the year:</b>		
Interim dividend for the 3 month year ended 31 December 2018 of 1.625p		19,148
Interim dividend for the 3 month year ended 31 March 2019 of 1.66p		23,986
Interim dividend for the 3 month year ended 30 June 2019 of 1.66p		24,008
Interim dividend for the 3 month year ended 30 September 2019 of 1.66p		27,119
Interim dividend for the 3 month year ended 31 December 2019 of 1.66p	27,167	
Interim dividend for the 3 month year ended 31 March 2020 of 1.69p	27,673	
Interim dividend for the 3 month year ended 30 June 2020 of 1.69p	29,379	
Interim dividend for the 3 month year ended 30 September 2020 of 1.69p	29,439	
	113,658	94,261
Dividends settled as a scrip dividend alternative	6,629	7,976
Dividends settled in cash	107,028	86,285
	113,657	94,261

On 4 February 2021, the Company declared an interim dividend of 1.69 pence per share for the period 1 October 2020 to 31 December 2020. The total dividend, £32,167,500, payable on 31 March 2021, is based on a record date of 12 February 2021 and the number of shares in issue at that time being 1,903,402,338.

	31 December 2020 Pence	31 December 2019 Pence
<b>Amounts recognised as distributions to equity holders during the year:</b>		
Interim dividend for the quarter ended December 2018		1.625
Interim dividend for the quarter ended March 2019		1.66
Interim dividend for the quarter ended June 2019		1.66
Interim dividend for the quarter ended September 2019		1.66
Interim dividend for the quarter ended December 2019	1.66	
Interim dividend for the quarter ended March 2020	1.69	
Interim dividend for the quarter ended June 2020	1.69	
Interim dividend for the quarter ended September 2020	1.69	
<b>Total dividend per share</b>	<b>6.73</b>	<b>6.605</b>

## 12. Net assets per Ordinary Share

	31 December 2020 £'000s	31 December 2019 £'000s
<b>Shareholders' equity at balance sheet date</b>	£2,194,871	£1,883,437
<b>Number of shares at balance sheet date, including management shares accrued but not yet issued</b>	1,904,287	1,637,453
<b>Net Assets per Ordinary Share at balance sheet date (Pence)</b>	<b>115.3p</b>	<b>115.0p</b>

In line with the Investment Management Agreement and the Operations Management Agreement, 20 per cent of the Group's management fees are to be settled in Ordinary Shares. Shares are issued to the Investment Manager and the Operations Manager twice a year in arrears, usually in March and September for the half year ending December and June, respectively.

As at 31 December 2020, 885,012 shares equating to £1,005,464, based on a Net Asset Value ex dividend of 113.61 pence per share (the Net Asset Value at 31 December 2020 of 115.3 pence per share less the interim dividend of 1.69 pence per share) were due but had not been issued. The Company intends to issue these shares around 31 March 2021.

In view of this, the denominator in the above Net assets per Ordinary Share calculation is as follows:

	31 December 2020 000s	31 December 2019 000s
<b>Ordinary Shares in issue at balance sheet date</b>	1,903,402	1,636,564
<b>Number of shares to be issued in lieu of Management fees</b>	885	890
<b>Total number of shares used in Net Assets per Ordinary Share calculation</b>	<b>1,904,287</b>	<b>1,637,453</b>

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## Notes to the Financial Statements (continued)

As at 31 December 2020

### 13. Investments at fair value through profit or loss

Investments at fair value through profit or loss is the sum of the portfolio valuation and the carrying amount of TRIG UK and TRIG UK I, the Company's subsidiaries.

	31 December 2020 £'000s	31 December 2019 £'000s
Brought forward	1,741,457	1,267,255
Investments in the year	499,466	413,844
Distributions paid to the Company	(188,779)	(84,757)
Interest income from investments	67,792	62,925
Gain on valuation	41,010	82,190
Carried forward	2,160,946	1,741,457

The following information is non-statutory. It provides additional information to users of the financial statements, splitting the fair value movements between the investment portfolio and TRIG UK and TRIG UK I, the Company's subsidiaries that were previously consolidated.

	31 December 2020 £'000s	31 December 2019 £'000s
<b>Fair value of investment portfolio</b>		
Brought forward value of investment portfolio	1,745,185	1,268,681
Investments in the year	588,249	507,786
Project refinancing and exit proceeds <sup>2</sup>	(117,950)	(64,577)
Distributions paid to the Company	(147,958)	(128,804)
Interest income	69,869	49,649
Dividend income	23,506	–
Gain on valuation	52,130	112,449
Carried forward value of investment portfolio	2,213,030	1,745,185
<b>Fair value of TRIG UK &amp; TRIG UK I</b>		
Brought forward value of TRIG UK & TRIG UK I	(3,728)	(1,426)
Cash movement	521	72
Working capital movement	(11,661)	(1,572)
Debt movement <sup>1</sup>	(37,215)	(802)
Carried forward value of TRIG UK & TRIG UK I	(52,083)	(3,728)
<b>Total investments at fair value through profit or loss</b>	<b>2,160,947</b>	<b>1,741,457</b>

1 Debt arrangement costs of £4,390k (2019: £1,605k) have been netted off the £40m (2019: £nil) debt drawn by TRIG UK and TRIG UK I.

2 In the current year this related to the exit of Erstrask and the sell down of Merkur. In the prior year this related to proceeds from project refinancings.

The gains on investment are unrealised.

The SPV's (Project companies) in which the company invests are generally restricted on their ability to transfer funds to the Company under the terms of their individual senior funding arrangements. Significant restrictions include:

- Historic and projected debt service and loan life cover ratios exceed a given threshold;
- Required cash reserve account levels are met;
- Senior lenders have agreed the current financial model that forecasts the economic performance of the project company;
- The Project company is in compliance with the terms of its senior funding arrangements; and
- Senior lenders have approved the annual budget for the company.

Details of investments recognised at fair value through profit or loss were as follows:

Investments (project name)	Country	31 December 2020		31 December 2019	
		Equity	Subordinated loan stock	Equity	Subordinated loan stock
TRIG UK	UK	100%	100%	100%	100%
TRIG UK I	UK	100%	100%	100%	100%
Roos	UK	100%	100%	100%	100%
The Grange	UK	100%	100%	100%	100%
Hill of Towie	UK	100%	100%	100%	100%
Green Hill	UK	100%	100%	100%	100%
Forss	UK	100%	100%	100%	100%
Altahullion	UK	100%	100%	100%	100%
Lendrums Bridge	UK	100%	100%	100%	100%
Lough Hill	UK	100%	100%	100%	100%
Milane Hill	Republic of Ireland	100%	100%	100%	100%
Beennageeha	Republic of Ireland	100%	100%	100%	100%
Haut Languedoc	France	100%	100%	100%	100%
Haut Cabardès	France	100%	100%	100%	100%
Cuxac Cabardès	France	100%	100%	100%	100%
Roussas-Claves	France	100%	100%	100%	100%
Puits Castan	France	100%	100%	100%	100%
Churchtown	UK	100%	100%	100%	100%
East Langford	UK	100%	100%	100%	100%
Manor Farm	UK	100%	100%	100%	100%
Parsonage	UK	100%	100%	100%	100%
Marvel Farms	UK	100%	100%	100%	100%
Tamar Heights	UK	100%	100%	100%	100%
Stour Fields	UK	100%	100%	100%	100%
Meikle Carewe	UK	100%	100%	100%	100%
Tallentire	UK	100%	100%	100%	100%
Parley	UK	100%	100%	100%	100%
Egmere	UK	100%	100%	100%	100%
Penare	UK	100%	100%	100%	100%

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## Notes to the Financial Statements (continued)

As at 31 December 2020

Earlseat	UK	100%	100%	100%	100%
Taurbeg	Republic of Ireland	100%	100%	100%	100%
Four Burrows	UK	100%	100%	100%	100%
Roths 2	UK	49%	49%	49%	49%
Mid Hill	UK	49%	49%	49%	49%
Paul's Hill	UK	49%	49%	49%	49%
Roths 1	UK	49%	49%	49%	49%
Crystal Rig 1	UK	49%	49%	49%	49%
Crystal Rig 2	UK	49%	49%	49%	49%
Broussan	France	48.9%	100%	48.9%	100%
Plateau	France	48.9%	100%	48.9%	100%
Borgo	France	48.9%	100%	48.9%	100%
Olmo 2	France	48.9%	100%	48.9%	100%
Chateau	France	48.9%	100%	48.9%	100%
Pascialone	France	48.9%	100%	48.9%	100%
Santa Lucia	France	48.9%	100%	48.9%	100%
Agrinerie 1&3	France	48.9%	100%	48.9%	100%
Agrinerie 5	France	48.9%	100%	48.9%	100%
Agrisol	France	48.9%	100%	48.9%	100%
Chemin Canal	France	48.9%	100%	48.9%	100%
Ligne des 400	France	48.9%	100%	48.9%	100%
Logistisud	France	48.9%	100%	48.9%	100%
Marie Galante	France	48.9%	100%	48.9%	100%
Sainte Marguerite	France	48.9%	100%	48.9%	100%
Freasdail	UK	100%	100%	100%	100%
FVP du Midi	France	51.0%	100%	51.0%	100%
Neilston	UK	100%	100%	100%	100%
Garreg Lwyd	UK	100%	100%	100%	100%
Broxburn	UK	100%	100%	100%	100%
Sheringham Shoal	UK	14.7%	14.7%	14.7%	14.7%
Pallas	Republic of Ireland	100%	100%	100%	100%
Solwaybank	UK	100%	100%	100%	100%
Montigny	France	100%	100%	100%	100%
Rosieres	France	100%	100%	100%	100%
Ersträsk	Sweden	–	–	75%	75%
Jadraas	Sweden	100%	100%	100%	100%
Venelle	France	100%	100%	100%	100%
Fujin	France	41.9%	100%	34.6%	100%
Epine	France	100%	100%	100%	100%
Little Raith	UK	100%	100%	100%	100%
Gode Wind 1	Germany	25%	25%	25%	25%

Blary Hill	UK	100%	100%	–	–
Merkur	Germany	24.6%	24.6%	–	–
Haut Vannier	France	100%	100%	–	–
East Anglia 1	UK	14.3%	14.3%	–	–

Investments (project name)	Country	31 December 2020		31 December 2019	
		Ownership	Mezzanine debt	Ownership	Mezzanine debt
Phoenix	France	–	100%	–	–

On 8 April 2020, TRIG acquired 100% shareholder loan interest and 100% equity interest in Blary Hill Energy Limited with the rights to construct a 35MW wind farm in West Scotland. The project was developed by RES and will be constructed by RES under a fixed price EPC Contract.

On 24 April 2020, TRIG made an additional investment into Fujin SAS, a holding company which owns a portfolio of five operational windfarms in France. TRIG made the initial investment in June 2019; the additional investment brings TRIG's holding from 34.6% to 41.9%.

On 12 May 2020, TRIG completed the acquisition of a 35.7% shareholder loan interest and 35.7% equity interest in Merkur following receipt of German foreign investment approvals and EU merger clearances. TRIG partnered with the Dutch pension investor, APG, who acquired the remaining 64.3% in the Project. This is consistent with TRIG's strategy of partnering with aligned co-investors on larger transactions.

Merkur was acquired from a consortium of Partners Group (on behalf of its clients), DEME Concessions, GE Energy Financial Services, ADEME and a private fund separately managed by InfraRed, TRIG's Investment Manager. The transaction process included the procedures set out in the Company's investment policy and recent prospectuses, these include the conduct of independent due diligence by a specially constituted buy-side committee and an independent third-party valuation and approval by TRIG's Board of Directors, all of whom are independent of the Investment Manager.

On 3 July 2020, TRIG sold down a share of its investment in Merkur to minority co-investors managed by InfraRed, leaving TRIG with a 24.6% equity interest in the Project. The amount which was owed by the co-investment party was recognised in the fair value of investments at 30 June 2020, using a discounted cash flow methodology. The amount has been paid to a subsidiary of the Company.

On 29 July 2020, the Company exercised its put option to sell back its 75% interest in Erstråsk to its developer, Enercon, due to construction delays. On this date the exit was completed and transferred. TRIG has not suffered any financial loss. Under the terms of the sale and purchase agreement for Erstråsk, the Company was protected. Payment would only have been due if the turbines became operational by the key milestones. The Company did not take construction or delay risks.

On 19 October 2020, TRIG acquired 100% shareholder loan and 100% equity interest in Haut Vannier SAS with the rights to construct a 43MW wind farm in France. The project has been developed by Envision and Velocita, who will continue to carry out the construction which is already in progress and is expected to complete in 2022.

On 22 December 2020, TRIG exchanged contracts to invest in Phoenix SAS, a holding company consisting of 5 operational onshore wind farms in northern France and 4 operational solar parks with battery storage in Corsica and La Réunion. TRIG has invested in the project in form of mezzanine level bonds which gives information and management rights similar to those of a minority equity investor. The project was developed by Akuo Energy, TRIG has partnered with other investors in France to invest in this project.

On 31 December 2020, TRIG completed the acquisition of 14.3% indirect equity interest in East Anglia One, a newly constructed operational offshore wind farm located off the coast of Suffolk in the North Sea from Green Investment Group. TRIG partnered with InfraRed European Infrastructure Fund 4, a fund managed by InfraRed, who acquired a 5.7% indirect equity interest in the project alongside TRIG.

In the year, TRIG made an additional investment in Solwaybank and Blary Hill to fund their construction timetable, in line with outstanding commitments.

Further detail of acquisitions made in the year can be found in Section 2.6 of the Strategic Report.

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## Notes to the Financial Statements (continued)

As at 31 December 2020

### 14. Other receivables

	31 December 2020 £'000's	31 December 2019 £'000's
Other receivables	12,501	2,110
Fair value of FX forward contracts	–	12,620
	12,501	14,730

### 15. Cash and cash equivalents

	31 December 2020 £'000's	31 December 2019 £'000's
Bank balances	23,116	127,589
Cash and cash equivalents	23,116	127,589

On the Expanded basis, which includes balances carried in TRIG UK and TRIG UK I, cash is £23,853k (2019: £127,804k). The reconciliation from the IFRS basis to the Expanded basis is shown in Section 2.9 of the Strategic Report on page 57.

As at the year end, cash and cash equivalents on the Expanded basis consisted of £20,000k held with Sumitomo Mitsui Banking Corporation Europe Limited and £3,853k held with Royal Bank of Scotland International Limited. At 31 December 2020 Sumitomo Mitsui Banking Corporation Europe Limited had an S&P credit rating of A/ Stable and Royal Bank of Scotland International Limited had an S&P credit rating of A-/ Negative.

### 16. Other payables

	31 December 2020 £'000's	31 December 2019 £'000's
Management fees <sup>1</sup>	50	50
Fair value of forward FX contracts	1,399	–
Other payables	243	289
	1,692	339

<sup>1</sup> For related party and key advisor transactions see note 18.

The Company has entered into forward foreign currency contracts to hedge the expected euro distributions up to a maximum of 48 months. In addition, the Company has placed further hedges to reach a position where approximately 80% of the valuation of euro denominated assets is hedged, providing a partial offset to foreign exchange movements in the portfolio value relating to such assets.

The increase in the foreign exchange hedging level to 80% occurred during late 2019 and remains under review and the level of hedges may change in the future.

The following table details the forward foreign currency contracts outstanding as at 31 December 2020. The total euro balance hedged at 31 December 2020 was €747.5m (2019: €636.5m).

	31 December 2020			
	Average exchange rate	Foreign currency €'000's	Notional value £'000's	Fair value £'000's
Less than 3 months	–	–	–	–
3 to 6 months	1.1153	151,200	135,572	56
6 to 12 months	1.1037	36,600	33,163	237
12 to 24 months	1.1121	275,700	247,907	(1,218)
Greater than 24 months	1.1042	284,000	257,203	(474)
	1.1093	747,500	673,844	(1,399)

As at the year end, the valuation on the foreign exchange derivatives consisted of £1,989k payable to Natwest Markets Plc and £560k receivable from National Australia Bank Limited. At 31 December 2020 Natwest Markets Plc had an S&P credit rating of A-/Negative and National Australia Bank Limited had an S&P credit rating of AA-/Negative.

## 17. Share capital and reserves

	Ordinary Shares 31 December 2020 '000's	Ordinary Shares 31 December 2019 '000's
Opening balance	1,636,564	1,178,373
Issued for cash	260,000	450,000
Issued as a scrip dividend alternative	5,056	6,376
Issued in lieu of management fees	1,783	1,815
Issued at 31 December – fully paid	1,903,403	1,636,564

On 21 May 2020, the Company issued 100,000,000 shares raising £120,000,000 before costs.

On 15 December 2020, the Company issued 160,000,000 shares raising £200,000,000 before costs.

In each case the Company used the funds to repay the revolving credit facility and then fund acquisitions.

The company issued 5,055,591 shares in relation to scrip take-up as an alternative to dividend payments in relation to the dividends paid in the year.

The holders of the 1,903,402,338 (2019 1,636,563,717) Ordinary Shares are entitled to receive dividends as declared from time to time and are entitled to one vote per share at meetings of the Company. The Company shares are issued at nil par value.

### Share premium

	31 December 2020 £'000s	31 December 2019 £'000s
Opening balance	1,721,309	1,189,542
Ordinary Shares issued	328,632	539,627
Cost of Ordinary Shares issued	(3,704)	(7,859)
Closing balance	2,046,237	1,721,309

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## Notes to the Financial Statements (continued)

As at 31 December 2020

### Other reserves

	31 December 2020 £'000s	31 December 2019 £'000s
Opening balance	1,008	1,008
Shares to be issued in lieu of management fees incurred in H1 2019	–	991
Shares to be issued in lieu of management fees incurred in H2 2019 (Note 18)	–	1,008
Shares to be issued in lieu of management fees incurred in H1 2020 (Note 18)	995	–
Shares to be issued in lieu of management fees incurred in H2 2020 (Note 18)	1,005	–
Shares issued in the year, transferred to share premium	(2,002)	(2,000)
Closing balance	1,006	1,008

### Retained reserves

Retained reserves comprise retained earnings, as detailed in the statement of changes in shareholders' equity.

## 18. Related party and key advisor transactions

### Loans to related parties:

	31 December 2020 '000's	31 December 2019 '000's
Short-term balance outstanding on accrued interest receivable	11,423	1,050
Short-term balance outstanding from TRIG UK, in relation to Management fees to be settled in shares <sup>2</sup>	1,005	1,008
Long-term loan stock to TRIG UK and TRIG UK I <sup>1</sup>	1,312,037	997,255
	1,324,465	999,314

<sup>1</sup> Included within Investments at fair value through profit or loss on the Balance Sheet

<sup>2</sup> Included within Other receivables on the Balance Sheet

During the year, interest totalling £78,165k (2019: £63,440k) was earned in respect of the long-term interest-bearing loan between the Company and its subsidiaries TRIG UK and TRIG UK I, of which £11,423k (2019: £1,050k) was receivable at the balance sheet date.

### Key advisor transactions

The Group's Investment Manager (InfraRed Capital Partners Limited) and Operations Manager (Renewable Energy Systems Limited) are entitled to 65 per cent and 35 per cent, respectively, of the aggregate management fee (see below), payable quarterly in arrears.

The aggregate management fee payable to the Investment Manager and the Operations Manager is 1 per cent of the Adjusted Portfolio Value in respect of the first £1 billion of the Adjusted Portfolio Value, 0.80 per cent in respect of the Adjusted Portfolio Value between £1 billion and £2 billion, 0.75 per cent in respect of the Adjusted Portfolio Value between £2 billion and £3 billion and 0.70 per cent in respect of the Adjusted Portfolio Value in excess of £3 billion. These fees are payable by TRIG UK, less the proportion that relates solely to the Company, the advisory fees, which are payable by the Company.

The advisory fees payable to the Investment Manager and the Operations Manager in respect of the advisory services they provide to the Company are £130k per annum and £70k per annum, respectively. The advisory fees charged to the Company are included within the total fee amount charged to the Company and its subsidiary, TRIG UK as set out above. The Investment Manager advisory fee charged to the income statement for the year was £130k (2019: £130k), of which £33k (2019: £33k) remained payable in cash at the balance sheet date. The Operations Manager advisory fee charged to the income statement for the year was £70k (2019: £70k), of which £18k (2019: £18k) remained payable in cash at the balance sheet date.

The Investment Manager management fee charged to TRIG UK for the year was £10,884k (2019: £9,141k), of which £2,484k (2019: £2,289k) remained payable in cash at the balance sheet date. The Operations Manager management fee charged to TRIG UK for the year was £5,861k (2019: £4,922k), of which £1,337k (2019: £1,233k) remained payable in cash at the balance sheet date.

In addition, the Operations Manager received £9,752k (2019: £7,704k) for services in relation to Asset Management, Operation and Maintenance and other services provided to project companies within the investment portfolio, and £65k (2019: £175k) for additional advisory services provided to TRIG UK, neither of which are consolidated in these financial statements.

In line with the Investment Management Agreement and the Operations Management Agreement, 20 per cent of the Group's aggregate management fees up to an Adjusted Portfolio Value of £1 billion are to be settled in Ordinary Shares. The shares issued to the Managers by the Company relate to amounts due to the Managers by TRIG UK. Accordingly, TRIG UK reimburses the Company for the shares issued.

As at 31 December 2019, 889,550 shares equating to £1,008,216, based on a Net Asset Value ex dividend of 113.34 pence per share (the Net Asset Value at 31 December 2019 of 115.0 pence per share less the interim dividend of 1.66 pence per share) were due, in respect of management fees earned in H2 2019, but had not been issued. The Company issued these shares on 31 March 2020.

On 30 September 2020, the Company issued 893,480 shares, equating to £994,533, based on a Net Asset Value ex dividend of 111.31 pence per share (the Net Asset Value at 30 June 2020 of 113.0 pence per share less the interim dividend of 1.69 pence per share), in respect of management fees earned in H1 2020.

As at 31 December 2020, 885,012 shares equating to £1,005,464, based on a Net Asset Value ex dividend of 113.61 pence per share (the Net Asset Value at 31 December 2020 of 115.3 pence per share less the interim dividend of 1.69 pence per share) were due, in respect of management fees earned in H2 2020, but had not been issued. The Company intends to issue these shares on 31 March 2021.

The Directors of the Company received fees for their services. Further details are provided in the Directors' Remuneration Report on page 109. Total fees for the Directors for the year were £282,667 (2019: £227,700). Directors' expenses of £3,042 (2019: £9,448) were also paid in the year.

All of the above transactions were undertaken on an arm's length basis.

### 19. Guarantees and other commitments

As at 31 December 2020, the Company and its subsidiaries, had provided £58.9m (2019: £36.7m) in guarantees in relation to projects in the TRIG portfolio.

The Company also guarantees the revolving credit facility, entered into by TRIG UK and TRIG UK I, which it may use to acquire further investments.

As at 31 December 2020 the Company has £392m of future investment obligations relating to four wind farms (2019: £350.4m relating to four wind farms).

More details on timing and amounts can be found in section 2.9 of the Strategic Report.

The Company and its subsidiaries have issued decommissioning and other similar guarantee bonds with a total value of £22.9m.

On 12 February 2021, the Company announced that it had exchanged contracts to acquire an equity interest of 100% of Grönhult. The Project is a construction onshore wind farm in Sweden with investment commitments outstanding and construction to be carried out over 2021 and 2022.

### 20. Contingent consideration

The Group has performance-related contingent consideration obligations of up to £0.4m (2019: £32.3m) relating to acquisitions completed prior to 31 December 2020. These payments depend on the performance of certain wind farms and other contracted enhancements. The payments, if triggered, would be due between 2021 and 2026. The valuation of the investments in the portfolio does not assume that these enhancements are achieved. If further payments do become due, they would be expected to be offset by an improvement in investment. The arrangements are generally two way in that if performance is below base case levels some refund of consideration may become due.

### 21. Events after the balance sheet date

On 15 January 2021, the Company announced that it had exchanged contracts to acquire an equity interest of 17.5% in Beatrice offshore wind farm, located off the north east coast of Scotland. The wind farm will be purchased from Copenhagen Infrastructure Partners and has been developed by SSE plc. Regulatory and lender consents are expected to be received in the coming weeks and TRIG has partnered with other investors to invest in this project which is in line with its strategy of partnering with aligned co-investors on larger transactions.

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## Notes to the Financial Statements (continued)

As at 31 December 2020

On 4 February 2021, the Company declared an interim dividend of 1.69 pence per share for the quarter 1 October 2020 to 31 December 2020. The total dividend, £32,167,500 payable on 31 March 2021, is based on a record date of 12 February 2021 and the number of shares in issue at that time being 1,903,402,338.

On 12 February 2021, the Company announced that it had exchanged contracts to acquire Grönhult, a ready-to-build onshore wind farm located in the southwest of Sweden. The Project is being acquired from Vattenfall, the leading Swedish utility and a major developer of renewables, who will also manage the construction process and will provide ongoing asset management services. Construction will begin in Q2 2021 and become operation at the end of Q4 2022. On completion, the Project is expected to represent approximately 3% of TRIG's portfolio value on a fully committed basis and investments in Sweden will account for 10% of TRIG's portfolio.

There are no other events after the balance sheet date, which are required to be disclosed.

### 22. Subsidiaries

As a result of applying Investment Entities (Amendments to IFRS 10, IFRS 12 and IAS 27) and Investment Entities: Applying the Consolidation Exception (Amendments to IFRS 10, IFRS 12 and IAS 28), all subsidiaries (including Associates and Joint Ventures) are held at fair value based on the Company's ownership interest as opposed to being consolidated on a line-by-line basis. The following subsidiaries have not been consolidated in these Financial Statements;

Name	Country	Ownership Interest
The Renewables Infrastructure Group (UK) Limited	UK	100%
The Renewables Infrastructure Group (UK) Investments Limited	UK	100%
Roos Energy Limited	UK	100%
Grange Renewable Energy Limited	UK	100%
Hill of Towie Limited	UK	100%
Green Hill Energy Limited	UK	100%
Wind Farm Holdings Limited	UK	100%
Forss Wind Farm Limited	UK	100%
Altahullion Wind Farm Limited	UK	100%
Lendrum's Bridge Wind Farm Limited	UK	100%
Lendrum's Bridge (Holdings) Limited	UK	100%
Lough Hill Wind Farm Limited	UK	100%
MHB Wind Farms Limited	Republic of Ireland	100%
MHB Wind Farms (Holdings) Limited	Republic of Ireland	100%
The Renewables Infrastructure Group (France) SAS	France	100%
CEPE de Haut Languedoc SARL	France	100%
CEPE du Haut Cabardes SARL	France	100%
CEPE de Cuxac SARL	France	100%
CEPE des Claves SARL	France	100%
CEPE de Puits Castan SARL	France	100%
European Investments (SCEL) Limited	UK	100%
European Investments (Cornwall) Limited	UK	100%
Churchtown Farm Solar Limited	UK	100%
East Langford Solar Limited	UK	100%
Manor Farm Solar Limited	UK	100%
European Investments Solar Holdings Limited	UK	100%

Sunsave 12 (Derriton Fields) Limited	UK	100%
Sunsave 25 (Wix Lodge Farm) Limited	UK	100%
Parley Court Solar Park Limited	UK	100%
Egmere Airfield Solar Park Limited	UK	100%
Penare Farm Solar Park Limited	UK	100%
European Investments (Earlseat) Limited	UK	100%
Earlseat Wind Farm Limited	UK	100%
European Investments Solar Holdings 2 Limited	UK	100%
BKS Energy Limited	UK	100%
Hazel Renewables Limited	UK	100%
Kenwyn Solar Limited	UK	100%
MC Power Limited	UK	100%
Tallentire Energy Limited	UK	100%
Taubeg Limited	Republic of Ireland	100%
Fred. Olsen Wind Limited	UK	49%
Fred. Olsen Wind Holdings Limited	UK	49%
Crystal Rig Windfarm Limited	UK	49%
Rothes Wind Limited	UK	49%
Paul's Hill Wind Limited	UK	49%
Crystal Rig II Limited	UK	49%
Rothes II Limited	UK	49%
Mid Hill Wind Limited	UK	49%
Freasdail Energy Limited	UK	100.0%
FVP Broussan	France	48.9%
FVP Chateau	France	48.9%
FPV du Plateau	France	48.9%
SECP Borgo	France	48.9%
Sole e Aria 1	France	48.9%
SECP Olmo 2	France	48.9%
Sole e Aria 2	France	48.9%
FPV Pascialone	France	48.9%
Sole e Aria 3	France	48.9%
FPV Santa Lucia	France	48.9%
FPV Agrinerie	France	48.9%
FPV d'Export	France	48.9%
Agrisol 1A Services	France	48.9%
SECP Chemin Canal	France	48.9%
FPV Ligne des Quatre Cents	France	48.9%
FPV Ligne des Bambous	France	48.9%
Heliade Bellevue	France	48.9%
SECP Creuilly	France	48.9%

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## Notes to the Financial Statements (continued)

As at 31 December 2020

Akuo Tulip Assets SAS	France	48.9%
Verrerie Photovoltaïque SAS	France	100.0%
FPV du Midi	France	51.0%
Neilston Community Wind Farm LLP	UK	100%
Garreg Lwyd Energy Limited	UK	100%
UK Energy Storage Services Limited	UK	100%
Scira Offshore Energy Limited	UK	14.7%
Pallas Energy Supply Limited	Republic of Ireland	100%
Pallas Windfarm Limited	Republic of Ireland	100%
CEPE Rosieres SARL	France	100%
CEPE Montigny SARL	France	100%
Solwaybank Energy Limited	UK	100%
European Wind Investments Group Limited	UK	100%
European Wind Investments Group 2 Limited	UK	100%
Irish Wind Investments Group Limited	UK	100%
Offshore Wind Investments Group Limited	UK	100%
Scandinavian Wind Investments Group Limited	UK	100%
European Storage Investments Group Limited	UK	100%
Trafalgar Wind Holdings Limited	UK	100%
European Investments Tulip Limited	UK	100%
Sirocco Wind Holding AB	Sweden	100%
Jadraas Vindkraft AB	Sweden	100%
Hallasen Kraft AB	Sweden	100%
Parc Eollen Nordex XXI SAS (Epine)	France	100%
Fujin SAS	France	34.6%
Energie du Porcin	France	27.7%
Eolienne de Rully	France	34.6%
Parc Eollen de Fontaine Macon	France	34.6%
Parc Eollen de Vignes	France	34.6%
Energie Eolienne Somme II	France	30.8%
C.E.P.E. Rosieres	France	100%
C.E.P.E. Montigny La Cour SARL	France	100%
Energies Tille et Venelle Holdings SAS	France	100%
Energies Entre Tille et Venelle SAS	France	100%
German Offshore Wind Investments Group (Holdings) Limited	Germany	100%
German Offshore Wind Investments Group Limited	Germany	100%
GOW01 Investor LuxCo SARL	Luxembourg	50%
Gode Wind 1 Investor Holding GmbH	Germany	50%
Gode Wind 1 Offshore Wind Farm GmbH	Germany	25%
Little Raith Wind Farm Limited	UK	100%

Blary Hill Energy Limited	UK	100%
Merkur Offshore Wind Farm Holdings Limited	UK	69%
Merkur Offshore GP GmbH	Germany	24.6%
Merkur Offshore Investment Holdings GmbH & Co KG	Germany	24.6%
Merkur Offshore Holdings GmbH	Germany	24.6%
Partners Group Merkur Investments I SARL	Luxembourg	24.6%
Partners Group Merkur Investments II SARL	Luxembourg	24.6%
PG Merkur Holding GmbH	Germany	24.6%
Merkur Offshore GmbH	Germany	24.6%
Haut Vannier Holding SAS	France	100%
Haut Vannier SAS	France	100%
Offshore Wind Investments Group 2 Limited	UK	100%
Verneuil Holdings Limited	UK	71.7%
Bilbao Offshore Investment Limited	UK	35.85%
Bilbao Offshore Holding Limited	UK	35.85%
East Anglia One Limited	UK	35.85%
Offshore Wind Investments Group 3 Limited	UK	100%
Offshore Wind Investments Group 4 Limited	UK	100%



Medan, Germany



# 11

## Directors and Advisers

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# Directors and Advisers

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## **DIRECTORS**

Helen Mahy (Chairman)  
Jonathan (Jon) Bridel  
Shelagh Mason  
Klaus Hammer  
Tove Feld (Appointed 1 March 2020)

## **REGISTRAR**

Link Market Services (Guernsey) Limited  
PO Box 627  
St Peter Port  
Guernsey  
GY1 4PP

## **ADMINISTRATOR TO COMPANY, DESIGNATED MANAGER, COMPANY SECRETARY AND REGISTERED OFFICE**

Aztec Financial Services (Guernsey) Limited  
PO Box 656  
East Wing  
Trafalgar Court  
Les Banques  
St Peter Port  
Guernsey  
GY1 3PP  
+44 1481 748 831

## **INVESTMENT MANAGER**

InfraRed Capital Partners Limited  
Level 7, One Bartholomew Close  
Barts Square  
London EC1A 7BL

## **OPERATIONS MANAGER**

Renewable Energy Systems Limited  
Beaufort Court  
Egg Farm Lane  
Kings Langley  
Hertfordshire WD4 8LR

## **FINANCIAL PR**

Maitland/AMO  
3 Pancras Square  
Kings Cross  
London N1C 4AG

## **UK TRANSFER AGENT**

Link Asset Services  
The Registry  
34 Beckenham Road  
Beckenham  
Kent BR3 4TU  
Helpline: 0871 664 0300

## **AUDITOR**

Deloitte LLP  
Regency Court  
Esplanade  
St Peter Port  
Guernsey GY1 3HW

## **BROKERS**

Investec Wealth & Investment Limited  
30 Gresham Street  
London EC2V 7QP

Liberum Capital Limited  
Ropemaker Place  
25 Ropemaker Street  
London EC2Y 9LY

# Key Company Data

Company name	The Renewables Infrastructure Group Limited
Registered address	East Wing Trafalgar Court Les Banques St Peter Port Guernsey
Listing	London Stock Exchange – Premium Listing (TRIG)
Ticker symbol	TRIG
SEDOL	BBHX2H9
Index inclusion	FTSE All-Share, FTSE 250, FTSE 350 and FTSE 350 High Yield indices
Company year end	31 December
Dividend payments	Quarterly (March, June, September, December)
Investment Manager (“IM”)	InfraRed Capital Partners Limited
Operations Manager (“OM”)	Renewable Energy Systems Limited
Company Secretary and Administrator	Aztec Financial Services (Guernsey) Limited
Shareholders’ funds	£2,195m as at 31 December 2020
Market capitalisation	£2,433m as at 31 December 2020
Management Fees	1.0% per annum of the Adjusted Portfolio Value <sup>1</sup> of the investments up to £1.0bn (with 0.2% of this paid in shares), falling to (with no further elements paid in shares) 0.8% per annum for the Adjusted Portfolio Value above £1.0bn, 0.75% per annum for the Adjusted Portfolio Value above £2.0bn and 0.7% per annum the Adjusted Portfolio Value above £3.0bn. Fees are split between the Investment Manager (65%) and the Operations Manager (35%).  No performance or acquisition fees.
ISA, PEP and SIPP status	The Ordinary Shares are eligible for inclusion in PEPs and ISAs (subject to applicable subscription limits) provided that they have been acquired by purchase in the market, and they are permissible assets for SIPPs.
NMPI status	Following the receipt of legal advice, the Board confirms that it conducts the Company’s affairs, and intends to continue to conduct the Company’s affairs, such that the Company would qualify for approval as an investment trust if it were resident in the United Kingdom. It is the Board’s intention that the Company will continue to conduct its affairs in such a manner and that IFAs should therefore be able to recommend its Ordinary Shares to ordinary retail investors in accordance with the FCA’s rules relating to non-mainstream investment products.
FATCA	The Company has registered for FATCA and has a GIIN number J0L1NL.99999.SL.831.
KID	The Company’s KID can be found on the Company’s website.
Investment policy	The Company’s Investment Policy is set in Section 2.3 and can also be found on the Company’s website.
Website	www.TRIG-Ltd.com

Notes:

<sup>1</sup> Adjusted Portfolio Value means fair market value, taking into account any project financing, less any other debt held other than the acquisition facility.

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[www.trig-ltd.com](http://www.trig-ltd.com)